SCHOOL DISTRICT

OF

SALEM COUNTY SPECIAL SERVICES

COMPREHENSIVE ANNUAL FINANCIAL REPORT

of the

Salem County Special Services Board of Education

Salem County, New Jersey

For the Fiscal Year Ended June 30, 2014

COMPREHENSIVE ANNUAL FINANCIAL REPORT

of the

Salem County Special Services Board of Education Salem County, New Jersey

For the Fiscal Year Ended June 30, 2014

Prepared by

John Bolil

School Business Administrator/Board Secretary

COMPREHENSIVE ANNUAL FINANCIAL REPORT OF THE SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT TABLE OF CONTENTS

INTRODUCTORY SECTION

| Exhi | <u>bit</u> | | Page |
|-------|------------|---|-------------|
| | | Letter of Transmittal | 1 - 4 |
| | | | 5 |
| | | Roster of Officials | 6 |
| | | Consultants and Advisors | 7 |
| | | FINANCIAL SECTION | |
| | | Independent Auditor's Report | 8 – 10 |
| | | Required Supplementary Information – Part I | |
| | | Management's Discussion and Analysis | 11 - 19 |
| Basic | e Financ | Letter of Transmittal Organizational Chart Roster of Officials Consultants and Advisors FINANCIAL SECTION Independent Auditor's Report Required Supplementary Information – Part I Management's Discussion and Analysis rict-wide Financial Statements trict-wide Financial Statements: Statement of Net Position Statement of Activities d Financial Statements: vernmental Funds: Balance Sheet Statement of Revenues, Expenditures, and Changes in Fund Balances 22 Statement of Revenues, Expenditures, and Changes in Fund Balances 23 Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities 24 25 26 27 27 28 29 29 29 29 20 20 21 21 22 23 24 25 26 27 27 27 28 29 29 29 29 20 20 21 21 22 23 24 25 26 27 27 28 29 29 29 29 20 20 21 21 22 23 24 25 26 27 27 28 29 29 29 29 29 20 20 21 20 21 21 22 23 24 25 26 27 27 28 29 29 29 29 29 20 20 21 21 22 23 24 25 26 27 27 28 29 29 29 29 29 20 20 21 21 22 23 24 25 26 27 27 28 29 29 29 29 29 29 20 20 21 21 22 23 24 25 26 27 27 28 29 29 29 29 29 29 20 20 21 21 22 23 24 25 26 27 27 28 29 29 29 29 29 29 29 29 20 20 | |
| A. | Distr | ict-wide Financial Statements: | |
| | A-1 | Statement of Net Position | 20 |
| | A-2 | | |
| В. | Fund | Financial Statements: | |
| | | | |
| | | | |
| | B-1 | | |
| | B-2 | | 23 |
| | B-3 | | 24 |
| | Propr | ietary Funds: | |
| | B-4 | · · · · · · | 25 |
| | B-5 | Statement of Revenues, Expenses, and Changes in Fund Net Position | 26 |
| | B-6 | | 27 |
| | Fiduc | iary Funds: | |
| | B-7 | Statement of Fiduciary Net Position | 28 |
| | B-8 | Statement of Changes in Fiduciary Net Position | 29 |
| | Notes | to the Financial Statements | 30-52 |
| | Requ | ired Supplementary Information – Part II | |
| C. | Budge | etary Comparison Schedules: | |
| | C-1 | Budgetary Comparison Schedule – General Fund | 53-56 |
| | C-1a | Combining Schedule of Revenues, Expenditures, and Changes | |
| | | · · · · · · · · · · · · · · · · · · · | |
| | C-2 | Budgetary Comparison Schedule – Special Revenue Fund | 57 |
| | Notes | to the Required Supplementary Information | |
| | C-3 | Budget-to-GAAP Reconciliation | 58 |

COMPREHENSIVE ANNUAL FINANCIAL REPORT OF THE SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT TABLE OF CONTENTS

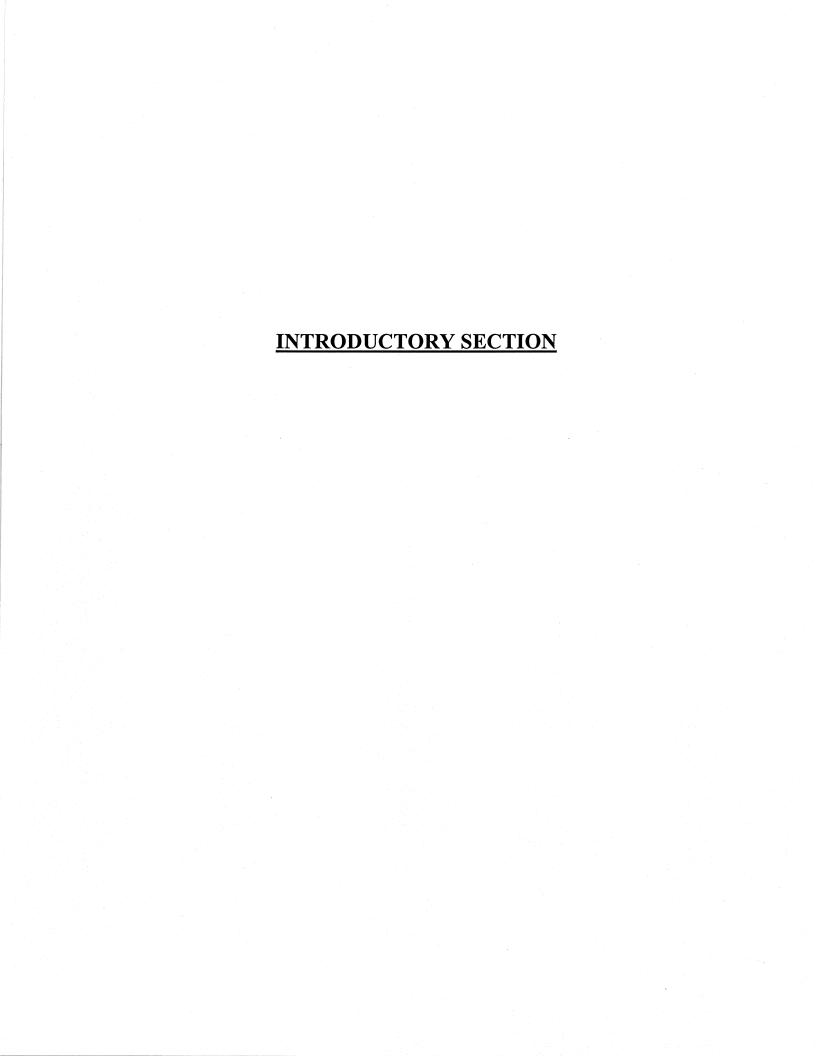
FINANCIAL SECTION (Continued)

| <u>Exhi</u> | <u>bit</u> | | Page |
|-------------|---------------------------------------|--|-------------|
| | Othe | Supplementary Information | |
| D. | Schoo | ol Based Budget Schedules (if applicable): | |
| | D-1 | Combining Balance Sheet | N/A |
| | D-2 | Blended Resource Fund – Schedule of Expenditures | N/A |
| | | Allocated by Resource Type – Actual | |
| | D-3 | Blended Resource Fund – Schedule of Blended | 77/4 |
| | | Expenditures – Budget and Actual | N/A |
| E. | Specia | al Revenue Fund: | |
| | E-1 | Combining Schedule of Program Revenues and Expenditures – | |
| | | Budgetary Basis | 59 |
| | E-2 | Preschool Education Aid Schedule(s) of Expenditures – | 27/4 |
| | | Budgetary Basis | N/A |
| | | Budgetary Basis | N/A |
| F. | Capita | ll Projects Fund: | |
| | F-1 | Summary Schedule of Project Expenditures | 60 |
| | F-2 | Summary Schedule of Revenues, Expenditures, and Changes in Fund | |
| | · · · · · · · · · · · · · · · · · · · | Balance – Budgetary Basis | 61 |
| | F-2(a) | Schedules(s) of Project Revenues, Expenditures, Project Balance, and Project Status – Budgetary Basis | N/A |
| G. | Propri | etary Funds: | |
| | Enterp | rise Fund: | |
| | G-1 | Combining Schedule of Net Position | 62 |
| | G-2 | Combining Schedule of Revenues, Expenses, and | 60.64 |
| | G-3 | Changes in Fund Net Position Combining Schedule of Cash Flows | 63-64 65 |
| | U- 3 | Combining Schedule of Cash Flows | 0.3 |
| | | al Service Fund: | |
| | G-4 | Combining Schedule of Net Position | N/A |
| | G-5 | Combining Schedule of Revenues, Expenses, and | NT/A |
| | G-6 | Changes in Fund Net Position Combining Schedule of Cash Flows | N/A N/A |
| | U- 0 | Combining Schedule of Cash Flows | IN/A |
| H. | | ary Funds: | |
| | H-1 | Combining Statement of Fiduciary Net Position | 66 |
| | H-2 H-3 | Combining Statement of Changes in Fiduciary Net Position | 67 |
| | п-3 | Student Activity Agency Fund Schedule of Receipts and Disbursements | 68 |
| | H-4 | Payroll Agency Fund Schedule of Receipts and Disbursements | 69 |
| | | 2 C 2 | ~ |

COMPREHENSIVE ANNUAL FINANCIAL REPORT OF THE SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT TABLE OF CONTENTS

Other Supplementary Information (Continued)

| I. | Long | -Term Debt: | |
|----------------|----------|--|-------|
| | I-1 | Statement of Serial Bonds | N/A |
| | I-2 | Schedule of Obligations under Capital Leases | N/A |
| | I-3 | Debt Service Fund Budgetary Comparison Schedule | N/A |
| | | STATISTICAL SECTION | |
| Fina | ncial Tr | ends Information/Schedules | |
| | J-1 | Net Position by Component | 70 |
| | J-2 | Changes in Net Position | 71 |
| | J-3 | Fund Balances - Governmental Funds | 72 |
| | J-4 | Changes in Fund Balances, Governmental Funds | 73 |
| | J-5 | General Fund Other Local Revenue By Source | 74 |
| Reve | nue Cap | pacity Information | |
| | J-6 | Assessed Value and Actual Value of Taxable Property | N/A |
| | J-7 | Direct and Overlapping Property Tax Rates | N/A |
| | J-8 | Principal Property Taxpayers | N/A |
| | J-9 | Property Tax Levies and Collections | N/A |
| Debt | Capacit | y Information | |
| | J-10 | Ratios of Outstanding Debt by Type | N/A |
| | J-11 | Ratios of General Bonded Debt Outstanding | N/A |
| | J-12 | Direct and Overlapping Governmental Activities Debt | N/A |
| | J-13 | Legal Debt Margin Information | N/A |
| Demo | ographic | and Economic Information | |
| | J-14 | Demographic and Economic Statistics | 75 |
| | J-15 | Principal Employers | N/A |
| Oper | ating In | formation | |
| - - | J-16 | Full-time Equivalent District Employees by Function/Program | 76 |
| | J-17 | Operating Statistics | 77 |
| | J-18 | School Building Information | 78 |
| | J-19 | Schedule of Allowable Maintenance Expenditures by School Facility | 79 |
| | J-20 | Insurance Schedule | 80 |
| | | | |
| | | SINGLE AUDIT SECTION | |
| | K-1 | Report on Internal Control over Financial Reporting and on Compliance And Other Matters Based on an Audit of Financial Statements Performed | |
| | 77.0 | in Accordance With Government Auditing Standards | 81-82 |
| | K-2 | Report on Compliance for Each Major Program; Report on Internal | |
| | | Control over Compliance; and Report on Schedule of Financial Assistance | |
| | TZ 0 | Required by New Jersey OMB Circular 04-04 | 83-84 |
| | K-3 | Schedule of Expenditures of Federal Awards, Schedule A | 85 |
| | K-4 | Schedule of Expenditures of State Financial Assistance, Schedule B | 86 |
| | K-5 | Notes to Schedules of Expenditures of Federal and State Awards | 87-88 |
| | K-6 | Schedule of Findings and Questioned Costs | 89-93 |
| | K-7 | Summary Schedule of Prior Year Audit Findings | 94-95 |



SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT

John R. Swain Superintendent Phone (856)769-0101 Fax (856) 769-3602

John Bolil

Business Administrator Phone (856) 358-7091 ext. 4313 Fax (856) 358-6748

November 18, 2014

Honorable President and Members of the Board of Education Salem County Special Services School District PO Box 126 Woodstown, New Jersey 08098

The comprehensive annual financial report of the Salem County Special Services School District for the fiscal year ended June 30, 2014, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (Board). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the final position and results of operations of the various funds and the account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit information. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the basic financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act of 1984 as amended by the Single Audit Act Amendments of 1996; the U.S. Office of Management and Budget Circular A-133, "Audits of States, Local Governments, and Non-Profit Organizations", and the State Treasury Circular Letter 04-04 OMB, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid". Information related to this single audit, including the auditor's report on internal control and compliance with applicable laws and regulations and findings and recommendations, is included in the single audit section of this report.

1. **REPORTING ENTITY AND ITS SERVICES:** Salem County Special Services School District is an independent reporting entity within the criteria adopted by the GASB as established by Statement No. 14. All funds of the District are included in this report. The Salem County Special Services Board of Education and all its schools constitutes the District's reporting entity.

The District provides a full range of special educational services for children from birth to age 21. The following programs during the 2013-2014 school year included, alternative high and middle schools, behavior disabilities, transitional career programs, Pre-school, multiply-disabilities, cognitive, autistic, and deaf and hearing impaired. The following details the changes in the student enrollment of the last five years. This includes the addition of 132 students in the 2013-14 school year.

| Avera | Average Daily Enrollment | | | | | | | | | |
|----------------|--------------------------|-------------------|--|--|--|--|--|--|--|--|
| Fiscal Year | Student Enrollment | Percent Change | | | | | | | | |
| 2013-14 | 286.0 | 84.99% | | | | | | | | |
| 2012-13 | 154.6 | -4.09% | | | | | | | | |
| 2011-12 | 161.2 | 0.19% | | | | | | | | |
| 2010-11 | 160.9 | 15.18% | | | | | | | | |
| 2009-10 | 139.7 | 17.59% | | | | | | | | |

- 2. ECONOMIC CONDITION AND OUTLOOK: The Salem County Special Services School District is located in a beautiful rural and agricultural county in southwestern New Jersey and conveniently located near Wilmington, Delaware and Philadelphia, Pennsylvania. The county is home to many small businesses, farms, and some industry. Major employers are PSEG, Dupont, the hospitals, County Government and the school districts. The county is rich in historical and cultural heritage. It is a small county with approximately 65,400 residents. Because of its small size, the need for community-based services is great. Opportunity abounds for creating such services, especially for the under age 18 populations, which comprises approximately 26 percent of the populations. The District has also expanded to serve neighboring Cumberland County, which is larger and much more populous. There are unlimited opportunities to serve the communities and school districts of Cumberland County. Even with its larger size and much greater student populations, Cumberland County has neither a special services school district nor an educational services commission. Therefore, the District is uniquely positioned to foster collaborative relationships with the school districts of that county. The district does receive some support from the Freeholders of both counties.
- 3. MAJOR INITIATIVES: The mission of the Salem County Special Services School District continues to provide a thorough and efficient education for students with modeled to severe disabilities. It is currently a regional educational service agency that provides high quality and cost effective programs and services to the schools and districts of Salem and Cumberland Counties. The ongoing mission is accomplished through the efforts of administrators and staff who are dedicated to meeting the cognitive, emotional, and social needs of each student and to seeing that each student reaches his or her fullest potential. In addition, Salem County Special Services School District embraces the concept of shared services for the purpose of maximizing efficiencies and minimizing cost. Among current services provided through a series of inter-local agreements are child study teams, related services, business administrator/board secretary, and superintendent. Finally, Salem County Special Services School District continuously monitors the emergent needs of districts in and around Salem and Cumberland Counties and provides leadership and strategies to address those needs in a manner consistent with the goals and objectives of the entire regional educational community.

Continued focus on instruction and teacher effectiveness through professional development and teacher evaluation continue to be an initiative within the district. The Danielson model was chosen for teacher evaluation and professional development was given to administration as to its use. Full implementation of this model took place during the 2013-2014 school year. The latter half of the year was spent exploring a new evaluation model for administrators. Instructionally, the district was trained and began work on the development and implementation of Student Growth Objectives (SGO's) and Student Growth Percentiles (SGP's).

The 2013-2014 school year continued with several initiatives that enhanced the educational programming in the district. The lower functioning ASD program was moved to the Salem Campus to make a move towards providing parallel programs in both counties. The higher functioning ASD program was moved from Pittsgrove Middle School to Upper Pittsgrove Elementary in order to form a cohesive K-8 team providing mainstream opportunities as students are ready. The district continued to expand higher and lower Transitional Career Programs with increased community based opportunities, job shadowing, etc. for students. This included work with Salem County ARC and numerous businesses. There continued to be growth in all programs at both the Cumberland and Salem Campuses. There was restructuring of Related Services and Child Study Team programs in order to continue to provide high quality services to the schools we serve and solidify our base before expanding to more schools and services in the Salem and Cumberland County area. A continued emphasis was placed upon opportunities for parent participation through open houses, yoga shows, Special Olympics, end of school barbecue, etc.

A new relationship with Apple Farm was formed to provide fine and performing art experience which aided in the enhancing of programming. During the 2013-2014 school year the Alternative High School began a relationship with the Bridgeton School District to provide ten students with an education. Mid-way through the relationship the program was expanded to accept fifteen students. During this expansion, extra rooms were rented to meet the needs. Future expansion will be to accommodate twenty students and evaluate the current site. The Alternative Middle-High School also saw an increased enrollment from the Pennsville School District. Nova Net (an internet based curriculum) was fully implemented at the Alternative Middle/High School and focus has been emphasized to adapt the vocational curriculum to meet the needs of the students there. The initiatives have been extremely successful for students making up failed classes from the past and getting back on track to graduate on time.

In closing, the Special Services School District continues to provide quality educational services throughout Cumberland and Salem Counties and will continue to explore and implement programming as needs throughout the two counties warrant them.

4. **INTERNAL ACCOUNTING CONTROLS:** Management of the District is responsible for establishing and maintaining internal control designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with the generally accepted accounting principles (GAAP). Internal control is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgements by management.

As a recipient of federal awards and state financial assistance, the District also is responsible for ensuring that adequate internal controls are in place to ensure compliance with applicable laws and regulations related to those programs. This internal control process is also subject to periodic evaluation by the District's management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of internal control, including that portion related to federal awards and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

5. **BUDGETARY CONTROLS:** In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board of School Estimates. Annual appropriated budgets are adopted for the general fund and the special revenue fund; there is no debt service fund. The final budget amount as amended for fiscal year 2014 is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year end are either cancelled or are included as reappropriation of fund balance in the subsequent year. Those amounts to be reappropriated are reported as reservations of fund balance at June 30, 2014.

6. **ACCOUNTING SYSTEM AND REPORTS:** The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board

(GASB). The accounting system of the District is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to Financial Statements", Note 2.

- 7. CASH MANAGEMENT: The investment procedure of the District is guided in large part by state statute as detailed in "Notes to the Financial Statement", Note 3. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.
- 8. RISK MANAGEMENT: The Board carries various forms of insurance, including but not limited to general liability, hazard and theft insurance on property and contents and fidelity bonds.
- 9. OTHER INFORMATION: Independent Audit State statutes require an annual audit by independent certified public accountants or registered municipal accountants. Raymond Colavita, C.P.A., R.M.A. of Nightlinger, Colavita & Volpa, P.A. was selected by the Board's audit committee. In addition to meeting the requirements set forth in the state statutes, the audit also was designed to meet the requirements of the Single Audit Act of 1984 as amended by the Single Audit Act Amendments of 1996 and related OMB Circular A-133 and State Treasury Circular Letter 04-04 OMB. The auditor's report on the basic financial statements and supplementary schedules of expenditures of federal awards and state financial assistance is included in the financial section of this report.
- 10. ACKNOWLEDGEMENTS: We would like to express our appreciation to the members of the Salem County Special Services District Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby continuing their full support to the development and maintenance of our financial operation. The presentation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,

John R. Swain

Superintendent of Schools

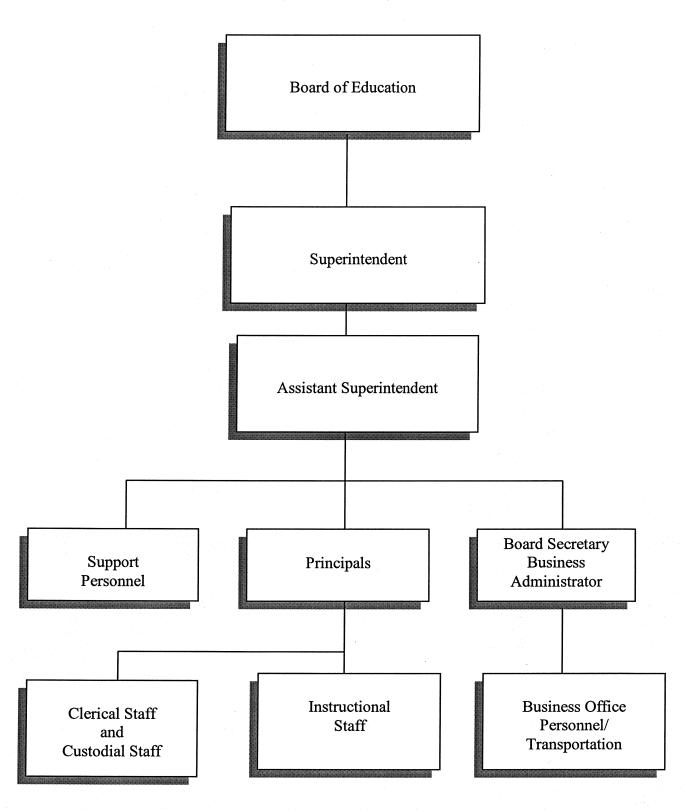
An R. Swain

John Bolil

Business Administrator

SALEM COUNTY SPECIAL SERVICES BOARD OF EDUCATION

Organizational Chart (Unit Control)



SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT SALEM COUNTY, NEW JERSEY

ROSTER OF OFFICIALS

JUNE 30, 2014

| MEMBERS OF THE BOARD OF EDUCATION | TERM EXPIRES |
|---|-----------------|
| David Moffett, President | 2015 |
| Earl Ransome, Vice President | 2016 |
| James Davis | 2014 |
| Nicole Stemberger, ex officio | 2014 |
| Linwood Donelson III | 2016 |
| Mary Cummings | 2015 |
| Richard Stepura - Executive County Superintendent of Schools | 2014 |
| OTHER OFFICIALS | Surety Bonds |
| John R. Swain, Superintendent | |
| John Bolil, Board Secretary/Business Administrator From December, 2013 | \$ 10,000 |
| Treasurer | 150,000 |

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT SALEM COUNTY, NEW JERSEY

CONSULTANTS AND ADVISORS

ARCHITECT

Garrison Architects 14000F Commerce Parkway Mount Laurel, New Jersey 08054

AUDIT FIRM

Raymond Colavita, CPA, RMA Nightlinger, Colavita and Volpa, P.A. P.O. Box 799 Williamstown, New Jersey 08094

ATTORNEY

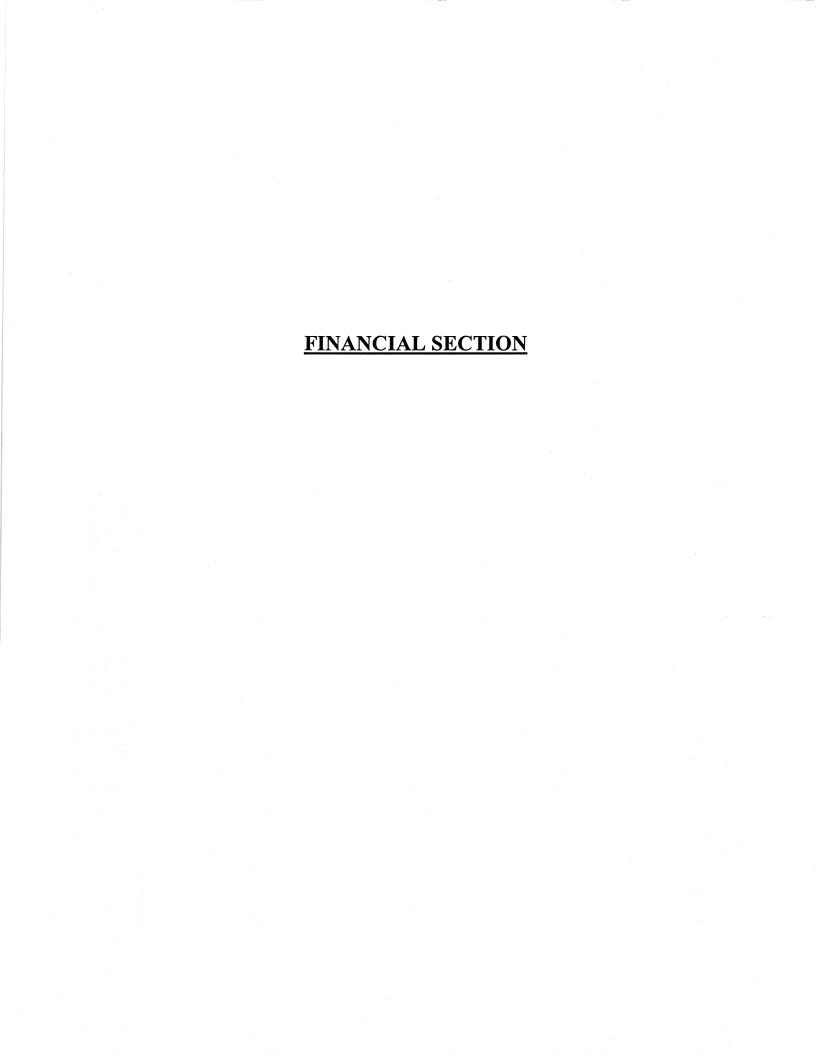
Mark G. Toscano Comegno Law Group, P.C. 521 Pleasant Valley Ave. Moorestown, NJ 08057

INSURANCE AGENT

Conner Strong & Buckelew P.O. Box 358 Bridgeton, New Jersey 08302

OFFICIAL DEPOSITORY

Fulton Bank 450 Bridgeton Pike Mantua, New Jersey 08051



NIGHTLINGER, COLAVITA & VOLPA

A Professional Association
Certified Public Accountants

991 S. Black Horse Pike P.O. Box 799 Williamstown, NJ 08094

(856) 629-3111 Fax (856) 728-2245

November 18, 2014

INDEPENDENT AUDITOR'S REPORT

Honorable President and Members of the Board of Education Salem County Special Services School District County of Salem, New Jersey

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Board of Education of the Salem County Special Services School District in the County of Salem, State of New Jersey, as of and for the fiscal year ended June 30, 2014, which collectively comprise the Salem County Special Services School District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall financial statement presentation.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the Salem County Special Services Board of Education in the County of Salem, State of New Jersey, as of June 30, 2014, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

The Management Discussion and Analysis and Budgetary Comparison Information on pages 11 through 19 and 53 through 57 are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Salem County Special Services Board of Education's financial statements as a whole. The introductory section, combining fund financial statements and statistical section, are presented for purposes of additional analysis and are not a required part of the financial statements. The schedules of expenditures of federal awards and state financial assistance are presented for purposes of additional analysis as required by New Jersey OMB's Circular 04-04, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, and are not a required part of the financial statements.

The combining and individual nonmajor fund financial statements and the schedule of expenditures of federal awards and state assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedure applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide assurance on them.

Other Reporting Required by Government Auditing Standards

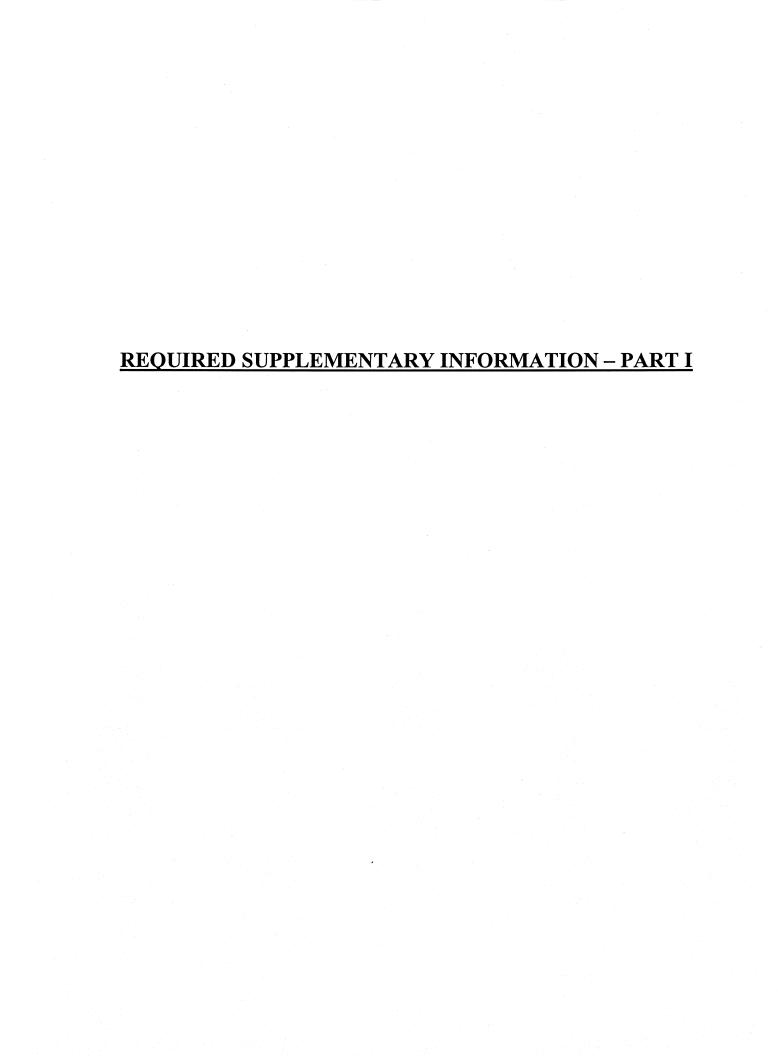
In accordance with <u>Government Auditing Standards</u>, we have also issued our report dated November 18, 2014 on our consideration of the Salem County Special Services Board of Education's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with <u>Governments Auditing Standard</u> and should be considering in assessing the results of our audit.

Respectfully submitted,

NIGHTLINGER, COLAVITA & VOLPA, P.A.

Raymond Colavita, C.P.A., R.M.A. Licensed Public School Accountant

No. 915



SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT SALEM COUNTY SPECIAL SERVICES

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2014

UNAUDITED

The discussion and analysis of Salem County Special Services School District's financial performance provides an overall review of the School District's financial activities for the fiscal year ended June 30, 2014. The intent of this discussion and analysis is to look at the School District's financial performance as a whole; readers should also review the notes to the basic financial statements and financial statements to enhance their understanding of the School District's financial performance. The Salem County Special Services District is considered a Component Unit of Salem County.

Financial Highlights

Key financial highlights for 2014 are as follows:

- ❖ General revenues accounted for \$7,158,692 in revenue or 48.1 % percent of all revenues. Program specific revenues in the form of charges for services, operating grants and contributions, and capital grants and contributions accounted for \$7,726,354 or 51.9 % percent to total revenues of \$14,885,046.
- Net position of governmental activities increased by \$769,959, comprised primarily of changes in cash and cash equivalents, liabilities and capital assets, along with a fixed asset adjustment.
- ❖ The School District had \$13,842,889 in expenses. Of these expenses, \$7,726,354 was offset by program specific charges for services, grants or contributions. General revenues (primarily tuition charges) were adequate to provide for these programs.
- ❖ The General Fund had \$8,065,499 in revenues, \$7,440,560 in expenditures and a transfer to the enterprise fund of \$28,872. The General Fund's balance increased by \$596,067 over 2013. This increase was anticipated by the Board of Education.

Using this Comprehensive Annual Financial Report (CAFR)

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand Salem County Special Services School District as a financial whole, an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities.

The Statement of Net Position and Statement of Activities provide information about the activities of the whole School District, presenting both an aggregate view of the School district's finances and a longer-term view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements tell how services were financed in the short-term as well as what remains for future spending. In the case of Salem County Special Services School District, the General Fund is by far the most significant fund.

Reporting the School District as a Whole

Statement of Net Position and the Statement of Activities

While this document contains the large number of funds used by the School District to provide programs and activities, the view of the School district as a whole looks at all financial transactions and asks the question, "How did we do financially during 2014?" The Statement of Net Position and the Statement of Activities helps answer this question. These statements include all assets and liabilities using the accrual basis of accounting similar to the accounting used by most private-sector companies. This basis of accounting takes into account, all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the School District's Net Position and changes in those assets. This change in net position is important because it tells the reader that, for the school district as a whole, the financial positions of the School district has improved or diminished. The causes of this change may be the result of many factors, some financial, and some not. Non-financial factors include the current laws and regulations in New Jersey regarding special education, facility condition and availability, sending districts' need for varied programs and other factors.

In the Statement of Net Position and the Statement of Activities, the School District is divided into two distinct kinds of activities:

- Governmental activities All of the School District's programs and services are reported here including, but not limited to, instruction, support services, operation and maintenance of plant facilities, pupil transportation and extracurricular activities.
- ❖ Business Type Activities This service is provided on a charge for goods or services basis to recover all the expense of the goods or services provided. The Food Service enterprise fund along with the Shared Services enterprise fund is reported as business activities.

Reporting the School District's Most Significant Funds

Fund Financial Statements

The analysis of the School District's major (all) funds begins on page 21. Fund financial reports provide detailed information about the School District's major funds. The School District uses many funds to account for a multitude of financial transactions. However, these fund financial statements focus on the School District's most significant funds. Salem County Special Services School District is unique because in addition to the major governmental funds of the General Fund, Special Revenue Fund, Capital Projects Fund and Debt Service Fund there is a series of Enterprise funds entitled Shared Services

Governmental Funds

The School District's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in the future years. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School district's general government operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.

Enterprise Fund

The enterprise fund uses the same basis of accounting as business-type activities; therefore these statements are essentially the same.

The School District as a Whole

Recall that the Statement of Net Position provides the perspective of the School District as a whole.

Table 1 provides a comparative summary of the School District's Net Position for the years ended 2014 and 2013.

Table 1
Net Position

| | | 2014 | 2013 |
|---|----|--------------|-----------|
| Assets | | | |
| Current and Other Assets | \$ | 3,432,374 \$ | 2,947,923 |
| Capital Assets, Net | | 5,706,980 | 5,492,154 |
| Total Assets | | 9,139,354 | 8,440,077 |
| Liabilities | | | |
| Other Liabilities | | 777,758 | 1,601,605 |
| Long-term Liabilities | | 95,363 | 82,163 |
| Total Liabilities | | 873,121 | 1,683,768 |
| Net Position | | | |
| Invested in capital assets, net of debt | | 5,706,980 | 5,409,991 |
| Restricted | | 100,210 | 127,879 |
| Unrestricted | | 2,459,043 | 1,218,439 |
| Total Net Position | \$ | 8,266,233 \$ | 6,756,309 |
| | _ | | |

Table 2 shows the changes in Net Position from fiscal years 2014 and 2013.

Table 2 - Changes in Net Position

| | 2014 | 2013 |
|--|--------------|------------|
| Revenues | | |
| Programs revenues | | |
| Charges for services \$ | 6,721,772 \$ | 7,612,115 |
| Operating grants and contributions | 1,004,582 | 1,151,991 |
| General Revenues | | |
| County taxes | 241,875 | 275,000 |
| Tuition | 6,884,244 | 4,531,572 |
| Other | 32,573 | 144,160 |
| Total Revenues | 14,885,046 | 13,714,838 |
| Program Expenses | | |
| Instruction | 2,530,644 | 1,958,322 |
| Support Services | | |
| Pupils and instructional staff | 773,586 | 621,856 |
| General administration, school | | |
| administration, business | 937,982 | 781,901 |
| Operations and maintenance of Facilities | 518,957 | 450,729 |
| Pupil Transportation | 62,599 | 44,474 |
| Employee Benefits | 2,672,058 | 2,274,698 |
| Enterprise Funds | | |
| Food Service | 112,827 | 84,634 |
| Other Shared Service Funds | 5,953,561 | 7,172,481 |
| Other | 280,675 | 196,756 |
| Total Expenses | 13,842,889 | 13,585,851 |
| Excess of Revenues over Expenditures | 1,042,157 | 128,987 |
| Fixed Asset Adjustment | 467,767 | |
| Increase in Net Position \$ | 1,509,924 \$ | 128,987 |

Governmental Activities

As a special services school district, the budget is approved by the Salem County Freeholders. The District's total governmental net revenues were \$7,158,692 for the fiscal year ended June 30, 2014, which excludes the transfer of \$28,872 to the Enterprise Fund. County taxes made up 3.4% of revenues for governmental activities for fiscal year 2014. Tuition charges accounted for \$6,884,244, or 96.2% of total governmental activity revenue. and Miscellaneous revenue accounted for another .4%.

The total cost of all program and services was \$13,842,889. Instruction costs of \$2,530,644 comprised 18.3% of District Governmental Activity expenses. Student support costs were \$773,586 or 5.6%, administration costs were \$937,982 or 6.8%, plant operation costs were \$518,597 or 3.7%, transportation costs were \$62,599 or .4%, Employee benefits of \$2,672,058 represents 19.3, enterprise costs of \$6,066,388 were 43.9% and other costs of \$280,675 were 2%.

Business-Type Activities

Revenues for the District's business-type activities (food service program and other enterprises) were comprised of charges for services and federal and state reimbursements.

- ❖ Food service expenses exceeded revenues by \$50,786 and combined other enterprise fund revenues exceeded expenses by \$761,879. In addition, there was a transfer from the General Fund in the amount of \$28,872 to the food service enterprise fund.
- Federal and state reimbursements for free and reduced meals were \$55,709.
- ❖ Charges for food services were \$6,332 or 10.2% of total food service revenue. This represents amount paid by patrons for daily food services.
- ❖ Revenue for other enterprises was \$6,715,440 consisting of \$545,758 in N.J. Dept. of Human Services fees, \$2,894,284 in tuition, \$3,086,072 in services provided other LEA's and \$189,326 in Non-public program fees.

Governmental Activities

The Statement of Activities shows the cost of program services and the charges for services and grants offsetting those services. Table 3 shows a comparison of the total cost of services and the net cost of services. The net cost shows the financial burden assumed. County taxes represent 3.4 % of the total governmental activity revenues, while tuition charges represents 96.1 % and other miscellaneous revenues was .5%.

| | | Table 3 | | | | | |
|---|----|--------------------------------|-----|------------------------------|----|-----------------------------|------------------------------|
| | | Total Cost of Services 2014 | | Net Cost of Services 2014 | - | Total Cost of Services 2013 | Net Cost of Services 2013 |
| Instruction | \$ | 2,530,644 | \$ | 2,488,578 | \$ | 1,958,322 \$ | 1,953,671 |
| Support services | | | | | | | |
| Pupils and instructional staff | | 773,586 | | 773,586 | | 621,856 | 621,856 |
| General administration, school | | | | | | | |
| administration, business | | 937,982 | | 937,982 | | 781,901 | 781,901 |
| Operation and maintenance of facilities | | 518,957 | | 518,957 | | 450,729 | 450,729 |
| Pupil Transportation | | 62,599 | | 62,599 | | 44,474 | 44,474 |
| Employee Benefit Costs | | 2,672,058 | | 1,765,251 | | 2,274,698 | 1,186,732 |
| Other | | 280,675 | | 280,675 | _ | 196,756 | 196,756 |
| Total Expenses | \$ | 7,776,501 | \$ | 6,827,628 | \$ | 6,328,736 | 5,236,119 |
| | = | | : : | | | | |

Instruction expenses include activities directly dealing with the teaching of pupils and the interaction between teacher and student, including extracurricular activities.

Pupils and instructional staff include the activities involved with assisting staff with the content and process of teaching to students, including curriculum and staff development.

General administration, school administration and business include expenses associated with administrative and financial supervision of the District.

Operation and maintenance of facilities activities involve keeping the school grounds, buildings and equipment in an effective working condition.

Curriculum and staff development includes expenses related to planning, research, development and evaluation of support services, as well as the reporting of this information internally and to the public.

Pupil transportation includes activities involved with the conveyance of students to and from school, as well as to and from school activities, as provided by state law.

Extracurricular activities includes expenses related to student activities provided by the School district which are designated to provide opportunities for students to participate in school events, public events, or a combination of these for the purposes of motivation, enjoyment and skill improvement.

Interest and fiscal charges involve the transactions associated with the payment of interest and other related charges to debt of the School District.

Other includes unallocated depreciation and amortization.

The School District's Funds

Information about the School District's major funds starts on page 20. These funds are accounted for using the modified accrual basis of accounting. All governmental funds (i.e., general fund, special revenue fund and capital projects fund presented in the fund-based statements) had total revenues of \$8,107,565 and expenditures of \$7,510,360. The net positive/negative change in General fund balance for the year was a increase of \$568,333 that included a transfer to the enterprise funds in the net amount of \$28,872. This increase shows that the School District was not able to meet current operating costs. The District may have the need for additional funds in the near future.

As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management. The following schedules present a summary of the revenues of the governmental funds (excluding capital projects) for the fiscal year ended June 30, 2014, and the amount and percentage of increases in relation to prior year revenues.

| Revenue | | Amount | Percent of Total | Increase/ (Decrease) from 2013 | Percent Increase (Decrease) |
|-----------------|-----|-----------|---------------------|--------------------------------------|-----------------------------------|
| Local Sources | \$_ | 7,160,648 | 88.3% \$ | 2,205,265 | 45% |
| Federal Sources | | 40,110 | 0.5% | 40,110 | 100% |
| State Sources | | 906,807 | 11.2% | (181,159) | -17% |
| Total | \$ | 8,107,565 | 100.0% \$ | 2,064,216 | 34% |

The increase in Local Sources is attributed to increases in tuition revenue of \$2,352,672 and interest revenue of \$585, offset by decreases in the county tax levy of \$33,125 and miscellaneous revenue of \$114,867.

The increase in Federal Sources is attributed to the Federal REAP grant award being given to the school district for the 2013-2014 school year.

The decrease in State Sources is attributed to decreases in on-behalf pension contributions and social security reimbursements of \$181,159.

The following schedule presents a summary of general fund, special revenue fund and debt service fund expenditures for the fiscal year ended June 30, 2014. This excludes the Capital Project Fund.

| Expenditures | | Amount | Percent of Total | Increase/ (Decrease from 2013 | Percent Increase (Decrease) |
|----------------------------|-----|-----------|---------------------|-------------------------------------|-----------------------------------|
| Current: | | | | | |
| Instruction | \$ | 2,530,644 | 34%\$ | 572,322 | 29% |
| Undistributed expenditures | | 4,951,982 | 66% | 751,652 | 18% |
| Capital Outlay | _ | 27,734 | 0% | 27,734 | 100% |
| Total | \$_ | 7,510,360 | 100% \$ | 1,351,708 | 22% |

The increase in Instruction is attributed to the increases in salaries of teachers and related benefit costs, along with other variances.

The increase in Undistributed Expenditures is attributed to increases in student and instruction related costs of \$151,730, school administrative and central service expenses of \$30,270, information technology service expenses of \$27,649, plant operations and maintenance of \$68,228, employee benefits of \$357,488, general administrative expenses of \$98,162 and transportation costs of \$18,125.

The increase of \$27,734 in capital outlay is attributed to capital expenditures for building improvements made during the current year.

General Fund Budgeting Highlights

The School District's Budget is prepared according to New Jersey law, and is based on accounting for certain transactions on a basis of modified accrual and encumbrance accounting. The most significant budgeted fund is the General Fund.

During the course of the fiscal year 2014, the School District amended its General Fund budget as needed. The School District uses program based budgeting and these budgeting systems are designed to tightly control total program budgets while providing flexibility for program management in the following areas.

- Staffing changes based on student needs.
- ❖ Additional costs for student transportation both in regular education and special education.
- * Accounting changes in maintenance and operations
- Changes in appropriations to prevent budget overruns.

While the District's final general fund budget anticipated that revenues (including fund balance appropriated) and expenditures would roughly equal, the actual results for the year show an excess of \$596,067.

- Actual revenues were \$426,391 more than expected, due to additional tuition revenue of \$511,943, miscellaneous income of \$20,475 and interest of \$2,098, offset by a decrease in the County Tax Levy of \$108,125. This excludes On-Behalf pension and social security state aid of \$906,807.
- ❖ The actual expenditures were \$168,403 lower than expected, excluding the state On-Behalf pension and social security aid of \$906,807. Positive variances were noted on several budget expenditure line items.

Capital Assets

At the end of the fiscal year 2014, the School District had \$5,706,980 invested in land, buildings, furniture and equipment. Table 4 shows fiscal 2014 balances compared to 2013.

Table 4
Capital Assets (Net of Depreciation) at June 30

| | | 2014 | 2013 |
|---------------------------|-----|-----------|-----------------|
| Land | \$ | 50,000 | \$ 50,000 |
| Land Improvements | | 30,006 | 5,700 |
| Building and Improvements | | 5,594,385 | 5,402,405 |
| Machinery and Equipment | | 32,589 | 34,049 |
| Totals | \$_ | 5,706,980 | \$ 5,492,154 |

Overall capital assets increased \$214,826 from fiscal year 2013. The increase represents a Building Improvements in the amount of \$27,734 and a fixed asset adjustment in the amount of \$467,767, offset by depreciation expense of \$280,675 in the governmental activities.

Debt Administration

At June 30, 2014, the School District had \$95,363 in outstanding debt, which was comprised of compensated absences.

For the Future

The Salem County Special Services School District is currently in good financial condition on a budget basis, but is facing cash flow issues due to the timing of payments received by other districts for services rendered. District administration is currently working on implementing several new strategies in order to increase cash flowing into the district on a more regular basis.

The District is fully dedicated to the concept of shared services realizing that collaborative arrangements maximize both efficiency and effectiveness. During the 2013-2014 school year, the Salem County Special Services School District provided shared services in the areas of child study team, related services, business administration/board secretary, and superintendent.

The 2013-2014 year saw services to non-public schools eliminated as revenues continued to decrease and in some cases run in deficit. After a thorough analysis and discussion with the Board of Education it was determined that the feasibility of continuing to operate these services would incur debt to the district in the future.

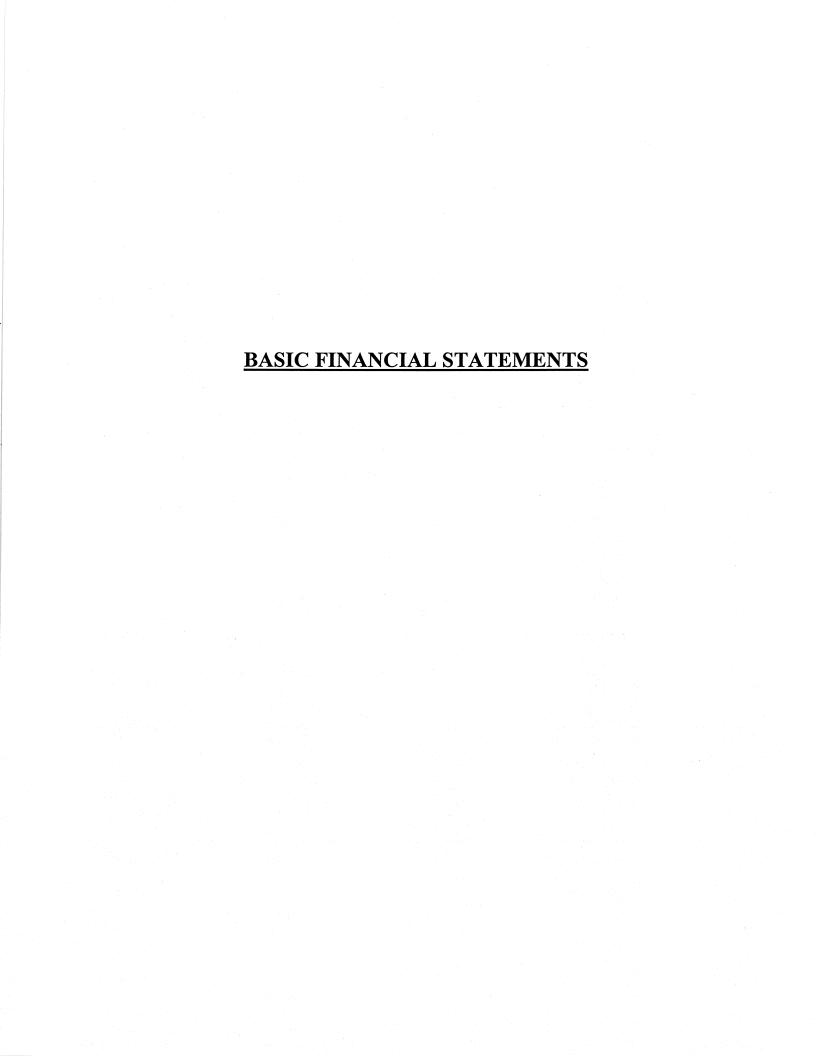
During 2013-2014, the district continued operating the Cumberland Campus. The district continued offering classes for autistic children in that facility but has continued to expand its services. Now the building houses approximately 90 students, including ASD, MH, PSD classes and a Transitional Career Program. The pre-vocational program for high school aged students with autism that is built around exposure to career clusters. The Child Study Team and Related Services were relocated to another location at Salem County Vocational-Technical School so that additional classroom space could be utilized for developing programs.

The District continues to operate the Salem County Alternative High School and Alternative Middle School. Both have grown in numbers and appears stable. The district is now renting expanded space at the John P. Campbell Center but is exploring a more cost efficient and educationally conducive alternatives. The Alternative high School continues to grow and is led by experienced administration and staff. The Alternative Middle School, however, seen a slight drop in numbers but the district but anticipates an increase in the future.

In conclusion, the Salem County Special Services School District will continue to dialogue with local districts in Salem and Cumberland Counties to monitor existing programs and to determine how best to meet emergent needs that are in alignment with the district's mission.

Contacting the School District's Financial Management

This financial report is designed to provide our citizens, taxpayers, investors and creditors with a general overview of the School District's finances and to show the School District's accountability for the money it receives. If you have questions about this report or need additional information please contact John R. Swain, Superintendent of Schools at Salem County Special Services Board of Education, 880 Route 45, PO Box 126 Woodstown, NJ 08098 or email jswain@scvts.org.



DISTRICT WIDE FINANCIAL STATEMENTS

The statement of net position and the statement of activities display information about the District.

These statements include the financial activities of the overall District, except for fiduciary activities.

Eliminations have been made to minimize the double-counting of internal activities. These statements distinguish between the governmental and business-type activities of the District.

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT STATEMENT OF NET POSITION JUNE 30, 2014

| | | Governmental Activities | | Business-type Activities | | Total |
|---|----|----------------------------|-----|-----------------------------|-----|-----------|
| ASSETS | | | | | _ | |
| Cash and Cash Equivalents | \$ | 897,562 | \$ | 1,027,803 | \$ | 1,925,365 |
| Receivables, Net | | 57,207 | | 1,192,850 | | 1,250,057 |
| Interfund Receivable | | 15,940 | | | | 15,940 |
| Restricted Assets: | | | | | | |
| Cash and Cash Equivalents | | 241,012 | | | | 241,012 |
| Capital Assets, Net (Note 5) | | 5,706,980 | | | | 5,706,980 |
| Total Assets | _ | 6,918,701 | | 2,220,653 | - | 9,139,354 |
| LIABILITIES | | | | | _ | |
| Accounts Payable | | 172,304 | | 33,543 | | 205,847 |
| Cash Overdraft | | | | 419,243 | | 419,243 |
| Unearned Revenue | | 11,656 | | • | | 11,656 |
| Accrued Employee Benefits | | 141,012 | | | | 141,012 |
| Non-current Liabilities (Note 6): | | | | | | |
| Due Beyond One Year | | 95,363 | | | | 95,363 |
| Total liabilities | _ | 420,335 | - | 452,786 | - | 873,121 |
| | - | | | | - : | |
| Net Position | | | | | | |
| Invested in Capital Assets, Net of Related Debt | | 5,706,980 | | | | 5,706,980 |
| Restricted for: | | | | | | |
| Year-end Emcumbrances | | 100,000 | | | | 100,000 |
| Maintenance Reserve | | 210 | | | | 210 |
| Unrestricted | 1. | 691,176 | | 1,767,867 | | 2,459,043 |
| Total Net Position | \$ | 6,498,366 | \$ | 1,767,867 | \$ | 8,266,233 |
| | - | | = = | | = | |

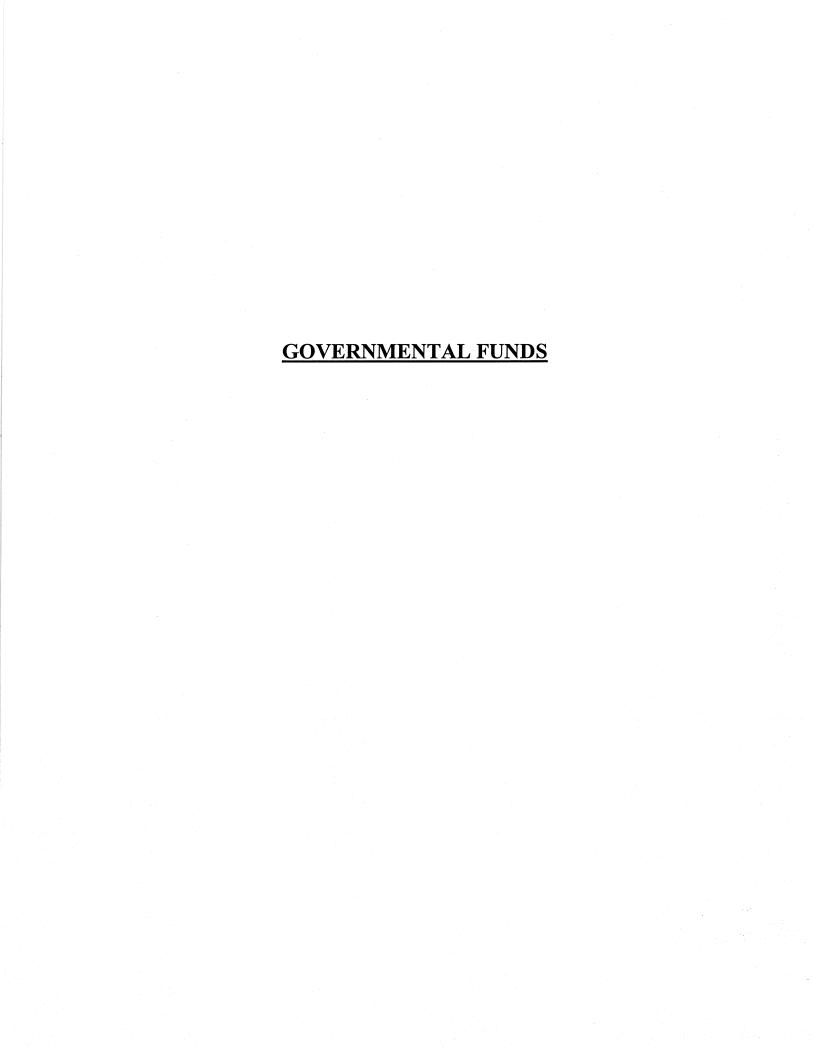
The accompanying Notes to Financial Statements are an integral part of this statement.

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2014

| | | | Progra | ım Revenues | Net (Expense) Revenue and Changes in Net Position | | | |
|---|------|--------------------|----------------------------|------------------------------------|--|---------------------------------|-------------|--|
| Functions/Programs | _ | Expenses | Charges for Services | Operating Grants and Contributions | Governmental Activities | Business- type Activities | Total | |
| Governmental Activities: | | | | | | | | |
| Instruction: | | | | | | | | |
| Special Education | \$ | 2,530,644 \$ | | \$ 42,066 | \$ (2,488,578) \$ | \$ | (2,488,578) | |
| Support Services: | | | | | | | | |
| Student & Instruction Related Services | 3 | 773,586 | | | (773,586) | | (773,586) | |
| General and Business Admin Services | | 234,695 | | | (234,695) | | (234,695) | |
| School Administrative Services | | 321,197 | | | (321,197) | | (321,197) | |
| Central Services | | 303,466 | | | (303,466) | | (303,466) | |
| Administrative Info Tech. Services | | 78,624 | | | (78,624) | | (78,624) | |
| Plant Operations and Maintenance | | 518,957 | | | (518,957) | | (518,957) | |
| Pupil Transportation | | 62,599 | | | (62,599) | | (62,599) | |
| Employee Benefits | | 2,672,058 | | 906,807 | (1,765,251) | | (1,765,251) | |
| Unallocated Depreciation | | 280,675 | | | (280,675) | | (280,675) | |
| Total Governmental Activities | | 7,776,501 | | 948,873 | (6,827,628) | | (6,827,628) | |
| Business-type Activities: | | · . | | | | | | |
| Food Service | | 112,827 | 6,332 | 55,709 | | (50,786) | (50,786) | |
| Other Enterprise | | 5,953,561 | 6,715,440 | | | 761,879 | 761,879 | |
| Total Business-type Activities | - | 6,066,388 | 6,721,772 | 55,709 | | 711,093 | 711,093 | |
| Total Primary Government | \$_ | 13,842,889 \$ | 6,721,772 | \$ 1,004,582 | (6,827,628) | 711,093 | (6,116,535) | |
| a 12 | | | | | | | | |
| General Revenues: | | | | | | | | |
| Taxes: | | | | | | | | |
| Property Taxes Levied for General Purp | ose | s, Net | | | 241,875 | | 241,875 | |
| Tuition Received | | | | | 6,884,244 | | 6,884,244 | |
| Investment Earnings | | | | | 2,098 | | 2,098 | |
| Miscellaneous Income | | | | | 30,475 | | 30,475 | |
| Fixed Asset Adjustment | | | | | 467,767 | | 467,767 | |
| Transfers - Enterprise Funds | | | | | (28,872) | 28,872 | | |
| Total General Revenues, Special Items, Ex | trac | ordinary Items and | d Transfers | | 7,597,587 | 28,872 | 7,626,459 | |
| Change in Net Position | | | | | 769,959 | 739,965 | 1,509,924 | |
| Net Position—Beginning | | | | | 5,728,407 | 1,027,902 | 6,756,309 | |
| Net Position—Ending | | | | o especialis. La solution | 6,498,366 \$ | 1,767,867 \$ | 8,266,233 | |
| | | | | | | | | |

The accompanying Notes to Financial Statements are an integral part of this statement.

FUND FINANCIAL STATEMENTS The Individual Fund statements and schedules present more detailed information for the individual fund in a format that segregates information by fund.



SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT BALANCE SHEETS GOVERNMENTAL FUNDS

JUNE 30, 2014

| | | General Fund | Special Revenue Fund | Capital Projects Fund | Total Governmental Funds |
|---|-----------------|--|---------------------------------------|-----------------------------|--------------------------------|
| ASSETS | | | | | |
| Cash and Cash Equivalents | \$ | 265,947 \$ | \$ | \$ | 265,947 |
| Cash with Fiscal Agent | | 141,012 | | | 141,012 |
| Federal Aid Receivable | | | 40,110 | | 40,110 |
| Interfunds Receivable | | 676,009 | | | 676,009 |
| Other Recivable | | 1,182 | | | 1,182 |
| State Aid Receivable | | 15,915 | | | 15,915 |
| Restricted Cash and Cash Equivalents | | 100,000 | | | 100,000 |
| Total Assets | | 1,200,065 | 40,110 | | 1,240,175 |
| LIABILITIES AND FUND BALANCES | | | | | |
| Liabilities: | | | | | |
| Accounts Payable | | 172,304 | | | 172,304 |
| Interfund Payable | | | 28,454 | | 28,454 |
| Unearned Revenue | | | 11,656 | | 11,656 |
| Accrued Employee Benefits | | 141,012 | | | 141,012 |
| Total Liabilities | | 313,316 | 40,110 | | 353,426 |
| Fund Balances: | | | | | |
| Restricted For: | | | | | |
| Maintenance Reserve | | 100,000 | | | 100,000 |
| Assigned to Year-end Encumbrances | | 210 | | | 210 |
| General fund | | 786,539 | | | 786,539 |
| Total Fund Balances | | 886,749 | · · · · · · · · · · · · · · · · · · · | | 886,749 |
| Total Liabilities and Fund Balances | \$ | 1,200,065 \$ | 40,110 \$ | | |
| | | | | | |
| Amounts reported for <i>governmental activities</i> . Net Position (A-1) are different because: | s in the Statem | ent of | | | |
| Capital Assets used in governmental activity resources and therefore are not reported in of the assets is \$9,935,650 and the accumulates \$4,228,670 (Note 5). | n the funds. Th | e cost | | | 5,706,980 |
| | | en e | | | 5,700,300 |
| Long-term Liabilities, including bonds payable in the current period and therefore | | | | | |
| liabilities in the funds (see Note 6). | | | | geria Romania Romania | (95,363) |
| Net Position of Governmental Activities | | | | \$ | 6,498,366 |
| | | | | | |

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2014

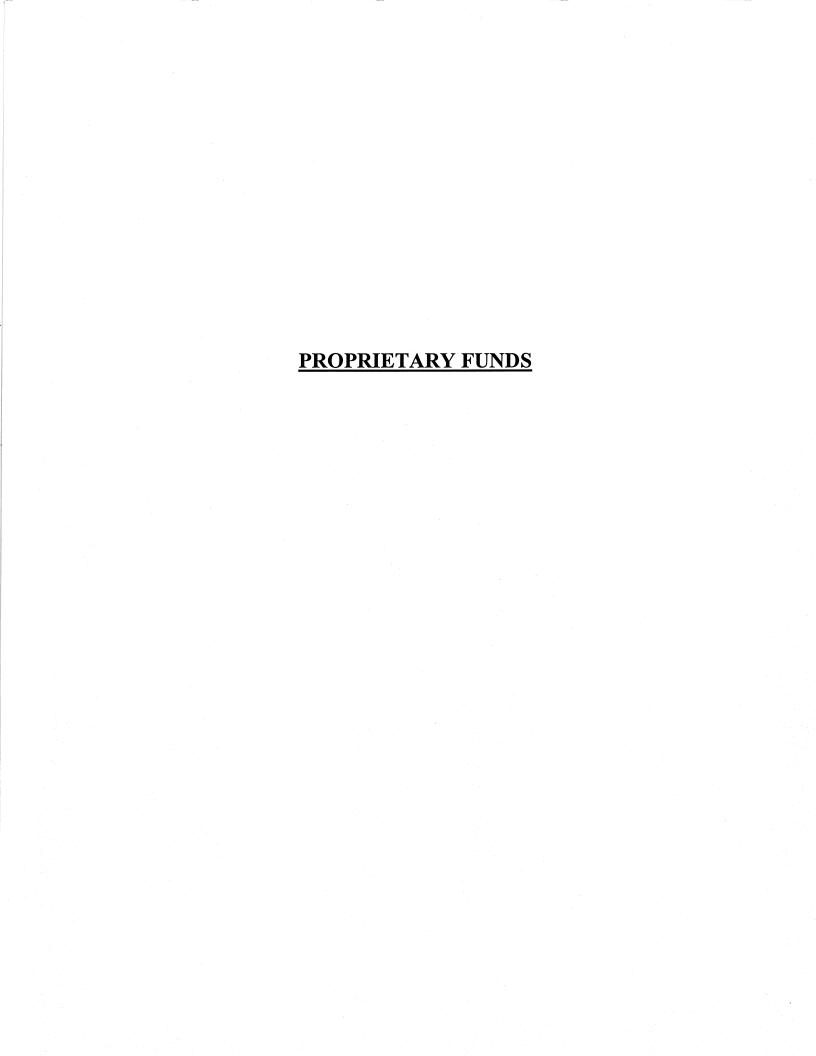
| | - | General Fund | Special Revenue Fund | Capital Projects Fund | | Total Governmental Funds |
|---|--------|-----------------|----------------------------|-----------------------------|-----|--------------------------------|
| REVENUES | | | | | | |
| Local sources: | | | | | | |
| County Tax Levy | \$ | 241,875 | \$ | \$ | \$ | 241,875 |
| Tuition Charges | | 6,884,244 | | | | 6,884,244 |
| Interest on Investments | | 2,098 | | | | 2,098 |
| Federal Sources | | | 40,110 | | | 40,110 |
| Miscellaneous | | 30,475 | 1,956 | | | 32,431 |
| Total - Local Sources | | 7,158,692 | 42,066 | | | 7,200,758 |
| Other Sources: | | | | | - | |
| State Sources | | 906,807 | | | | 906,807 |
| Total Revenues | | 8,065,499 | 42,066 | | _ | 8,107,565 |
| | | | | | | |
| EXPENDITURES | | | | | | |
| Current: | | | | | | |
| Special Education Instruction Support Services: | | 2,488,578 | 42,066 | | | 2,530,644 |
| Student & Instruction Related Services | | 773,586 | | | | 773,586 |
| General Administrative Expenses | | 234,695 | | | | 234,695 |
| School Administrative Expenses | | 321,197 | | | | 321,197 |
| Central Services | | 303,466 | | | | 303,466 |
| Administrative Information Tech Serv. | | 78,624 | | | | 78,624 |
| Plant Operations and Maintenance | | 518,957 | | | | 518,957 |
| Pupil Transportation | | 62,599 | | | | 62,599 |
| Employee Benefits | | 2,658,858 | | | | 2,658,858 |
| Capital Outlay | | , , | | 27,734 | | 27,734 |
| Total Expenditures | | 7,440,560 | 42,066 | 27,734 | | 7,510,360 |
| Excess (Deficiency) of Revenues | | (01.000 | | (07.72 ** | | 505.00 |
| over Expenditures | | 624,939 | | (27,734) | | 597,205 |
| OTHER FINANCING SOURCES (USES) | | | | | | |
| Transfers - Enterprise Funds | | (28,872) | • | | | (28,872) |
| Total Other Financing Sources and Uses | | (28,872) | | | | (28,872) |
| Net Change in Fund Balances | | 596,067 | | (27,734) | | 568,333 |
| Fund Balance—July 1 | | 290,682 | | 27,734 | _ | 318,416 |
| Fund Balance—June 30 | \$ | 886,749 \$ | \$\$ | | \$_ | 886,749 |
| | ****** | | | | = | |

The accompanying Notes to Financial Statements are an integral part of this statement.

EXHIBIT B-3

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2014

| Total Net Change in Fund Balances - Governmental Funds (from B-2) | \$ 568,333 |
|--|---------------|
| Amounts reported for governmental activities in the Statement | |
| of Activities (A-2) are different because: | |
| In the Statement of Activities, Compensated Absences represent an operating expense measured by | |
| the additional amount or decreased amount earned during the year. In the governmental funds, | |
| expenditures are based on the amount of resources used and paid. | (13,200) |
| Capital outlays are reported in governmental funds as expenditures. However, in the Statement of | |
| Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. | |
| This is the amount by which capital outlays exceeded depreciation in the period. | |
| Capital Outlays | 27,734 |
| Fixed Asset Adjustment | 467,767 |
| Depreciation expense | (280,675) |
| Proceeds from Debt Issues are a financing source in the governmental funds but not in the | |
| Statement of Activities. Incurring debt increases long-term liabilities in the Statement of Activities. | |
| Change in Net Position of Governmental Activities (A-2) | \$ 769,959 |
| | |



SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT STATEMENT OF NET POSITION PROPRIETARY FUNDS JUNE 30, 2014

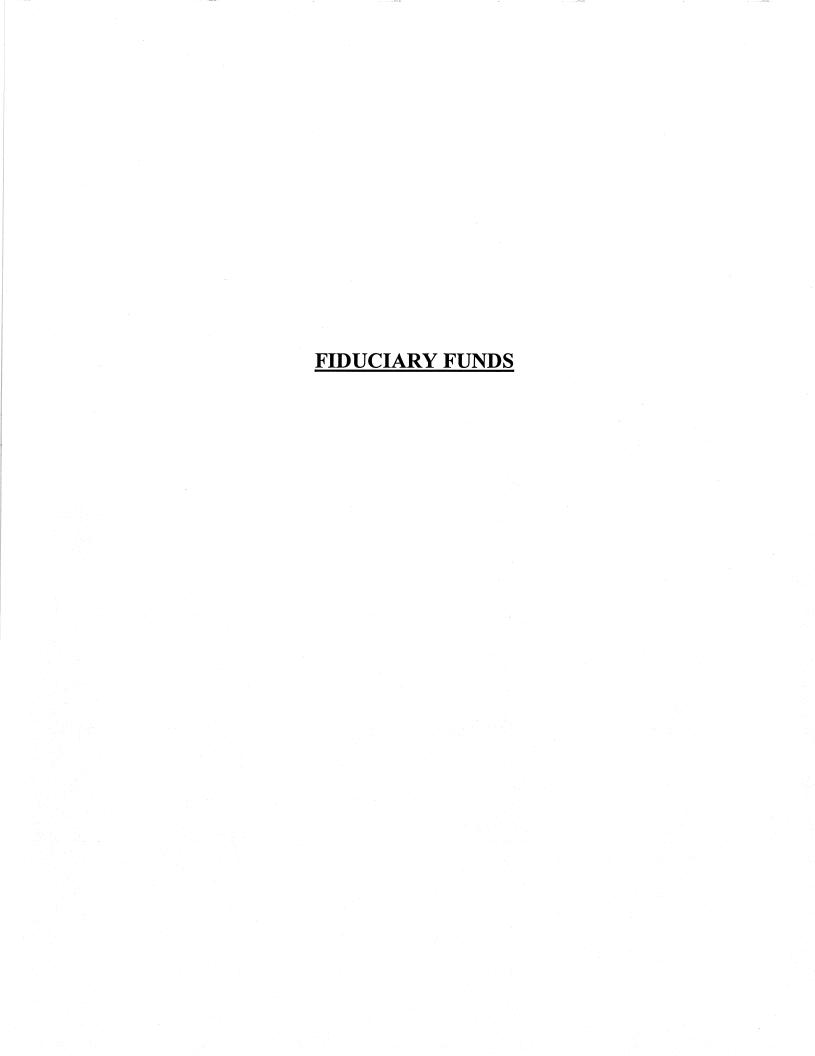
Business-type Activities -Enterprise Funds

| | | Enterprise Funus | | | | |
|---------------------------|----|------------------|---------------------------------------|-----------|--|--|
| | | Food | Other | | | |
| | _ | Service | Enterprise | Totals | | |
| ASSETS | | | | | | |
| Current Assets: | | | | | | |
| Cash and Cash Equivalents | \$ | 21,914 \$ | 1,637,504 \$ | 1,659,418 | | |
| Accounts Receivable: | | 15,322 | 1,177,528 | 1,192,850 | | |
| Total Current Assets | | 37,236 | 2,815,032 | 2,852,268 | | |
| Fixed Assets | | · . | · · · · · · · · · · · · · · · · · · · | | | |
| Equipment | | | 47,523 | 47,523 | | |
| Less: Depreciation | | | (47,523) | (47,523) | | |
| Total Fixed Assets | | | | | | |
| Total Assets | | 37,236 | 2,815,032 | 2,852,268 | | |
| | | | | | | |
| LIABILITIES | | | | | | |
| Current Liabilities: | | | | | | |
| Accounts Payable | | 15,196 | 18,347 | 33,543 | | |
| Interfund Payable | | 22,040 | 609,575 | 631,615 | | |
| Cash Overdraft | | | 419,243 | 419,243 | | |
| Total Current Liabilities | | 37,236 | 1,047,165 | 1,084,401 | | |
| Net Position | | | | | | |
| Unreserved | | | 1,767,867 | 1,767,867 | | |
| Total Net Position | \$ | \$ | 1,767,867 \$ | 1,767,867 | | |
| | | | | | | |

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION PROPRIETARY FUNDS

FOR THE YEAR ENDED JUNE 30, 2014

| | Bus | ties - I | |
|--|-----------|--------------|---------------------|
| | Food | Other | Total Enterprise |
| Operating revenues: | Service | Enterprise | Enterprise |
| Charges for Services: | | | |
| Daily Sales - Reimbursable Programs: | \$ 6,332 | 5 5 | 6,332 |
| N.J. Dept. of Human Services - Fees | • •, | 545,758 | 545,758 |
| Tuition | | 2,894,284 | 2,894,284 |
| Non-Public School Program | | 189,326 | 189,326 |
| Services Provided Other LEA's | | 3,086,072 | 3,086,072 |
| Total Operating Revenue: | 6,332 | 6,715,440 | 6,721,772 |
| Operating Expenses: | | | |
| Salaries | | 3,803,529 | 3,803,529 |
| Employee benefits | | 1,231,463 | 1,231,463 |
| Meetings | | 400 | 400 |
| Purchased Professional and Technical Services | | 77,486 | 77,486 |
| Purchased Professional /Educ services | | 323,834 | 323,834 |
| Purchased Professional Services | | 150,605 | 150,605 |
| Purchased property services | | 100,000 | |
| Rental of Buildings | | 134,946 | 134,946 |
| Other purchased services | | 32,948 | 32,948 |
| Communications Telephone | | 868 | 868 |
| • | | | |
| Supplies and materials | 17.000 | 78,766 | 78,766 |
| General Supplies | 17,239 | 0.000 | 17,239 |
| Travel | | 8,289 | 8,289 |
| Cost of sales | 95,588 | | 95,588 |
| Other objects | | 748 | 748 |
| Required Maintenance: | | | |
| Cleaning /Repair /Maintenance | | 78,339 | 78,339 |
| Utilities | | 15,794 | 15,794 |
| Bad Debt Expense | | 15,546 | 15,546 |
| Depreciation | | | |
| | | | |
| Total Operating Expenses | 112,827 | 5,953,561 | 6,066,388 |
| Operating Income (Loss) | (106,495) | 761,879 | 655,384 |
| Non-operating Revenues (Expenses): | | | |
| State Sources: | | | |
| State School Lunch Program | 743 | | 743 |
| Federal Sources: | | | |
| National School Breakfast Program | 19,447 | | 19,447 |
| Food Distribution Program | 3,345 | | 3,345 |
| National School Lunch Program | 32,174 | | 32,174 |
| | | | |
| Total Non-operating Revenues (Expenses) | 55,709 | | 55,709 |
| Income (Loss) Before Contributions & Transfers | (50,786) | 761,879 | 711,093 |
| Transfers In (Out) | 50,786 | (21,914) | 28,872 |
| Change in Net Position | | 739,965 | 739,965 |
| Total Net Position—Beginning | | 1,027,902 | 1,027,902 |
| Total Net Position—Ending | \$\$ | 1,767,867 \$ | 1,767,867 |



SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT STATEMENT OF FIDUCIARY NET POSITION FIDUCIARY FUNDS JUNE 30, 2014

| | _ | Memorial Expendable Trust | | Agency Fund |
|-------------------------------------|----|---------------------------------|----|----------------|
| ASSETS | | | | |
| Cash and Cash Equivalents | \$ | 1,092 | \$ | 25,891 |
| Total Assets | _ | 1,092 | | 25,891 |
| LIABILITIES | | | | |
| Interfunds Payable | | | | 15,940 |
| Payable to Student Groups | | | | 9,560 |
| Payroll Deductions and Withholdings | | | | 391 |
| Total Liabilities | | | \$ | 25,891 |
| | - | | • | |
| NET POSITION | | | | |
| Held in Trust for Unemployment | | | | |
| Claims and Other Purposes | \$ | 1,092 | | |

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FIDUCIARY FUNDS FOR THE YEAR ENDED JUNE 30, 2014

| | | Memorial Expendable Trust |
|------------------------------------|----|---------------------------------|
| ADDITIONS | _ | |
| Contributions: | | |
| Plan member | | |
| Interest Income | \$ | 1 |
| Total additions | | 1 |
| DEDUCTIONS | | |
| Withdrawals from Investments | | |
| Total Deductions | | |
| Change in Net Position | | 1 |
| Net Position—Beginning of the Year | | 1,091 |
| Net Position—End of the Year | \$ | 1,092 |

NOTE 1. DESCRIPTION OF THE SCHOOL DISTRICT AND REPORTING ENTITY

A. Reporting Entity:

The Salem County Special Services School District is a Type I district located in the County of Salem, State of New Jersey. As a Type I district, the School District consists of appointed officials and is responsible for the fiscal control of the district. A superintendent is appointed by the board and is responsible for the administrative control of the district. The purpose of the district is to educate special needs students in Salem County. The enrollment at June 30, 2014 was 286 students.

The Agency is considered to be a "Component Unit" of the County Of Salem under GAAP. This determination is based on the oversight responsibility of the County, which manifests itself primarily in the selection of District Board members, the accountability on fiscal matters, the approval for debt authorizations and the determination of county tax provided by the county.

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is whether:

- > the organization is legally separate (can sue or be sued in their own name)
- > the District holds the corporate powers of the organization
- > the District appoints a voting majority of the organization's board
- > the District is able to impose its will on the organization
- > the organization has the potential to impose a financial benefit/burden on the District
- > there is a fiscal dependency by the organization on the District

Based on the aforementioned criteria, the District has no component units.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Board of Education (Board) of Salem County Special Services School District (District) have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Board's accounting policies are described below.

In June 1999, the Governmental Accounting Standards Board (GASB), unanimously approved Statement No. 34, Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments. This Statement provides for the most significant change in financial reporting over twenty years and is scheduled for a phase-in implementation period (based on amount of revenues) starting with fiscal years ending 2002 (for larger governments). In addition, the school district has implemented GASB Statement No. 37, Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments: Omnibus, Statement No. 38, Certain Financial Statement Note Disclosures and GASB No. 54 Fund Balance Reporting and Governmental Fund Type Descriptions.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

New Accounting Standards:

During fiscal year 2013, the district adopted the following GASB statements:

- ➤ GASB 62, Codification of Accounting and Financial reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements. The objective of this Statement is to incorporate into the GASB's authoritative literature certain accounting and financial reporting guidance that is included in the following pronouncements issued on or before November 30, 1989, which does not conflict with or contradict GASB pronouncements.
- GASB 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position. The objective of this Statement is to improve financial reporting by standardizing the presentation of deferred outflows of resources and deferred inflows of resources and their effect in a government's net position. It alleviates uncertainty about reporting those financial statement elements by providing guidance where none previously existed.
- > GASB 65, *Items Previously reported as Assets and Liabilities*, although not required to be implemented until next year, the District elected to apply the statement to the current year financial statements. This Statement establishes accounting and financial reporting standards that reclassify, as deferred outflows of resources or deferred inflows of resources, certain items were previously reported as assets and liabilities and recognize, as outflows of resources or inflows of resources, certain items that were previously reported as assets and liabilities.

Other accounting standards that the District is currently reviewing for applicability and potential impact on the financial statements include:

- ➤ GASB 66, Technical Corrections-2012, an Amendment of GASB Statements 10 and 62, will be effective beginning with the year ending June 30, 2014. The objective of this Statement is to improve accounting and financial reporting for a governmental financial reporting entity by resolving conflicting guidance that resulted from the issuance of two pronouncements, Statements No. 54, Fund Balance Reporting and Governmental Fund Type Definitions and No. 62, Codification of Accounting and Financial reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements.
- Segments of accountability and interperiod equity, and creating additional transparency. This statement replaces the requirements of Statement No. 25, Financial reporting for Deferred Benefit Pension Plans and No.50, Pension Disclosures, as they relate to pension plans that are administered through trusts or equivalent arrangements that meet certain criteria. The District does not expect this Statement to impact its financial statements.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

New Accounting Standards:

- ➤ GASB 68, Accounting and Financial reporting for Pensions, will be effective beginning with the year ending June 30, 2015. The objective of this Statement is to improve accounting and financial reporting by state and local governments for pensions. It also improves information provided by state and local governmental employers about financial support for pensions that is provided by other state entities. This Statement replaces the requirements of Statement No.27, Accounting for Pension Disclosures, and Local Governmental Employers, as well as the requirements of Statement No.50, Pension Disclosures, as they relate to pensions that are provided through pension plans administered as trusts or equivalent arrangements that meet certain criteria. The District does not expect this Statement to impact its financial statements.
- Solutions GASB 69, Government Combinations and disposals of Government Operations, is effective for periods beginning after December 15, 2013. This Statement establishes accounting and financial reporting standards related to government combinations and disposals of government operations. As used in this Statement, the term government combinations include a variety of transactions referred to as mergers, acquisitions, and transfers of operations. Management is currently evaluating the impact of the adoption of this Statement on the School District's financial statements although no impact is expected.
- > GASB 70, Accounting and Financial Reporting for Nonexchange Financial Guarantees, is effective for periods beginning after June 15, 2013. This Statement's objective is to improve accounting and financial reporting by state and local governments that extend and receive nonexchange financial guarantees. This Statement requires a government that extends a nonexchange financial guarantee to recognize a liability when qualitative factors and historical data, if any, indicate that it is more likely than not that the government will be required to make a payment on the guarantee. The amount of the liability to be recognized should be the discounted present value of the best estimate for the future outflows expected to be incurred as a result of the guarantee. When there is no best estimate but a range of the estimated future outflows can be established, the amount of the liability to be recognized should be the discounted present value of the minimum amount within the range. This Statement requires a government that has issued an obligation guaranteed in a nonexchange transaction to report the obligation until legally released as an obligor. This Statement also requires a government that is required to repay a guarantor for making a payment on a guaranteed obligation or legally assuming the guaranteed obligation to continue to recognize a liability until legally released as an obligor. When a government is released as an obligor, the government should recognize revenue as a result of being relieved of the obligation. This Statement also provides additional guidance for intra-entity nonexchange financial guarantees involving blended component units. Management is currently evaluating the impact of the adoption of this Statement on the School District's financial statements although no impact is expected.

A. Basis of Presentation:

The District's basic financial statements consist of District-wide statements, including a statement of Net Position and a statement of activities, and fund financial statements, which provide a more detailed level of financial information.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

A. Basis of Presentation (Cont'd):

<u>District-wide Statements</u>: The statement of Net Position and the statements of activities display information about the financial activities of the overall district, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities. These statements distinguish between the *governmental* and *business-type activities* of the District. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The statement of Net Position presents the financial condition of the governmental and business-type activities of the District at the fiscal year end while the statement of activities presents a comparison between direct expenses and program revenues for each different business-type activity of the District and for each function of the District's governmental activities.

- Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Indirect expenses-expenses of the District related to the administration and support of the District's programs, such as personnel and accounting-are not allocated to programs.
- Program revenues include (a) charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes and state formula aid, are presented as general revenues.

<u>Fund Financial Statements</u>: During the fiscal year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. The fund financial statements provide information about the District's funds, including its fiduciary funds. Separate statements for each fund category – governmental, proprietary, and fiduciary – are presented. The New Jersey Department of Education (NJDOE) has elected to require New Jersey districts to treat each governmental fund as a major fund in accordance with the option noted in GASB No. 34, paragraph 76. The NJDOE believes that the presentation of all funds as major is important for public interest and to promote consistency among district financial reporting.

B. Fund Accounting:

The accounts of the District are maintained in accordance with the principles of fund accounting to ensure observance of limitations and restrictions on the resources available. The principles of fund accounting require that resources be classified for accounting and reporting purposes into funds in accordance with activities or objectives specified for the resources. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

B. Fund Accounting (Cont'd):

GOVERNMENTAL FUND TYPE

The focus of governmental fund measurement is upon determination of financial position and changes in financial position (sources, uses and balances of financial resources) rather than upon net income. The district reports the following major governmental funds:

<u>General Fund</u> - The General Fund is the general operating fund of the District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment which are classified in the Capital Outlay sub-fund.

As required by the New Jersey State Department of Education, the District includes budgeted Capital Outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to capital assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to Current Expense by board resolution.

<u>Special Revenue Fund</u> - The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government, (other than major capital projects, Debt Service or the Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes.

<u>Capital Projects Fund</u> - The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

<u>Debt Service Fund</u> – As the district is a Type I district, all bonded debt is the direct obligation of the Board of Chosen Freeholders of the County of Salem.

PROPRIETARY FUND TYPE

The focus of Proprietary Fund measurement is upon determination of net income, financial position and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. The following is a description of the Proprietary Funds of the District:

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

B. Fund Accounting (Cont'd):

PROPRIETARY FUND TYPE (CONT'D)

<u>Enterprise</u> (Food service) Funds - The Enterprise Funds are utilized to account for operations that are financed and operated in a manner similar to private business enterprises -- where the intent of the District is that the costs (i.e. expenses including depreciation and indirect costs) of providing goods or services to the students on a continuing basis be financed or recovered primarily through user charges; or, where the District has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

The District's Enterprise Funds are comprised of Food Service, Related Services, Alternative Middle and High School, Child Study, One on One Aides, Non-public Services, Summer Program, early Intervention, Business Services, and the Regional Day School.

These enterprise funds accounts for all revenues and expenses pertaining to their operations in a manner similar to private business enterprises. The stated intent is that the cost (Statement G-2) of providing services to students on a continuing basis is financed or recovered primarily through lesson charges.

All proprietary funds are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities, whether current or noncurrent, associated with their activity are included on their balance sheets. Their reported fund equity (net position) is segregated into contributed capital and unreserved retained earnings, if applicable. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in net position.

Depreciation of all exhaustive fixed assets used by proprietary funds is charged as an expense against their operations. Accumulated depreciation is reported on proprietary fund balance sheets. Depreciation has been provided over the estimated useful lives using the straight-line method. The estimated useful lives are as follows:

Food Service Fund Equipment

12 Years

<u>Internal Service Fund</u> - The Internal Service Funds account for all revenue and expenditures pertaining to goods or services provided to other local educational associations, or to other governmental units, on a cost-reimbursement basis. While the internal service funds revenues are intended to recoup expenses, they are accounted for essentially the same as private business enterprises.

The district does not maintain an internal service fund.

FIDUCIARY FUND TYPE

Fiduciary Funds include Expendable Trust, Nonexpendable Trust and Agency Funds. The measurement focus of the Expendable Trust Funds is the same as for governmental funds. The measurement focus of the Nonexpendable Trust Funds is similar to Proprietary Funds. Agency Funds are purely custodial (assets equal liabilities) and thus do not involve measurement of results of operations. The following is a description of the Fiduciary Funds of the School District:

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

B. Fund Accounting (Cont'd):

FIDUCIARY FUND TYPE (CONT'D)

Trust and Agency Funds - The Trust and Agency Funds are used to account for assets held by the District in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds.

Expendable Trust Fund - An Expendable Trust Fund is accounted for in essentially the same manner as the governmental fund types, using the same measurement focus and basis of accounting. Expendable Trust Funds account for assets where both the principal and interest may be spent. The district maintains one Expendable Trust Fund named the Memorial Expendable Trust Fund.

Nonexpendable Trust Fund - A Nonexpendable Trust Fund is used to account for assets held under the terms of a formal trust agreement, whereby the District is under obligation to maintain the trust principal. The District does not maintain a Nonexpendable Trust Fund.

Agency Funds - Agency funds are used to account for the assets that the District holds on behalf of others as their agent. Agency funds are custodial in nature and do not involve measurement of results of operations. Agency funds include payroll and student activities funds.

C. Basis of Accounting and Measurement Focus:

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements.

District-wide, Proprietary and Fiduciary Fund Financial Statements: The District-wide financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting; the enterprise fund and fiduciary funds use the accrual basis of accounting. Differences in the accrual and modified accrual basis of accounting arise in the recognition of revenue, the recording of unearned revenue, and in the presentation of expenses versus expenditures. Ad Valorem (Property) Taxes are susceptible to accrual as under the New Jersey State Statute a municipality is required to remit to its school district the entire balance of taxes in the amount voted upon or certified, prior to the end of the school year. The District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year, since the revenue is both measurable and available.

The District is entitled to receive monies under the established payment schedule and the unpaid amount is considered to be an "accounts receivable". Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

C. Basis of Accounting and Measurement Focus (Cont'd):

Governmental Fund Financial Statements: Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

In its accounting and financial reporting, the District follows the pronouncements of the Governmental Accounting Standards Board (GASB) and the pronouncements of the Financial Accounting Standards Board (FASB) and its predecessor organizations issued on or before November 30, 1989, unless they conflict with or contradict GASB pronouncements. The District's proprietary funds have elected not to apply the standards issued by FASB after November 30, 1989.

The accrual basis of accounting is used for measuring financial position and operating results of proprietary fund types and nonexpendable trust funds. Under this method, revenues are recognized in the accounting period in which they are earned and expenses are recognized when they are incurred.

D. Budgets/Budgetary Control:

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue, and debt service funds. The budgets are submitted to the county office for approval and are voted upon at the annual school election on the third Tuesday in April. Budgets are prepared using the modified accrual basis of accounting, except for the special revenue fund as described later. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2 (m) 1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year. The Board of Education did not make any material supplemental budgetary appropriations during the fiscal year.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

Schedule C-3 presents a reconciliation of the special revenue funds from the budgetary basis of accounting as presented in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - General, Special Revenue and Debt Service Funds to the GAAP basis of accounting as presented in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental Fund Types.

E. Encumbrances:

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds, other than the special revenue fund, are reported as reservations of fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund, for which the District has received advances, are reflected in the balance sheet as unearned revenues at fiscal year end. The encumbered appropriation authority carries over into the next fiscal year.

An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

F. Tuition Receivable:

Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs have been determined. The tuition adjustments related to the 2011-12 and 2012-13 fiscal years were computed based on the certified rates as provided by the New Jersey Department of Education and invoiced to the various sending districts. The district will recognize this adjustment in the next school year.

G. Tuition Payable:

Tuition charges for the fiscal years 2012-13 and 2013-14, if any, were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

H. Inventories and Prepaid Expenses:

Inventories and prepaid expenses, which benefit future periods, other than those recorded in the enterprise fund are recorded as an expenditure during the year of purchase.

On district-wide financial statements and in the Enterprise Fund inventories are valued at cost, which approximates market, using the first-in-first-out (FIFO) method. Prepaid expenses in the Enterprise Fund represent payments made to vendors for services that will benefit periods beyond June 30, 2014.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

I. Short -Term Interfund Receivables/Payables:

Short-term interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the District and that are due within one year.

J. Assets, Liabilities and Equity:

<u>Transactions</u> - Interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the District and that are due within one year.

<u>Inventories</u> - On district-wide financial statements and in the enterprise fund inventories are valued at cost, which approximates market, using the first-in-first-out (FIFO) method and is expended when used. Prepaid expenses in the Enterprise Fund represent payments made to vendors for services that will benefit periods beyond June 30, 2014.

The Food Service Fund had no inventory on hand at June 30, 2014.

The value of Federal donated commodities as reflected on Schedule A (required by the Single Audit Law of 1986, as revised) is the difference between market value and cost of the commodities at the date of purchase and has been included as an item of non-operating revenue in the financial statements. The District received \$3,345 in federal commodities during the 2013-2014 school year.

<u>Capital Assets</u> - General fixed assets acquired or constructed during the year are recorded at actual cost. Donated fixed assets are valued at their estimated fair market value on the date received. The general fixed assets acquired or constructed prior to June 30, 2014 are valued at cost based on historical records or through estimation procedures performed by an independent appraisal company. General fixed assets are reflected as expenditures in the applicable governmental funds, and the related assets are reported in the general fixed assets account group. Expenditures that enhance the asset or significantly extend the useful life of the asset are considered improvements and are added to the fixed asset's currently capitalized cost. The cost of normal repairs and maintenance are not capitalized. Assets in the general fixed assets account group are not depreciated.

Capital assets are depreciated in the district-wide financial statements using the straight-line method over the following estimated useful lives:

| Asset Class | Estimated Useful Lives |
|-----------------------|------------------------|
| School Building | 30-50 |
| Building Improvements | 20 |
| Equipment | 5-10 |

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

K. Compensated Absences:

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave, and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

In governmental and similar trust funds, compensated absences that are expected to be liquidated with expendable available financial resources are reported as expenditure and fund liability in the fund that will pay for the compensated absences. The remainder of the compensated absences liability is reported in the General Long-Term Debt Account Group.

In proprietary and similar trust funds, compensated absences are recorded as an expense and liability of the fund that will pay for them.

While it is the current policy of the Salem County Special Services School District not to compensate employees for vacation and sick leave upon termination, there are compensated absences reported in the amount of \$95,363 at June 30, 2014.

L. Unearned Revenue:

Unearned revenue in the special revenue fund represents cash that has been received but not yet earned.

M. Operating Revenues and Expenses:

Operating revenues are those revenues that are generated directly from the primary activity of the enterprise fund. For the School District, these revenues are sales for food service. Operating expenses are necessary costs incurred to provide the service that is the primary activity of the enterprise fund.

N. Allocation of Indirect Expenses:

The District reports all direct expenses by function in the Statement of Activities. Direct expenses are those that are clearly identifiable with a function. Indirect expenses are allocated to functions but are not reported separately in the Statement of Activities. Employee benefits, including the employer's share of social security, workers compensation, and medical and dental benefits, were allocated based on salaries of that program. Depreciation expense, where practicable, is specifically identified by function and is included in the indirect expense column of the Statement of Activities. Depreciation expense that could not be attributed to a specific function is considered an indirect expense and is reported separately on the Statement of Activities. Interest on long-term debt is considered an indirect expense and is reported separately on the Statement of Activities.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

O. Extraordinary and Special Items:

Extraordinary items are transactions or events that are unusual in nature and infrequent in occurrence. Special items are transactions or events that are within the control of management and are either unusual in nature or infrequent in occurrence. Neither of these types of transactions occurred during the fiscal year.

P. Long-term Obligations:

Long-term debt is recognized as a liability of a governmental fund when due, or when resources have been accumulated in the debt service fund for payment early in the following year. For other long-term obligations, only that portion expected to be financed from expendable available financial resources is reported as a fund liability of a governmental fund.

Q. Other Fund Equity:

Contributed capital represents the amount of fund capital contributed to the proprietary funds from other funds. Reserves represent those portions of fund equity not available for appropriation for expenditure or legally segregated for a specific future use. Designated fund balances represent plans for future use of financial resources.

R. Comparative Data/Reclassifications:

Comparative total data for the prior year have been presented in selected sections of the accompanying financial statements in order to provide an understanding of the changes in the District's financial position and operations. Also, certain immaterial amounts presented in the prior year data have been reclassified in order to be consistent with the current year's presentation.

S. Management Estimates:

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts of revenues and expenditures/expenses during the reporting period. Accordingly, actual results could differ from those estimates.

T. Accrued Liabilities and Long-term Obligations:

All payables, accrued liabilities, and long-term obligations are reported on the District-wide financial statements. Long-term debt is recognized as a liability of a governmental fund when due, or when resources have been accumulated in the debt service fund for payment early in the following year. For other long-term obligations, only that portion expected to be financed from expendable available financial resources is reported as a fund liability of a governmental fund.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

U. Net Position:

Net Position represents the difference between assets and liabilities. Net Position invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balance of any borrowing used for the acquisition, construction, or improvement of those assets.

Net Position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors, or laws or regulations of other governments. The School District's policy is to first apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted Net Position is available.

V. Fund Balance Reserves:

The School District reserves those portions of fund balance which are legally segregated for a specific future use or which do not represent available expendable resources and, therefore, are not available for appropriation or expenditure. Unreserved fund balance indicates that portion which is available for appropriation in future periods. A fund balance reserve has been established for encumbrances.

W. Revenues – Exchange and Non-exchange Transactions:

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the District, available means within sixty days of the fiscal year end.

Non-exchange transactions, in which the School District receives value without directly giving equal value in return, include property taxes, income taxes, grants, entitlements, and donations. On the accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from income taxes is recognized in the period in which the income is earned.

Revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or for the fiscal year when use is first permitted; matching requirements, in which the School District must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the School District on a reimbursement basis. On the modified accrual basis, revenue from non-exchange transactions must also be available before it can be recognized. Under the modified accrual basis, the following revenue sources are considered both measurable and available at fiscal year end: property taxes available as an advance, interest, and tuition.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

W. Revenues – Exchange and Non-exchange Transactions (Cont'd):

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. New Jersey statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

X. Lease Acquisition Costs:

As part of any long-term lease agreement, providing for the use of school buildings, payments constituting professional lease acquisition and other related professional fees will expensed when incurred in accordance with GASB Statement No. 65. There were no such leases for the year ended June 30, 2014.

NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS

Cash and cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

Investments are stated at cost, or amortized cost, which approximates market. The amortized cost method involves valuing security at its cost on the date of purchase and thereafter assuming a constant amortization to maturity for any discount or premium. The Board classifies certificates of deposit, which have original maturity dates of more than three months but less than twelve months from the date of purchase, as investments.

<u>Deposits:</u> N.J.S.A. 17:9-41, et seq. require that school districts deposit public funds in public depositories located in New Jersey, which are insured by the Federal Deposit Insurance Corporation, the Federal Savings and Loan Insurance Corporation, or by any other agency of the United States that insures deposits made in public depositories. School districts are also permitted to deposit public funds in the State of New Jersey Cash Management Fund.

New Jersey statues require public depositories to maintain collateral for deposits of public funds that exceed depository insurance limits where the market value of the collateral must equal at least 5% of the average daily balance of collected public funds on deposit.

In addition to the above collateral requirement, if the public funds deposited exceed 75% of the capital funds of the depository, the depository must provide collateral having a market value at least equal to 100% of the amount exceeding 75%. All collateral must be deposited with the Federal Reserve Bank of New York, the Federal Reserve Bank of Philadelphia, the Federal Home Loan Bank of New York, or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than \$25,000,000.

NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS (CONT'D)

<u>Investments</u>: New Jersey statutes permit the Board to purchase the following types of securities:

- a. Bonds or other obligations of the Unites States or obligations guaranteed by the United States.
- b. Bonds of any Federal Intermediate Credit Bank, Federal Home Loan Bank, Federal National Mortgage Agency or of any United States Bank for Cooperatives, which have a maturity date no greater than twelve months from the date of purchase.
- c. Bonds of other obligations of the school district.

<u>Custodial Credit Risk</u>: All bank deposits and investments as of the balance sheet date are entirely insured or collateralized by a pool maintained by public depositories as required by the Governmental Unit Protection Act and are classified as to credit risk by the following three categories described below.

Custodial Credit Risk for deposits is the risk that, in the event of a bank failure, the districts deposits may not be returned to it. Although the district does not have a formal policy regarding custodial credit risk, as described in Note 1: N.J.S.A. 17:9-41 et. seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Protection Act.

The Board of Education designates and approves a list of authorized depository institutions based on an evaluation of solicited responses and presentation of GUDPA certifications provided by the financial institutions.

As of June 30, 2014, \$2,296,451 of the districts bank balance of \$2,546,451 was uninsured and exposed to custodial credit risk and collateralized under GUDPA.

New Jersey Cash Management Fund – All investments in the Fund are governed by the regulations of the Investment Council, which prescribe specific standards designed to insure the quality of investments and to minimize the risks related to investments. In all the years of the Division of Investment's existence, the Division has never suffered a default of principal or interest on any short-term security held by it due to the bankruptcy of a securities issuer; nevertheless, the possibility always exists, and for this reason a reserve is being accumulated as additional protection for the "Other-than-State" participants. In addition to the Council regulations, the Division sets further standards for specific investments and monitors the credit of all eligible securities issuers on a regular basis. As of June 30, 2014, the District did not have any funds on deposit with the New Jersey Cash Management Fund.

NOTE 4. CAPITAL RESERVE ACCOUNT

Capital Reserve Accounts may be established by New Jersey school districts for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. A capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget. Funds placed in the Capital Reserve Account are restricted to capital projects in the Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the NJ Department of Education, a district may increase the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line-item appropriation amounts, or both. The District did not have a capital reserve account as of June 30, 2014.

NOTE 5. CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2014 was as follows:

| | | | Adjustments/ Retirements | | Ending Balance | | | |
|--|----------|-------------------------------|-----------------------------|--------------|-------------------|------------|----------|-------------|
| Governmental activities: | | | | | | | | |
| Capital Assets that are not being depreciated: | | | | | | | | |
| Land | \$ | 50,000 | \$ | - | \$ | - | \$ | 50,000 |
| Land Improvements | | 9,500 | | | | (9,500) | | |
| Total Capital Assets not being Depreciated | | 59,500 | | | | (9,500) | | 50,000 |
| Land Improvements | | | | | | 111,854 | | 111,854 |
| Building and Building Improvements | | 7,411,122 | | 27,734 | 2 | ,096,166 | | 9,535,022 |
| Machinery and Equipment | | 167,772 | | | | 71,002 | | 238,774 |
| Totals at Historical Cost | | 7,578,894 | | 27,734 | 2 | ,279,022 | | 9,885,650 |
| Less Accumulated Depreciation for: | | | | | | | | |
| Land Improvements | | (3,800) | | (5,360) | | (72,688) | | (81,848) |
| Building and Improvements | | (2,008,717) | | (258,095) | (1 | ,673,825) | | (3,940,637) |
| Equipment | | (133,723) | | (17,220) | | (55,242) | | (206, 185) |
| Total Accumulated Depreciation | | (2,146,240) | | (280,675) | (1 | ,801,755) | | (4,228,670) |
| Total Capital Assets being Depreciated, | | | | | | | | |
| Net of Accumulated Depreciation | | 5,432,654 | | (280,675) | | | | 5,656,980 |
| Government activities capital assets, net | \$ | 5,492,154 | \$ | (252,941) | \$ | 467,767 | \$ | 5,706,980 |
| | | | | | | | | To A-1 |
| | Dep | oreciation exp as follows: | æns | e was charge | dto | government | al fur | ections |
| | | Unallocate | ed | | | | \$ | 280,675 |
| | | | | | | | | |
| | | | | | | | | |
| Business-Type Activities - Equipment | \$ | 47,523 | \$ | | \$ | | \$ | 47,523 |
| Less Accumulated Depreciation for: | | (47,523) | | | | | | (47,523) |
| Business-Type Activities | | | <u> </u> | | | | | |
| Capital Assets - Net | \$ == | - | \$ | - | \$ | - | \$ == | - |

NOTE 6. GENERAL LONG-TERM DEBT

During the fiscal year ended June 30, 2014, the following changes occurred in long-term obligations:

| | | | | | | | | | An | nounts | | |
|---------------------------------|----|---------|----|----------|----|----------|----|--------|------|--------|----|---------|
| | В | ginning | | | | | I | Ending | Due | within | Lo | ng-term |
| | | Balance | A | dditions | Re | ductions | В | alance | On | e Year | | Portion |
| Governmental Activities: | | | | | | | | | | | | |
| Bonds payable: | \$ | · - | \$ | - | \$ | - | \$ | - | . \$ | - | \$ | - |
| Other Liabilities: | | | | | | | | | | | | |
| Obligations under capital lease | | | | | | | | | | | | |
| Compensated absences payable | | 82,163 | | 13,200 | | | | 95,363 | | | | 95,363 |
| Total other liabilities | \$ | 108,835 | \$ | 13,200 | \$ | _ | \$ | 95,363 | \$ | - | \$ | 95,363 |
| Business-Type Activities: | | | | | | | | | | | | |
| Compensated absences payable | | | \$ | - | \$ | - | \$ | - | \$ | - | \$ | |

. Bonds Payable - Bonds are authorized in accordance with State law by the voters of the District through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the District are general obligation bonds.

The Board of Special Services is a Type I School District under New Jersey Statutes. Therefore, all bonded debt is generally accounted for and anticipated to be financed by the County of Salem. The following is presented for "Memorandum Only" purposes.

| Year Ending June 30 | | Principal | Interest | Total |
|---------------------|----------------|-----------|---------------|-----------|
| 2014-15 | \$ | 240,000 | \$ 233,700 \$ | 473,700 |
| 2015-16 | | 250,000 | 223,900 | 473,900 |
| 2016-17 | | 260,000 | 213,700 | 473,700 |
| 2017-18 | | 270,000 | 201,750 | 471,750 |
| 2018-19 | | 285,000 | 187,875 | 472,875 |
| 2019-20 | | 295,000 | 173,375 | 468,375 |
| 2020-21 | | 310,000 | 158,250 | 468,250 |
| 2021-22 | | 325,000 | 142,375 | 467,375 |
| 2022-23 | | 340,000 | 125,750 | 465,750 |
| 2023-24 | | 355,000 | 108,375 | 463,375 |
| 2024-25 | | 370,000 | 90,250 | 460,250 |
| 2025-26 | | 385,000 | 71,375 | 456,375 |
| 2026-27 | | 405,000 | 51,625 | 456,625 |
| 2027-28 | | 415,000 | 31,125 | 446,125 |
| 2028-29 | * - * <u>-</u> | 415,000 | 10,375 | 425,375 |
| Total | \$ | 4,920,000 | 2,023,800 \$ | 6,943,800 |

NOTE 6. GENERAL LONG-TERM DEBT (CONT'D)

A. Bonds Payable (Cont'd) - In addition, the State of New Jersey will provide aid in the amount of 55.38% of the Debt Service on the County Bonds. The required payments by the District to the County pursuant to "A" above are subject to the availability and annual appropriation of sufficient funds required to meet the obligation.

B. Capital Leases - The District does not have any other capital leases at June 30, 2014.

NOTE 7. OPERATING LEASES

Two classrooms and related facilities were rented at the Upper Pittsgrove School for a one year period from July 1 to June 30 at a total cost of \$33,096. Six and one-half classrooms and related facilities were rented at Pittsgrove Township Middle School for a one year period from July 1 to June 30 at a total cost of \$107,562. On August 1, 2009, a lease was signed for the use of 4,400 square feet together with the use of bathroom facilities, a gymnasium, and common areas within the John B. Campbell Family & Fitness Center in Salem, New Jersey. The rental cost was \$87,876 for the period between August 1, 2012 and July 31, 2015. Offices were subleased in Pennsville, New Jersey from July 1 to June 30 for \$7,740.

Classroom space and related facilities was rented to Tri- County Head Start at the District's Cumberland Campus. Total revenue from this lease was \$12,450. Future minimum lease payments are as follows:

| Year Ending June 30, | <u>Amount</u> |
|-------------------------------------|------------------|
| 2015 | \$ <u>81,029</u> |
| Total future minimum lease payments | \$ 81.029 |

NOTE 8. MAINTENANCE RESERVE

The District has an approved maintenance reserve with a balance of \$100,000, which is in agreement with the Local Facilities Planning Document.

NOTE 9. PENSION PLANS

Description of Plans - All required employees of the District are covered by either the Public Employees' Retirement System or the Teachers' Pension and Annuity Fund which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625.

NOTE 9. PENSION PLANS (CONT'D)

Teachers' Pension and Annuity Fund (TPAF) - The Teachers' Pension and Annuity Fund was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66 to provide retirement benefits, death, disability and medical benefits to certain qualified members. The Teachers' Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the District and the system's other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

Public Employees' Retirement System (PERS) - The Public Employees' Retirement System (PERS) was established as of January 1, 1955 under the provisions of N.J.S.A. 43:15A to provide retirement, death, disability and medical benefits to certain qualified members. The Public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, school district, or public agency, provided the employee is not required to be a member of another state-administered retirement system or other state or local jurisdiction.

Vesting and Benefit Provisions - The vesting and benefit provisions for PERS are set by N.J.S.A. 43:15A and 43.3B, and N.J.S.A. 18A:6C for TPAF. All benefits vest after eight to ten years of service, except for medical benefits that vest after 25 years of service. Retirement benefits for age and service are available at age 60 and are generally determined to be 1/60 of the final average salary for each year of service credit, as defined. Final average salary equals the average salary for the final three years of service prior to retirement (or highest three years' compensation if other than the final three years). Members may seek early retirement after achieving 25 years of service credit or they may elect deferred retirement after achieving eight to ten years of service in which case benefits would begin the first day of the month after the member attains normal retirement age. The TPAF and PERS provides for specified medical benefits for members who retire after achieving 25 years of qualified service, as defined, or under the disability provisions of the System Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

Significant Legislation - P.L. 2011, c.78, effective June 28, 2011, made various changes to the manner in which TPAF and PERS operate and to the benefit provisions of those systems.

The legislation's provisions impacting employee pension and health benefits include:

- For new members of TPAF and PERS hired on or after June 28, 2011 (Tier 5 members), the years of creditable service needed for early retirement benefits increased from 25 to 30 years and the early retirement age increased from 55 to 65.
- The eligibility age to qualify for a service retirement in the TPAF and PERS increased from age 62 to 65 for Tier 5 members.

NOTE 9. PENSION PLANS (CONT'D)

Significant Legislation (Cont'd) -

- The annual benefit under special retirement for new PERS members enrolled after June 28, 2011 (Tier 3 members) decreased from 65 percent of final compensation to 60 percent of final compensation after 25 years of service and from 70 percent of final compensation to 65 percent of final compensation after 30 or more years of service.
- It increased the TPAF and PERS active member rates from 5.5 percent of annual compensation to 6.5 percent plus an additional 1 percent phased-in over 7 years for members hired or reappointed on or after June 28, 2011. For Fiscal Year 2012, the member contribution rates increased in October 2011. The phase-in of the additional incremental member contributions for TPAF and PERS members takes place in July of each subsequent fiscal year.
- The payment of automatic cost-of-living adjustment (COLA) additional increases to current and future retirees and beneficiaries was suspended. COLA increases may be reactivated at a future date as permitted by this law.
- It changed the method for amortizing the pension system's unfunded accrued liability (from a level percent of pay method to a level dollar of pay method.

Contribution Requirements - The contribution policy is set by N.J.S.A. 43:15A, Chapter 62, P.L. of 1994, Chapter 115, P.L. of 1997 and N.J.S.A. 18:66, and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. TPAF and PERS provide for employee contributions of 5.5% of employees' annual compensation, as defined. Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The actuarially determined contribution includes funding for cost - of - living adjustments, noncontributory death benefits, and post-retirement medical premiums. Under current statute the District is a non-contributing employer of the TPAF.

Three - Year Trend Information for PERS

| | Annual | Percentage | Net |
|----------------|---------------|-------------|-------------------|
| Year | Pension | of APC | Pension |
| Funding | Cost (APC) | Contributed | Obligation |
| 6/30/14 | \$ 186,885 | 100% | \$ 186,885 |
| 6/30/13 | 172,446 | 100% | 172,446 |
| 6/30/12 | 169,432 | 100% | 169,432 |

Three -Year Trend Information for TPAF (Paid on-behalf of the District)

| | Annual | Percentage | Net |
|----------------|---------------|--------------------|-------------------|
| Year | Pension | of APC | Pension |
| Funding | Cost (APC) | Contributed | Obligation |
| 6/30/14 | \$ 583,905 | 100% | \$ 0 |
| 6/30/13 | 711,912 | 100% | 0 |
| 6/30/12 | 470,992 | 100% | 0 |

NOTE 9. PENSION PLANS (CONT'D)

During the fiscal year ended June 30, 2014, the State of New Jersey contributed \$221,208 to the TPAF for Pension Contributions, \$362,697 for post-retirement benefits and nothing for normal contributions on behalf of the District. Also, in accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the District \$322,902 during the year ended June 30, 2014 for the employer's share of social security contributions for TPAF members, as calculated on their base salaries. This amount has been included in the basic financial statements, and the combining and individual fund schedules as a revenue and expenditure in accordance with GASB 27.

NOTE 10. POST-EMPLOYMENT BENEFITS

Chapter 384 of Public Laws 1987 and Chapter 6 of Public Laws 1990 required TPAF and PERS, respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or a disability retirement. P.L. 2007, c.103 amended the law to eliminate the funding of post-retirement medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired State employees and retired educational employees. As of June 30, 2013, there were 100,134 retirees receiving post-retirement medical benefits and the State contributed \$1.07 billion on their behalf. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994 c 62. Funding of post retirement medical benefits changed from a pre-funding basis to a pay-as-you-go basis beginning in Fiscal Year 1994.

The State is also responsible for the cost attributable to P.L. 1992 c. 126, which provides employer paid health benefits to members of PERS and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service. The state paid \$173.8 million toward Chapter 126 benefits for 17,356 eligible retired members in Fiscal Year 2013.

NOTE 11. COMPENSATED ABSENCES

The School District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences that are attributable to services already rendered and that are not contingent on a specific event that is outside the control of the School District and its employees, is accrued as employees earn the rights to the benefits.

District employees are granted varying amounts of vacation and sick leave in accordance with the School District's personnel policies. Upon termination, employees are paid for accrued vacation. The School District's policy permits employees to accumulated unused sick leave and carry forward the full amount to subsequent years. Upon retirement employees shall be paid by the District for the unused sick leave in accordance with the District's agreement with the various employee unions.

In the district wide-Statement of Net Position, the liabilities whose average maturities are greater than one year should be reported in two components-the amount due within one year and the amount due in more than one year.

NOTE 11. COMPENSATED ABSENCES (CONT'D)

The liability for vested compensated absences of the proprietary fund types is recorded within those funds as the benefits accrue to employees. As of June 30, 2014, a liability existed for compensated absences in the General Fund of \$95,363 and none in the Food Service Fund.

NOTE 12. DEFERRED COMPENSATION

The Board offers its employees a choice of various deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by the entities listed below, permits participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators were Lincoln, Prudential, American General Life, ING, AFLAC, and Vanguard.

NOTE 13. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

Property and Liability Insurance - The District maintains commercial insurance coverage for property, liability and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

New Jersey Unemployment Compensation Insurance - The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Contribution Method". Under this plan, the District is required to transmit quarterly amounts to the New Jersey Unemployment Trust Fund to provide for benefits paid to its former employees and charged to its account with the State. The district does not maintain an expendable trust fund.

| | | | | Amount | Ending |
|-------------|----------------------|----|---------------|--------------|----------------|
| | District | | Employee | Contributed | Reserve |
| Fiscal Year | Contributions | (| Contributions | to UC System | Balance |
| 2013-2014 | \$ 30,815 | \$ | 32,919 | \$ 63,734 | \$ -0- |
| 2012-2013 | 27,776 | | 29,487 | 57,263 | -0- |
| 2011-2012 | 23,598 | | 25,052 | 48,650 | -0- |

NOTE 14. INTERFUND RECEIVABLES AND PAYABLES

The following interfund balances remained on the balance sheet at June 30, 2014:

| Fund | Interfund Receivable | Interfund Payable |
|-----------------------|-----------------------------|--------------------------|
| General Fund | \$ 676,009 | \$ |
| Special Projects Fund | | 28,454 |
| Food Service | | 22,040 |
| Trust and Agency Fund | | 15,940 |
| Internal Service | | 609,575 |
| Total | \$ 676,009 | \$ 676,009 |
| | | |

NOTE 15. FUND BALANCE APPROPRIATED

Of the \$886,749 General Fund balance at June 30, 2014, \$210 is restricted for encumbrances; nothing has been appropriated and also included as anticipated revenue for the year ending June 30, 2014; \$100,000 is restricted for Maintenance Reserve and \$786,539 is unrestricted and unassigned.

NOTE 16. CALCULATION OF EXCESS SURPLUS

Special Services School Districts are subject to an excess surplus calculation in accordance with N.J.S.A. 18A:46-31 as amended. The New Jersey Department of Education will perform this calculation during its process of tuition rate certification. Therefore, no excess surplus, if applicable, is reflected in the financial statements.

NOTE 17. LITIGATION

The District is not involved in any lawsuit incidental to its operations and the administration and legal council are not aware of any matters pending or threatened, which are likely to have a material adverse effect on the financial position of the District.

NOTE 18. MERGE OF THE SALEM COUNTY SPECIAL SERVICES BOARD OF EDUCATION AND THE SALEM COUNTY VO-TECH BOARD OF EDUCATION

Effective, July 1, 2009, the Salem County Board of Chosen Freeholders adopted a resolution to disband the Salem County Special Services Board of Education and the Salem County Vo-Tech Board of Education, instituting a new Board named "The Board of Education for the Vocational School District and the Special Services School District for the County of Salem".

NOTE 19. REGIONAL DAY SCHOOL FUND

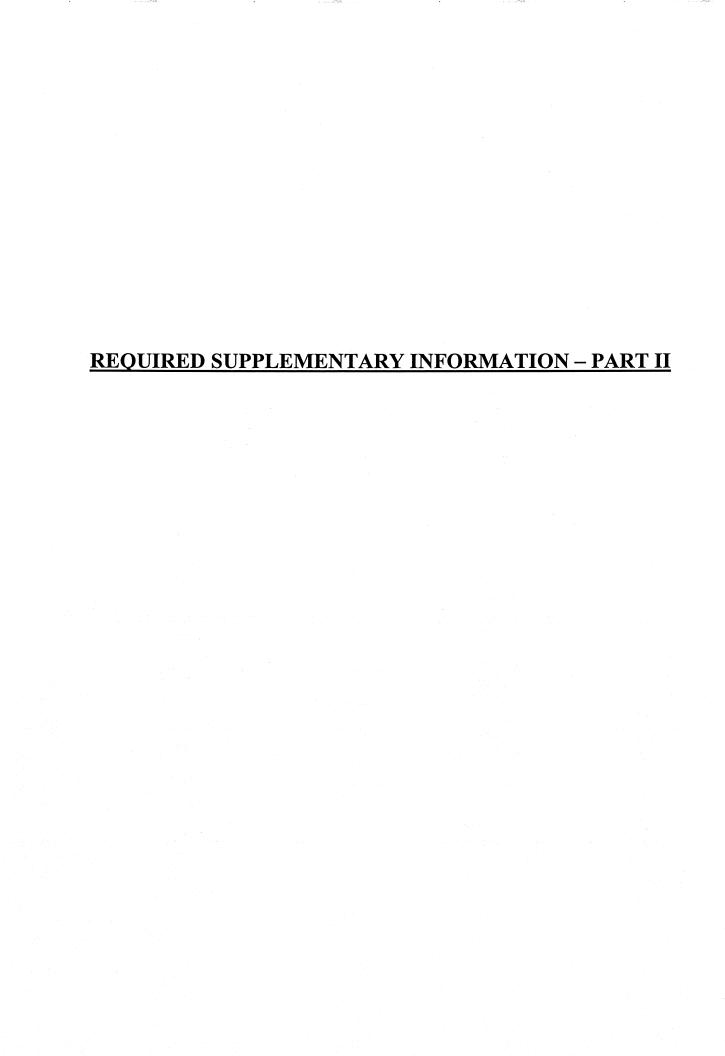
During the prior year, various services previously maintained in the Regional Day School Fund of the Salem County Vocational Technical School, were transferred to the Salem County Special Services School District and it was necessary to reflect an intergovernmental charge, in order to reasonably match revenue against expenses in both school districts. In the 2013-14 school-year, the remaining activity, as well as the residual assets, were transferred from the Salem County Vocational Technical School Regional Day Fund to a separate fund in the Salem County Special Services School District.

NOTE 20. ACCOUNTS RECEIVABLES

Accounts Receivables at June 30, 2014 consisted of fees, tuition and grants are as follows:

| | | | Special | | | |
|-------------------|-------|-----------------|-----------------|---------------------|--|--|
| | | General Fund | Revenue Fund | Proprietary Fund | | |
| Receivables: | • • • | | | | | |
| Intergovernmental | \$ | 15,915 \$ | 40,110 | 1,163,894 | | |
| Other | | 1,182 | | 28,956 | | |
| Total | \$ | 17,097 \$ | 40,110 | 1,192,850 | | |

End of Notes to Financial Statements



BUDGETARY COMPARISON SCHEDULES

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT

Budgetary Comparison Schedule General Fund For the Fiscal Year Ended June 30, 2014

| Cacal Sources | | Original Actual | Transfers | Final Budget | Actual | (Unfavorable) |
|--|---|--------------------|-------------|-----------------|-----------|---------------|
| County Tix Levy | Revenues: | | | | | |
| Turion from LEA's 5,970,200 402,101 6,372,301 2,88 2,098 | Local Sources: | | | | | |
| Interest on Investments | County Tax Levy | 350,000 \$ | \$ | 350,000 \$ | 241,875 | \$ (108,125) |
| Description | Tuition from LEA's | 5,970,200 | 402,101 | 6,372,301 | 6,884,244 | 511,943 |
| State Sources | Interest on Investments | | | | 2,098 | 2,098 |
| State Sources: | Unrestricted Miscellaneous Revenues | 10,000 | | 10,000 | 30,475 | 20,475 |
| On-behalf TRAP Fost-Barliemont Medical Contributions 221,080 221,208 232,209 302,607 302,007 302,007 302,009 302,009 302,009 302,009 302,009 302,009 302,009 302,009 302,009 300,807 906,807 906,807 906,807 906,807 906,807 906,807 906,807 906,807 906,807 906,807 906,807 302,309 302,309 402,101 6,732,201 8,065,499 1,333,108 302,309 402,101 6,732,201 8,065,499 1,333,108 302,809 806,879 1,333,108 802,809 806,879 1,333,108 802,809 806,879 1,595 1,595 501,509 1,595 1,595 501,509 1,595 1,595 501,509 1,595 <th< td=""><td>Total - Local Sources</td><td>6,330,200</td><td>402,101</td><td>6,732,301</td><td>7,158,692</td><td>426,391</td></th<> | Total - Local Sources | 6,330,200 | 402,101 | 6,732,301 | 7,158,692 | 426,391 |
| On-behalf TRAP Fost-Barliemont Medical Contributions 221,080 221,208 232,209 302,607 302,007 302,007 302,009 302,009 302,009 302,009 302,009 302,009 302,009 302,009 302,009 300,807 906,807 906,807 906,807 906,807 906,807 906,807 906,807 906,807 906,807 906,807 906,807 302,309 302,309 402,101 6,732,201 8,065,499 1,333,108 302,309 402,101 6,732,201 8,065,499 1,333,108 302,809 806,879 1,333,108 802,809 806,879 1,333,108 802,809 806,879 1,595 1,595 501,509 1,595 1,595 501,509 1,595 1,595 501,509 1,595 <th< td=""><td>State Sources:</td><td></td><td></td><td></td><td></td><td></td></th<> | State Sources: | | | | | |
| December 174 | | | | | 221 208 | 221 208 |
| Reimbursement TPAF Social Security 322,902 322,902 Total - State Sources 906,807 906,807 906,807 Federal Sources - Medicald | | | | | , | |
| Total - State Sources - Medicaid TOTAL REVENUES 6,33 0,200 402,101 6,732,201 8,065,499 1,333,198 EXPENDITURES: Special Educations Special Educations Special Educations Special Educations Special Educations Special Educations Substitute Special Educations Substitute | | | | | | |
| Pederal Sources - Medicaid | Total Costs Communication | **** | | | | |
| TOTAL REVENUES | 1 otal - State Sources | | | | 906,807 | 900,807 |
| Septembritures: Septembrit | Federal Sources - Medicaid | | | | | |
| Special Education: Separate Separat | TOTAL REVENUES | 6,330,200 | 402,101 | 6,732,301 | 8,065,499 | 1,333,198 |
| Special Education: Behavioral Disabilities: Salaries of Teachers Salaries of Salarie | | | | | | |
| Salaries of Teachers | | | | | | |
| Salaries of Teachers 520,492 46,299 566,791 565,196 1,595 Other Salaries for Instruction 140,648 1,018 141,666 139,541 2,125 Purchased Professional - Educational Services 15,915 (7,731) 8,184 8,167 17 Other Purchased Services 1,000 5,525 6,525 6,525 Other Purchased Services 4,240 1245 5,485 5,409 76 General Supplies 9,000 8,687 17,687 16,919 768 Other Objects 5,000 (1,629) 3,371 3,092 279 Total Behavioral Disabilities 86,295 53,414 749,709 744,849 4,860 Multiply Disabilities 81 477,375 74,285 51,660 550,777 883 Other Salaries of Instruction 20,096 8,580 229,376 227,670 1,706 Purchased Professional - Educational Services 133,655 (166,6910) 4,003 3,633 370 General Supplies | • | | | | | |
| Other Salaries for Instruction 140,648 1,018 141,666 139,541 2,125 Purchased Professional - Educational Services 15,915 (7,731) 8,184 8,167 17 Purchased Technical Services 1,000 5,252 6,525 6,526 76 6,600 71,602 74,835 16,019 74,835 74,835 74,970 74,848 9,860 92,376 227,670 1,706 883 30,412 74,021 74,285 551,660 550,777 883 30,412 74,021 74,285 551,660 550,777 883 30,412 74,021 74,285 521,660 550,777 74,86< | | | | | | |
| Purchased Professional - Educational Services 15,915 (7,731) 8,184 8,167 17 17 17 17 17 17 17 | | | | | | |
| Purchased Technical Services | | | , | , | | |
| Other Purchased Services 4,240 1,245 5,485 5,409 76 General Supplies 9,000 8,687 17,687 16,919 768 Other Objects 5,000 (1,629) 3,371 3,092 279 Total Behavioral Disabilities 696,295 53,414 749,709 744,849 4,860 Multiply Disabilities: 3 3,580 251,660 550,777 883 Salaries of Teachers 477,375 74,285 551,660 550,777 833 Other Salaries for Instruction 220,796 8,580 229,376 227,670 1,706 Purchased Professional - Educational Services 183,655 (166,910) 16,745 16,641 104 Other Purchased Services 4,405 (402) 4,003 3,633 370 General Supplies 12,000 9,100 21,100 21,014 86 Other Objects 6,600 (1,497) 5,103 5,008 95 Total Multiply Disabilities 904,831 (76,844) | | | | | | 17 |
| General Supplies 9,000 8,687 17,687 16,919 768 Other Objects 5,000 (1,629) 3,371 3,092 279 Total Behavioral Disabilities 696,295 53,414 749,709 744,849 4,860 Multiply Disabilities: 8 51,660 550,777 883 Other Salaries for Instruction 220,796 8,580 229,376 227,670 1,706 Purchased Professional - Educational Services 183,655 (166,910) 16,745 16,641 104 Other Purchased Services 4,405 (402) 4,003 3,633 370 General Supplies 12,000 9,100 21,100 21,014 86 Other Objects 6,600 (1,497) 5,103 5,008 95 Total Multiply Disabilities 327,782 98,549 426,331 426,328 3 Other Salaries of Teachers 327,782 98,549 426,331 426,328 3 Other Salaries for Instruction 192,556 34,825 < | | | | | | |
| Other Objects 5,000 (1,629) 3,371 3,092 279 Total Behavioral Disabilities 696,295 53,414 749,709 744,849 4,860 Multiply Disabilities: Salaries of Teachers 477,375 74,285 551,660 550,777 883 Other Salaries for Instruction 220,796 8,580 229,376 227,670 1,706 Purchased Professional - Educational Services 183,655 (166,910) 16,745 16,641 104 Other Purchased Services 4,405 (402) 4,003 3,633 370 General Supplies 12,000 9,100 21,100 21,014 86 Other Objects 6,600 (1,497) 5,103 5,008 95 Total Multiply Disabilities 904,831 (76,844) 827,987 824,743 3,244 Autism: Salaries of Teachers 327,782 98,549 426,331 426,328 3 Other Salaries for Instruction 192,556 34,825 227,381 227,379 < | | | | - | | |
| Total Behavioral Disabilities | •• | | - | | | |
| Multiply Disabilities: 477,375 74,285 551,660 550,777 883 Other Salaries of Teachers 220,796 8,880 229,376 227,670 1,706 Purchased Professional - Educational Services 183,655 (166,910) 16,745 16,641 104 Other Purchased Services 4,405 (402) 4,003 3,633 370 General Supplies 12,000 9,100 21,100 21,014 86 Other Objects 6,600 (1,497) 5,103 5,008 95 Total Multiply Disabilities 904,831 (76,844) 827,987 824,743 3,244 Autism: 327,782 98,549 426,331 426,328 3 Other Salaries for Instruction 192,556 34,825 227,381 227,379 2 Purchased Professional - Educational Services 185,990 (182,142) 3,848 3,814 34 Purchased Technical Services 10,000 (172) 828 826 2 General Supplies 10,000 <td>Other Objects</td> <td>5,000</td> <td>(1,629)</td> <td>3,371</td> <td>3,092</td> <td></td> | Other Objects | 5,000 | (1,629) | 3,371 | 3,092 | |
| Salaries of Teachers 477,375 74,285 551,660 550,777 883 Other Salaries for Instruction 220,796 8,850 229,376 227,670 1,706 Purchased Professional - Educational Services 183,655 (166,910) 16,745 16,641 104 Other Purchased Services 4,405 (402) 4,003 3,633 370 General Supplies 12,000 9,100 21,100 21,014 86 Other Objects 6,600 (1,497) 5,103 5,008 95 Total Multiply Disabilities 904,831 (76,844) 827,987 824,743 3,244 Autism: 3 327,782 98,549 426,331 426,328 3 Other Salaries for Instruction 192,556 34,825 227,381 227,379 2 Purchased Professional - Educational Services 18,990 (182,142) 3,848 3,814 34 Purchased Services 1,000 (172) 828 826 2 General Supplies | Total Behavioral Disabilities | 696,295 | 53,414 | 749,709 | 744,849 | 4,860 |
| Other Salaries for Instruction 220,796 8,580 229,376 227,670 1,706 Purchased Professional - Educational Services 183,655 (166,910) 16,745 16,641 104 Other Purchased Services 4,405 (402) 4,003 3,633 370 General Supplies 12,000 9,100 21,100 21,014 86 Other Objects 6,600 (1,497) 5,103 5,008 95 Total Multiply Disabilities 904,831 (76,844) 827,987 824,743 3,244 Autism: Salaries of Teachers 327,782 98,549 426,331 426,328 3 Other Salaries for Instruction 192,556 34,825 227,381 227,379 2 Purchased Professional - Educational Services 185,999 (182,142) 3,848 3,814 34 Purchased Technical Services 10,000 (172) 828 826 2 General Supplies 10,000 (788) 6,212 6,180 325 | Multiply Disabilities: | | | | | |
| Purchased Professional - Educational Services 183,655 (166,910) 16,745 16,641 104 Other Purchased Services 4,405 (402) 4,003 3,633 370 General Supplies 12,000 9,100 21,100 21,014 86 Other Objects 6,600 (1,497) 5,103 5,008 95 Other Objects 904,831 (76,844) 827,987 824,743 3,244 | Salaries of Teachers | 477,375 | 74,285 | 551,660 | 550,777 | 883 |
| Other Purchased Services 4,405 (402) (402) (4,003) (3,633) (3,633) (370) (| Other Salaries for Instruction | 220,796 | 8,580 | 229,376 | | |
| General Supplies 12,000 9,100 21,100 21,014 86 Other Objects 6,600 (1,497) 5,103 5,008 95 Total Multiply Disabilities 904,831 (76,844) 827,987 824,743 3,244 Autism: Salaries of Teachers 327,782 98,549 426,331 426,328 3 Other Salaries for Instruction 192,556 34,825 227,381 227,379 2 Purchased Professional - Educational Services 185,990 (182,142) 3,848 3,814 34 Purchased Technical Services 400 6,125 6,525 6,525 6,525 Of,525 Of,525 6,525 Of,525 Of,5 | Purchased Professional - Educational Services | 183,655 | (166,910) | 16,745 | 16,641 | 104 |
| Other Objects 6,600 (1,497) 5,103 5,008 95 Total Multiply Disabilities 904,831 (76,844) 827,987 824,743 3,244 Autism: Salaries of Teachers 327,782 98,549 426,331 426,328 3 Other Salaries for Instruction 192,556 34,825 227,381 227,379 2 Purchased Professional - Educational Services 185,990 (182,142) 3,848 3,814 34 Purchased Technical Services 400 6,125 6,525 </td <td></td> <td>4,405</td> <td>(402)</td> <td>4,003</td> <td></td> <td></td> | | 4,405 | (402) | 4,003 | | |
| Total Multiply Disabilities 904,831 (76,844) 827,987 824,743 3,244 Autism: Salaries of Teachers 327,782 98,549 426,331 426,328 3 Other Salaries for Instruction 192,556 34,825 227,381 227,379 2 Purchased Professional - Educational Services 185,990 (182,142) 3,848 3,814 34 Purchased Technical Services 400 6,125 6,525 | | 12,000 | 9,100 | | | |
| Autism: Salaries of Teachers 327,782 98,549 426,331 426,328 3 Other Salaries for Instruction 192,556 34,825 227,381 227,379 2 Purchased Professional - Educational Services 185,990 (182,142) 3,848 3,814 34 Purchased Technical Services 400 6,125 6,525 6,525 6,525 6,525 6,525 0,622 0,525 0,622 <td>Other Objects</td> <td>6,600</td> <td>(1,497)</td> <td>5,103</td> <td>5,008</td> <td>95</td> | Other Objects | 6,600 | (1,497) | 5,103 | 5,008 | 95 |
| Salaries of Teachers 327,782 98,549 426,331 426,328 3 Other Salaries for Instruction 192,556 34,825 227,381 227,379 2 Purchased Professional - Educational Services 185,990 (182,142) 3,848 3,814 34 Purchased Technical Services 400 6,125 6,525 6,622 2,62 2,62 2,625 6,822 1,1111 | Total Multiply Disabilities | 904,831 | (76,844) | 827,987 | 824,743 | 3,244 |
| Other Salaries for Instruction 192,556 34,825 227,381 227,379 2 Purchased Professional - Educational Services 185,990 (182,142) 3,848 3,814 34 Purchased Technical Services 400 6,125 6,525 | | | | | | |
| Purchased Professional - Educational Services 185,990 (182,142) 3,848 3,814 34 Purchased Technical Services 400 6,125 6,525 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> | | | | | | |
| Purchased Technical Services 400 6,125 6,525 6,525 Other Purchased Services 1,000 (172) 828 826 2 General Supplies 10,000 29,986 39,986 39,734 252 Other Objects 7,000 (788) 6,212 6,180 32 Preschool Disabilities - Full Time Salaries of Teachers 88,001 (10,980) 77,021 77,021 Other Salaries for Instruction 35,089 (13,695) 21,394 21,316 78 Purchased Professional-Educational Services 38,330 (36,330) 2,000 2,000 Purchased Technical Services 4,022 4,022 4,022 Other Purchased Services 1,405 680 2,085 1,820 265 General Supplies 2,000 (800) 1,200 1,102 98 Other Objects 1,300 (1,100) 200 200 | | | | | | |
| Other Purchased Services 1,000 (172) 828 826 2 General Supplies 10,000 29,986 39,986 39,734 252 Other Objects 7,000 (788) 6,212 6,180 32 Total Autism 724,728 (13,617) 711,111 710,786 325 Preschool Disabilities - Full Time 88,001 (10,980) 77,021 77,021 Other Salaries for Instruction 35,089 (13,695) 21,394 21,316 78 Purchased Professional-Educational Services 38,330 (36,330) 2,000 2,000 Purchased Technical Services 4,022 4,022 4,022 Other Purchased Services 1,405 680 2,085 1,820 265 General Supplies 2,000 (800) 1,200 1,102 98 Other Objects 1,300 (1,100) 200 200 | | | | | | 34 |
| General Supplies 10,000 29,986 39,986 39,734 252 Other Objects 7,000 (788) 6,212 6,180 32 Total Autism 724,728 (13,617) 711,111 710,786 325 Preschool Disabilities - Full Time 88,001 (10,980) 77,021 77,021 Other Salaries of Teachers 88,001 (10,980) 77,021 77,021 Other Salaries for Instruction 35,089 (13,695) 21,394 21,316 78 Purchased Professional-Educational Services 38,330 (36,330) 2,000 2,000 Purchased Technical Services 4,022 4,022 4,022 Other Purchased Services 1,405 680 2,085 1,820 265 General Supplies 2,000 (800) 1,200 1,102 98 Other Objects 1,300 (1,100) 200 200 | | | • | | | |
| Other Objects 7,000 (788) 6,212 6,180 32 Total Autism 724,728 (13,617) 711,111 710,786 325 Preschool Disabilities - Full Time Salaries of Teachers 88,001 (10,980) 77,021 77,021 Other Salaries for Instruction 35,089 (13,695) 21,394 21,316 78 Purchased Professional-Educational Services 38,330 (36,330) 2,000 2,000 Purchased Technical Services 4,022 4,022 4,022 Other Purchased Services 1,405 680 2,085 1,820 265 General Supplies 2,000 (800) 1,200 1,102 98 Other Objects 1,300 (1,100) 200 200 | | | , , | | | |
| Total Autism 724,728 (13,617) 711,111 710,786 325 Preschool Disabilities - Full Time Salaries of Teachers 88,001 (10,980) 77,021 77,021 Other Salaries for Instruction 35,089 (13,695) 21,394 21,316 78 Purchased Professional-Educational Services 38,330 (36,330) 2,000 2,000 Purchased Technical Services 4,022 4,022 4,022 Other Purchased Services 1,405 680 2,085 1,820 265 General Supplies 2,000 (800) 1,200 1,102 98 Other Objects 1,300 (1,100) 200 200 | | | | | | |
| Preschool Disabilities - Full Time | | | | | | |
| Salaries of Teachers 88,001 (10,980) 77,021 77,021 Other Salaries for Instruction 35,089 (13,695) 21,394 21,316 78 Purchased Professional-Educational Services 38,330 (36,330) 2,000 2,000 Purchased Technical Services 4,022 4,022 4,022 Other Purchased Services 1,405 680 2,085 1,820 265 General Supplies 2,000 (800) 1,200 1,102 98 Other Objects 1,300 (1,100) 200 200 | | | (13,017) | | 710,780 | 323 |
| Other Salaries for Instruction 35,089 (13,695) 21,394 21,316 78 Purchased Professional-Educational Services 38,330 (36,330) 2,000 2,000 Purchased Technical Services 4,022 4,022 4,022 Other Purchased Services 1,405 680 2,085 1,820 265 General Supplies 2,000 (800) 1,200 1,102 98 Other Objects 1,300 (1,100) 200 200 | | 00 001 | (10.000) | 77.001 | 77.001 | |
| Purchased Professional-Educational Services 38,330 (36,330) 2,000 2,000 Purchased Technical Services 4,022 4,022 4,022 Other Purchased Services 1,405 680 2,085 1,820 265 General Supplies 2,000 (800) 1,200 1,102 98 Other Objects 1,300 (1,100) 200 200 | | | | | | 70 |
| Purchased Technical Services 4,022 4,022 4,022 Other Purchased Services 1,405 680 2,085 1,820 265 General Supplies 2,000 (800) 1,200 1,102 98 Other Objects 1,300 (1,100) 200 200 | | | | | | /8 |
| Other Purchased Services 1,405 680 2,085 1,820 265 General Supplies 2,000 (800) 1,200 1,102 98 Other Objects 1,300 (1,100) 200 200 | | 38,330 | | | | |
| General Supplies 2,000 (800) 1,200 1,102 98 Other Objects 1,300 (1,100) 200 200 | | 1 405 | | | | 265 |
| Other Objects 1,300 (1,100) 200 200 | | | | | | |
| | | | | | | 70 |
| 100,125 (58,203) 107,922 107,481 441 | | | | | | 441 |
| | Total Treschool Disabilities - Full Time | 100,125 | (30,203) | 107,922 | 107,481 | |

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT Budgetary Comparison Schedule General Fund For the Fiscal Year Ended June 30, 2014 (CONTINUED)

| | (CONT | <u>'INUED)</u> | | | | |
|---|-------|--------------------|----------------------|------------------|--------------------|---|
| EXPENDITURES: (Continued) | | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actua Favorable (Unfavorable) |
| CURRENT EXPENSES: (Continued) | | | | | | |
| Cognitive - Severe: Salaries of Teachers Other Salaries for Instruction | | 131,069 \$ | (51,443) \$ 3,491 | 79,626 3,491 | \$ 76,981 3,491 | \$ 2,645 |
| Purchased Professional - Educational Services Other Purchased Services | | 80,660 4,405 | (74,500) 70 | 6,160 4,475 | 6,073 3,404 | 87 1,071 |
| General Supplies Other Objects | | 6,000 3,000 | 2,787 (686) | 8,787 2,314 | 8,518 2,252 | 269 62 |
| Total Cognitive Severe | | 225,134 | (120,281) | 104,853 | 100,719 | 4,134 |
| Total Special Education | | 2,717,113 | (215,531) | 2,501,582 | 2,488,578 | 13,004 |
| Total Instruction | | 2,717,113 | (215,531) | 2,501,582 | 2,488,578 | 13,004 |
| Undistributed Expenditures: | | | | | | |
| Attendance and Social Work Services Salaries Other Purchased Services | | 22,153 8,073 | (5,901) (8,073) | 16,252 | 16,249 | 3 |
| Total Attendance and Social Work Services | | 30,226 | (13,974) | 16,252 | 16,249 | 3 |
| Health Services: Salaries | | 105.069 | 2 791 | 197,849 | 196,669 | 1,180 |
| Purchased Professional and Technical Services | | 195,068 1,200 | 2,781 200 | 1,400 | 1,400 | 1,100 |
| Other Purchased Services | | 2,800 | (1,477) | 1,323 | 1,322 | 1 |
| Supplies and Materials | | 14,800 | (3,153) | 11,647 | 11,647 | |
| Total Health Services | | 213,868 | (1,649) | 212,219 | 211,038 | 1,181 |
| Speech, OT, PT & Related Services | | | | | | |
| Salaries Purchased Professional Educational Services | | 52,707 5,324 | 482,066 1,127 | 534,773 6,451 | 534,772 6,451 | . 1 |
| Total Related Services | | 58,031 | 483,193 | 541,224 | 541,223 | 1 |
| Child Study Team | | | | | | |
| Salaries of Secretarial and Clerical Assistants | | 3,129 | (3,129) | | | |
| Total Child Study Teams | | 3,129 | (3,129) | | - | |
| Improvement of Instruction Services/Other Support Services- Instructional Staff | | | | | | |
| Salaries of Secretarial and Clerical Assistants | | 3,129 | (3,129) | | | |
| Supplies and Materials Other Objects | | 500 3,000 | (500) | | | |
| Total Improvement of Instruction | | 6,629 | (6,629) | | | |
| Educational Media Services: School Library | | | | | | |
| Salaries | | 3,129 | (3,129) | | 2.555 | |
| Purchased Professional and Technical Services | | 10,900 | (7,325) | 3,575 | 3,575 | |
| Total Educational Media Services | | 14,029 | (10,454) | 3,575 | 3,575 | |
| Instructional Staff Training Services: Salaries of Secretarial and Clerical Assistants | | 3,129 | (3,129) | | | |
| Purchased Professional - Educational Services | | 500 | (500) | | | |
| Other Purchased Services | | 2,500 | (999) | 1,501 | 1,501 | |
| Supplies and Materials | | 850 | (850) | | | · · · · · · · · · · · · · · · · · · · |
| Total Instructional Staff Training Services | | 6,979 | (5,478) | 1,501 | 1,501 | |
| | | | | | | |

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT Budgetary Comparison Schedule General Fund For the Fiscal Year Ended June 30, 2014 (CONTINUED)

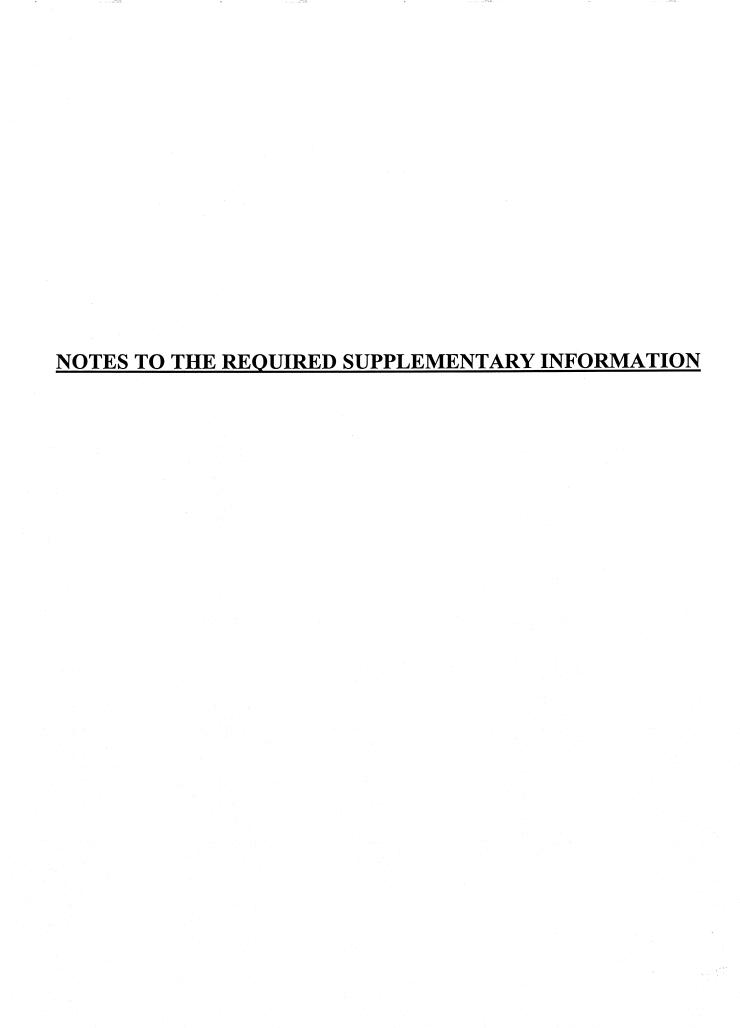
| | (CONTINUED) | | | | | ** * | | | |
|---|-------------|--|----|--------------------|---|---------------------|----------------------------|------------------|----------------------------|
| | | | | | | | Variance Final to Actua | | |
| | | | | Original Budget | | Budget Transfers | Final Budget | Actual | Favorable (Unfavorable) |
| EXPENDITURES: (Continued) | | | | Duuget | | Transiers | Duuget | Actual | (CHIAVOTABIC) |
| CURRENT EXPENSES: (Continued) Undistributed Expenditures: (Continued) | | | | | | | | | |
| Support Services - General Administration: | | | | | | | | | |
| Salaries | | | \$ | 129,743 | s | 31,956 \$ | 161,699 \$ | 161,699 | S. |
| Legal Services | | | Ψ | 10,500 | Ψ | 29,364 | 39,864 | 36,071 | 3,793 |
| Audit Fees | | | | 10,000 | | 10,770 | 20,770 | 20,770 | -, |
| Other Purchased Professional Services | | | | 65,000 | | (65,000) | | | |
| Communication/Telephone | | | | 5,000 | | (5,000) | | | |
| Other Purchased Services | | | | 7,077 | | 1,827 | 8,904 | 8,630 | 274 |
| General Supplies | | | | 5,500 | | (619) | 4,881 | 4,795 | 86 |
| BOE In-House Training/Meeting Supplies | | | | 100 | | (100) | | | |
| Miscellaneous Expenditures | | | | 3,600 | | (1,169) | 2,431 | 2,431 | |
| BOE Membership Dues and Fees | | | | 5,200 | | (4,901) | 299 | 299 | |
| Total Support Services - General Administration | | | _ | 241,720 | | (2,872) | 238,848 | 234,695 | 4,153 |
| Support Services - School Administration: | | | | | | | | | |
| Salaries of Principals/Assistant Principals | | | | 394,076 | | (69,227) | 324,849 | 195,205 | 129,644 |
| Salaries of Secretarial and Clerical Assistants | | | | 99,908 | | 1,559 | 101,467 | 101,467 | |
| Other Purchased Services | | | | 22,217 | | (3,650) | 18,567 | 17,483 | 1,084 |
| Supplies and Materials | | | | 8,500 | | (2,320) | 6,180 | 6,162 | 18 |
| Other Objects | | | _ | 2,200 | | (1,320) | 880 | 880 | |
| Total Support Services - School Administration | | | _ | 526,901 | - | (74,958) | 451,943 | 321,197 | 130,746 |
| Central Services | | | | | | | | | |
| Salaries | | | | 183,519 | | 89,113 | 272,632 | 272,632 | |
| Purchased Professional Services | | | | | | 140 | 140 | 140 | |
| Purchased Technical Services | | | | 18,400 | | 5,134 | 23,534 | 23,534 | |
| Miscellaneous Purchased Services | | | | 2,000 | | (1,900) | 100 | 100 | |
| Supplies and Materials | | | | 2,500 | | 4,500 | 7,000 | 6,950 | 50 |
| Miscellaneous Expenditures | | | _ | 300 | | | | 110 | |
| Total Central Services | | | _ | 206,719 | _ | 96,797 | 303,516 | 303,466 | 50 |
| Admin. Info. Technology | | | | | | | | | |
| Salaries | | | | 49,296 | | 10 | 49,306 | 49,305 | 1 |
| Purchased Professional Services | | | | 3,000 | | 778 | 3,778 | 3,778 | |
| Purchased Technical Services | | | | 2,600 | | 10,775 | 13,375 | 13,375 | 1.4 |
| Other Purchased Services | | | | 50 | | 2,028 | 2,078 | 2,064 | 14 |
| Supplies and Materials | | | - | 1,275 | _ | 8,865 | 10,140 | 10,102 | 38 |
| Total Admin. Info. Technology | | | | 56,221 | _ | 22,456 | 78,677 | 78,624 | 53 |
| Total Central Services & Admin. Info. Technology | | | | 262,940 | _ | 119,253 | 382,193 | 382,090 | 103 |
| Required Maintenance for School Facilities | | | | 45.000 | | 500 | 46 490 | 46 470 | 1 |
| Salaries | | | | 45,900 66,748 | | 580 (20,468) | 46,480 46,280 | 46,479 46,088 | 192 |
| Cleaning, Repair, and Maintenance Services General Supplies | | | | 16,100 | | (4,534) | 11,566 | 11,545 | 21 |
| Total Required Maintenance for School Facilities | | | - | 128,748 | _ | (24,422) | 104,326 | 104,112 | 214 |
| Operation And Maintenance Of Plant Services: | | | | | | | | | |
| Salaries | | | | 1,565 | | (1,565) | 6 (20) | 6.600 | 30 |
| Purchased Professional and Technical Services | | | | 8,720 | | (2,090) | 6,630 | 6,600 | 829 |
| Cleaning, Repair and Maintenance Services | | | | 200,449 | | (22,165) | 178,284 | 177,455 | 50 |
| Rental - Other than Lease Purchase Agreements Other Purchased Property Services | | | | 51,650 | | | 51,650 150 | 51,600 | 150 |
| - · · · · · · · · · · · · · · · · · · · | | | | 150 | | (11 972) | | 27 224 | 130 |
| Insurance General Supplies | | | | 39,107 6,620 | | (11,873) (3,880) | 27,234 2,740 | 27,234 2,540 | 200 |
| Energy (Electricity) | | | | 13,000 | | 94,600 | 107,600 | 102,142 | 5,458 |
| Energy (Natural Gas) | | | | 109,406 | | (96,506) | 12,900 | 102,142 | 2,140 |
| Energy (Oil) | | | | 31,970 | | (2,983) | 28,987 | 28,726 | 261 |
| Total Operation of Plant Services | | | | 462,637 | _ | (46,462) | 416,175 | 407,057 | 9,118 |
| Care and Upkeep of Grounds | | | | | _ | | | | |
| Cleaning, Repair and Maintenance Services | | | | 11,200 | | (2,578) | 8,622 | 7,788 | 834 |
| Total Operation And Maintenance of Plant Services | | | | 602,585 | | (73,462) | 529,123 | 518,957 | 10,166 |
| A Orem Speciation from transferiance of 1 lant Sel vices | | | | 302,303 | _ | (13,102) | Jul,123 | 510,757 | 10,100 |

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT Budgetary Comparison Schedule General Fund For the Fiscal Year Ended June 30, 2014 (CONTINUED)

| | (CONT | INUED) | | | | |
|--|---------------------------------------|--|---|---|---|---|
| | | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actua Favorable (Unfavorable) |
| EXPENDITURES: (Continued) CURRENT EXPENSES: (Continued) Undistributed Expenditures: (Continued) | - | Duuget | Transfers | Duager | - Alexandra | (CIIII O I I I I I I I I I I I I I I I I |
| Student Transportation Services Salaries - Other Than Between Home and School Cont Services - Other than between Home and School - Vendors | \$ | 7,823 \$ 55,000 | (7,823) \$ 12,343 | 67,343 | \$ 62,599 | \$ 4,744 |
| Total Student Transportation Services | - | 62,823 | 4,520 | 67,343 | 62,599 | 4,744 |
| Unallocated Benefits - Employee Benefits: Social Security Contributions Other Retirement Contributions - PERS Unemployment Compensation Workers' Compensation Health Benefits Tuition Reimbursements Other Employee Benefits | • • • • • • • • • • • • • • • • • • • | 84,913 133,197 14,000 96,448 1,187,219 35,000 32,450 | 93,588 34,638 18,668 (7,796) 76,801 (10,323) (32,450) | 178,501 167,835 32,668 88,652 1,264,020 24,677 | 178,501 167,835 32,667 84,652 1,264,019 24,377 | 1 4,000 1 300 |
| Total Unallocated Benefits - Employee Benefits | | 1,583,227 | 173,126 | 1,756,353 | 1,752,051 | 4,302 |
| On-behalf TPAF Non-Contributory Insurance (Non-budgeted) On-behalf TPAF Postretirement Contributions Reimbursed TPAF Social Security Contributions Not-Budgeted) | | | | | 221,208 362,697 322,902 | (221,208) (362,697) (322,902) |
| TOTAL ON-BEHALF CONTRIBUTIONS | | | | | 906,807 | (906,807) |
| TOTAL UNALLOCATED BENEFITS | _ | 1,583,227 | 173,126 | 1,756,353 | 2,658,858 | (902,505) |
| TOTAL UNDISTRIBUTED EXPENDITURES | - | 3,613,087 | 587,487 | 4,200,574 | 4,951,982 | (751,408) |
| TOTAL GENERAL CURRENT EXPENSE | .* • - | 6,330,200 | 371,956 | 6,702,156 | 7,440,560 | (738,404) |
| CAPITAL OUTLAY | | | - | | | |
| Equipment: Instructional | | | | | | |
| Total Equipment | | | | | | |
| Facilities Acquisition and Construction Services: | | | | | | |
| Total Facilities Acquisition and Construction Services | | | | | | |
| TOTAL CAPITAL OUTLAY | | | | | | |
| TOTAL EXPENDITURES | - - | 6,330,200 | 371,956 | 6,702,156 | 7,440,560 | (738,404) |
| Excess (Deficiency) of Revenues and Other Over/(Under) Expenditures | | | 30,145 | 30,145 | 624,939 | 594,794 |
| Other Financing Sources (uses): | | | | | | |
| Operating Transfers Out: | | | (20,000) | (20,000) | (20.072) | 1 120 |
| Food Service - Transfer to Cover Deficit | - | | (30,000) | (30,000) | (28,872) | 1,128 |
| Total Other Financing Sources (Uses) | - | | (30,000) | (30,000) | (28,872) | 1,128 |
| Excess (deficiency) of revenues and other financing sources over/(under) expenditures and other financing uses | | in i | 145 | 145 | 596,067 | 595,922 |
| Fund Balances, July 1 | | 290,682 | | 290,682 | 290,682 | |
| Fund Balances, June 30 | \$ | 290,682 \$ | 145 \$ | 290,827 | \$ 886,749 | 595,922 |
| RECAPITULATION | da jaran 1911. Taran | | | | | |
| Restricted Fund Balance: Maintenance Reserve | | | | | \$ 100,000 | |
| Assigned to: Year-End Encumbrances Unassigned Fund Balance | | | | | 210 786,539 | |
| Fund Balance per Governmental Funds (GAAP) | | | | | \$ 886,749 | |

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE SPECIAL REVENUE FUND AS OF JUNE 30, 2014

| | | Original Budget | | Budget Transfers | | Final Budget | | Actual | Variance Final to Actual |
|--|--------|--------------------|------|---------------------|----|-----------------|-----|--------|-----------------------------|
| REVENUES: | | | _ | | _ | | _ | | |
| Local Sources | \$ | 1,119 | \$ | 902 | \$ | 2,021 | \$ | 1,956 | \$ (65) |
| State Sources | | | | | | | | | |
| Federal Sources | | 51,779 | | 1,777 | | 53,556 | _ | 40,110 | (13,446) |
| Total Revenues | - | 52,898 | _ | 2,679 | | 55,577 | | 42,066 | (13,511) |
| EXPENDITURES: | | | | | | | | | |
| Instruction | | | | | | | | | |
| Supplies and Materials | | 52,898 | | 1,777 | | 54,675 | | 41,229 | 13,446 |
| Other | | | _ | 902 | _ | 902 | _ | 837 | 65 |
| Total Instruction | | 52,898 | | 2,679 | | 55,577 | _ | 42,066 | 13,511 |
| Support Services Personal Services - Employee Benefits Cleaning/Repair/Required Maintenance General Supplies | | | | | | | | | |
| Total Support Services | | | | | _ | | _ | | |
| Facilities Acquisition and Construction Services: Instructional Equipment | | | | | _ | | | | |
| Total Facilities Acquisition and Construction Services | | | | | | | | | |
| Total Expenditures | | 52,898 | | 2,679 | | 55,577 | | 42,066 | 13,511 |
| Other Financing Sources (Uses) | | | | | _ | | | | |
| Total Outflows | | 52,898 | _ | 2,679 | _ | 55,577 | - | 42,066 | 13,511 |
| Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses) | \$ | | \$ _ | | \$ | | \$_ | | \$ |



SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT REQUIRED SUPPLEMENTARY INFORMATION BUDGET -TO-GAAP RECONCILIATION FOR THE FISCAL YEAR ENDED JUNE 30, 2014

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

| | | | General Fund | | | Special Revenue Fund |
|---|-------|-----|-----------------|-------|-----|----------------------------|
| Sources/inflows of resources | | | | | | |
| Actual amounts (budgetary basis) "revenue" | | | | | | |
| from the budgetary comparison schedule | [C-1] | \$ | 8,065,499 | [C-2] | \$ | 42,066 |
| Difference - budget to GAAP: | | | | | | |
| Grant accounting budgetary basis differs from GAAP in that | | | | | | |
| encumbrances are recognized as expenditures, and the related | | | | | | |
| revenue is recognized. | | | | | | |
| Total revenues as reported on the Statement of Revenues, Expenditures | | | | | | |
| and Changes in Fund Balances - Governmental Funds. | [B-2] | \$ | 8,065,499 | [B-2] | \$ | 42,066 |
| Uses/outflows of resources | | | | | - | |
| Actual amounts (budgetary basis) "total outflows" from the | [C-1] | \$ | 7,440,560 | [C-2] | \$ | 42,066 |
| budgetary comparison schedule | | | | | | |
| Differences - budget to GAAP | | | | | | |
| Encumbrances for supplies and equipment ordered but | | | | | | |
| not received are reported in the year the order is placed for | | | | | | |
| budgetary purposes, but in the year the supplies are received | | | | | | |
| for financial reporting purposes. | | | | | | |
| Total expenditures as reported on the Statement of Revenues, | | | | | | |
| Expenditures, and Changes in Fund Balances - Governmental Funds | [B-2] | \$_ | 7,440,560 | [B-2] | \$_ | 42,066 |
| | | _ | | | | |

OTHER SUPPLEMENTARY INFORMATION

SPECIAL REVENUE FUND DETAIL STATEMENTS The Special Revenue Fund is used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specific purposes.

SALEM COUNTY SPECIAL SERVICES DISTRICT SPECIAL REVENUE FUND COMBINING SCHEDULES OF REVENUES AND EXPENDITURES - BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2014

| | | | | | То | tals |
|--|----|-------|--------------|-----------|--------|-------|
| | | PSEG | RE | AP | | |
| | | GRANT | 2014 | 2013 | 2014 | 2013 |
| REVENUES: | | | | | | |
| Federal sources | \$ | | \$ 23,693 | 16,417 \$ | 40,110 | S |
| State sources | | | | | | |
| Other sources | | 1,956 | | | 1,956 | 4,651 |
| Total Revenues | | 1,956 | 23,693 | 16,417 | 42,066 | 4,651 |
| EXPENDITURES: | | | | | | |
| Instruction: | | | | | | |
| Salaries of Teachers | | | | | | |
| Supplies and Materials | | 1,119 | 23,693 | 16,417 | 41,229 | 2,846 |
| Other | | 837 | | | 837 | 150 |
| Total Instruction | | 1,956 | 23,693 | 16,417 | 42,066 | 2,996 |
| Support Services - General Administration: | | | | | | *: |
| Supplies and Materials | | | : | | | 1,655 |
| Total Support Services | | | | | | 1,655 |
| Facilities Acquisition and Construction Services: | | | | | | |
| Instructional Equipment | | | | | | |
| Total Facilities Acquisition and Construction Services | \ | | | | | |
| Total Expenditures | \$ | 1,956 | \$ 23,693 | 16,417 \$ | 42,066 | 4,651 |

CAPITAL PROJECTS FUND DETAIL STATEMENT The Capital Projects Fund is used to account for the acquisition and construction of major capital facilities and equipment purchases other than those financed by proprietary funds.

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT CAPITAL PROJECTS FUND SUMMARY OF PROJECT EXPENDITURES FOR THE FISCAL YEAR ENDED JUNE 30, 2014

| | | | Expenditur | es to Date | Unexpended |
|----------------------|-----------------|-----------------|----------------|-----------------|--------------------------|
| Project Title/Issue | Original Date | Appropriations | Prior Years | Current Year | Balance June 30, 2014 |
| Building Improvement | October 1, 2009 | \$ 6,000,000 \$ | 5,972,266 \$ | 27,734 | \$ |

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT CAPITAL PROJECTS FUND SUMMARY SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGETARY BASIS FOR THE YEAR ENDED JUNE 30, 2014

Revenues and Other Financing Sources Bonds Issued by Salem County Total revenues Expenditures and Other Financing Uses Land and Improvements Total expenditures 27,734 Total expenditures Excess (deficiency) of revenues over (under) expenditures (27,734) Fund Balance - beginning \$ -

PROPRIETARY FUND DETAIL STATEMENTS

Proprietary Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises — where the intent of the district's board is that the costs of providing goods or services be financed through user charges.

- **Food Services Fund** This fund provides for the operation of food services in all schools within the school district.
- Alternative High School Enterprise Fund This fund provides for the peration of the District's Alternative High School.
- **Transportation Enterprise Fund** This fund provides for transportation services provided to other local educational associations.
- **Related Services Enterprise Fund** This fund provides for student support services which are provided to other local educational associations.

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT PROPRIETARY ENTERPRISE FUNDS COMBINING STATEMENT OF NET POSITION AS OF JUNE 30, 2014 AND 2013

| | | Child Study | Alternative Middle & High School | Related Services | One on | Nonpublic Interlocal | Summer | Early Intervention | Business Services | Salem | Regional Day | Food Service | Tota | als |
|---|---------------------------|------------------|--|---------------------|-----------|-------------------------|------------|-----------------------|----------------------|--------|------------------|------------------|------------------------------|------------------------------|
| | | Team | Fund | Fund | One Aides | Fund | Programs | Program | Fund | Campus | School | Fund | 2014 | 2013 |
| ASSETS: | | | | | | | | | | | | | | |
| Current Assets: Cash and cash equivalents Accounts Receivable: | \$ | S | 117,988 | \$ 66,828 \$ | \$ | ; ; | \$ 212,881 | \$ 10,793 \$ | 14,911 \$ | - : | \$ 1,214,103 \$ | 21,914 | 1,659,418 \$ | 1,022,622 |
| State Federal Inventory | | | | | | | | | | | | 245 15,077 | 245 15,077 | 264 17,361 80 |
| Intergovernmental Other | | 54,537 | 210,051 | 342,887 | 349,730 | 104,237 28,956 | 59,000 | | | | 28,130 | | 1,148,572 28,956 | 1,376,725 |
| Total Current Assets | | 54,537 | 328,039 | 409,715 | 349,730 | 133,193 | 271,881 | 10,793 | 14,911 | - | 1,242,233 | 37,236 | 2,852,268 | 2,417,052 |
| Fixed Assets Equipment Less: Depreciation | | 9,738 (9,738) | | | | 33,209 (33,209) | | | | | 4,576 (4,576) | | 47,523 (47,523) | 47,523 (47,523) |
| Total Assets | | 54,537 | 328,039 | 409,715 | 349,730 | 133,193 | 271,881 | 10,793 | 14,911 | | 1,242,233 | 37,236 | 2,852,268 | 2,417,052 |
| LIABILITIES: | | | - | | | | | | | | | | | |
| Current Liabilities: Accounts Payable Cash Overdraft Interfund Payable | | 3,057 27,375 | | | 258,675 | 133,193 | 264 | 10,793 | | | 4,233 609,575 | 15,196 22,040 | 33,543 419,243 631,615 | 698,650 674,299 16,201 |
| Total Current Liabilities | | 30,432 | | | 258,675 | 133,193 | 264 | 10,793 | | | 613,808 | 37,236 | 1,084,401 | 1,389,150 |
| Net Position: | | | | | | | | | | | | | | |
| Unrestricted | - "ij -, - "i <u>-</u> | 24,105 | 328,039 | 409,715 | 91,055 | | 271,617 | | 14,911 | - | 628,425 | | 1,767,867 | 1,027,902 |
| Total Net Position | \$_ | 24,105 | \$ 328,039 | \$ 409,715 | 91,055 | - | \$ 271,617 | s <u> </u> | 14,911 | | \$ 628,425 \$ | - 5 | 1,767,867 \$ | 1,027,902 |

EXHIBIT G-2 (1)

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT

PROPRIETARY ENTERPRISE FUNDS

COMPARATIVE STATEMENT OF REVENUES, EXPENSES, AND

CHANGES IN FUND NET POSITION

FOR THE FISCAL YEARS ENDED JUNE 30, 2014 AND 2013

| | Child Study Team | Alternative Middle & High School Fund | Related Services Fund | One on | Nonpublic Interlocal Fund | Summer Programs | | Business Service Fund | Salem Campus | Regional Day School | Food Service Fund | <u>To</u> | tals 2013 |
|---|------------------------|--|-----------------------------|------------|---|--------------------|------------|-----------------------------|---|---------------------------|---|----------------------|----------------------|
| OPERATING REVENUES: | | | | | | | | | | | | | |
| Local Sources: | | | | | | | | | | | | | |
| Daily sales - reimbursable programs: | | | | | | | | | | | | | |
| School lunch and breakfast program | \$ | \$ | \$. | \$ | \$ | \$ | \$ 5 | 5 | \$ \$ | \$ | 6,332 | \$ 6,332 \$ | 5,416 |
| Total daily sales - reimbursable programs | | | | | | | | | | | 6,332 | 6,332 | 5,416 |
| N.J. Dept of Human Services - Fees | | | | | | | 545,758 | | | | | 545,758 | 592,433 |
| Tuition | | 802,919 | | | | 569,900 | 343,736 | | 76,635 | 1,444,830 | | | , |
| Non-Public School Program | 35,555 | 002,717 | | | 153,771 | 307,700 | | | 70,033 | 1,444,030 | | 2,894,284 189,326 | 2,663,448 835,888 |
| Services provided other LEAs | 1,127,749 | | 951,276 | 914,247 | 133,771 | 69,000 | | 23,800 | | | | 3,086,072 | , |
| Survivus providude outer Ellina | | | | | | | | | *************************************** | | *************************************** | 3,080,072 | 3,514,930 |
| Total Operating Revenue | 1,163,304 | 802,919 | 951,276 | 914,247 | 153,771 | 638,900 | 545,758 | 23,800 | 76,635 | 1,444,830 | 6,332 | 6,721,772 | 7,612,115 |
| OPERATING EXPENSES: | | | | | | | | 4 | | | | | |
| Salaries | 840,694 | 380,188 | 662,972 | 493,130 | 182,348 | 428,228 | 213,113 | | | 602,856 | | 3,803,529 | 4,400,951 |
| Employee benefits | 270,884 | 117,172 | 155,935 | 330,062 | 98,337 | , | 42,721 | 8,981 | | 207,371 | | 1,231,463 | 1,387,283 |
| Meetings | | | | , | , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | , | 400 | | 207,571 | | 400 | 1,300 |
| Purchased professional and technical services | 13,344 | | 53,056 | | 11,086 | | | | | | | 77,486 | 74,636 |
| Purchased Technical Services | ,- | | | | 11,000 | | | | | | | 77,400 | 6,020 |
| Purchased Professional /Educ services | | 21,139 | | | | 15,145 | 274,039 | | | 13,511 | | 323,834 | 99,008 |
| Purchased Professional Services | | 5,950 | | | | 15,115 | 144,655 | | | 13,311 | | 150,605 | 306,354 |
| Purchased property services | | -,,,,, | | | | | 111,000 | | | | | 150,005 | 300,334 |
| Rental of Buildings | | 127,206 | | | | | 7,740 | | | | | 134,946 | 124,371 |
| Other purchased services | | , | | | | 22,087 | 3,601 | | | 7,260 | | 32,948 | 660,749 |
| Communications Telephone | | | | | | 22,007 | 868 | | | 7,200 | | 868 | 2,376 |
| Supplies and materials | 7,919 | 16,228 | 4,164 | | 1,591 | 18,626 | 3,811 | | | 26,427 | | 78,766 | 17,220 |
| General Supplies | | | ., | | -, | , | -, | | | 20,127 | 17,239 | 17,239 | 54,982 |
| Travel | 3,400 | | 4,312 | | 409 | | 168 | | | | 17,255 | 8,289 | 20,602 |
| Cost of sales | | | | | | | | | | | 95,588 | 95,588 | 66,414 |
| Other objects | | | | | | | | | | 748 | ,,,,,,, | 748 | 00,111 |
| Required Maintenance: | | | | | | | | | | | | , | |
| Cleaning /Repair /Maintenance | 2,261 | 332 | 2,261 | | 4,061 | | | | | 69,424 | | 78,339 | 19,602 |
| Utilities | 697 | | . , | | 2,232 | 12,865 | | | | , | | 15,794 | 10,522 |
| Bad Debt Expense | | | | | _, | ,-,- | 15,546 | | | | | 15,546 | . 0,0 |
| Depreciation | | | | | | | , 0 | | | | | 10,010 | 4,725 |
| Total Operating Expenses | \$ 1,139,199 | \$ 668,215 | \$ 882,700 | \$ 823,192 | \$ 300,064 | \$ 496,951 | \$ 706,262 | 9,381 | <u> </u> | 927,597 | 112,827 | \$ 6,066,388 | 7,257,115 |
| | | | · | | | | | | | | | | , , |

EXHIBIT G-2 (2)

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT PROPRIETARY ENTERPRISE FUNDS COMPARATIVE STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION FOR THE FISCAL YEARS ENDED JUNE 30, 2014 AND 2013

| | Child Study Team | Alternative Middle & High School Fund | Related Services Fund | One on One Aides | Nonpublic Interlocal Fund | Summer Programs | Early Intervention Program | Business Service Fund | Salem Campus | Regional Day School | Food Service Fund | | als 2013 |
|--|------------------------|--|-----------------------------|---------------------|---------------------------------|--------------------|----------------------------------|-----------------------------|-----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Operating Income (Loss) | \$ 24,105 | \$ 134,704 | \$ 68,576 | 91,055 \$ | (146,293) 5 | 141,949 | \$ (160,504) \$ | 14,419 | 76,635 \$ | 517,233 | (106,495) \$ | 655,384 \$ | 355,000 |
| Non-Operating Revenues: Local Sources - Board Subsidy Prior Year Revenue Adjustment State Sources: | | | | | | | | | | | 28,872 | 28,872 | 4,456 |
| State School Lunch Program Other | | | | | | | | | | | 743 | 743 | 831 |
| Federal Sources: School Breakfast Program Food Distribution Program National School Lunch Program | | | | | | | | | | | 19,447 3,345 32,174 | 19,447 3,345 32,174 | 19,331 3,416 35,796 |
| Total Non-Operating Revenues | | | | | | | | | | | 84,581 | 84,581 | 63,830 |
| Transfers | | | (71,494) | · · | 120,880 | | 141,443 | | (212,743) | | 21,914 | | |
| Net Increase in Net Position | 24,105 | 134,704 | (2,918) | 91,055 | (25,413) | 141,949 | (19,061) | 14,419 | (136,108) | 517,233 | - | 739,965 | 418,830 |
| Net Position - July 1 | | 193,335 | 412,633 | | 25,413 | 129,668 | 19,061 | 492 | 136,108 | 111,192 | | 1,027,902 | 609,072 |
| Net Position - June 30 | \$ 24,105 | \$ 328,039 | \$ 409,715 | 91,055 \$ | - 5 | 271,617 | ss | 14,911 | - \$ | 628,425 | \$\$ | 1,767,867 | 1,027,902 |

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT PROPRIETARY FUNDS COMBINING STATEMENT OF CASH FLOWS FOR THE FISCAL YEARS ENDED JUNE 30, 2014 AND 2013

| | Child Study Team | Alternative Middle & High School Fund | Related Services Fund | One on One Aides | Nonpublic Interlocal Fund | Summer Programs | Early Intervention Program | Business Services Fund | Salem Campus | Regional Day School | Food Service Fund | <u>Tota</u> 2014 | <u>lls</u> 2013 |
|---|------------------------|--|-----------------------------|---------------------|---------------------------------|--------------------|----------------------------------|------------------------------|-----------------|---------------------------|----------------------------|----------------------|--------------------|
| Cash Flows from Operating Activities: Operating income (loss) \$ Adjustments to reconcile operating income (loss) to cash used by operating activities: | 24,105 \$ | 134,704 \$ | 68,576 | 91,055 \$ | (146,293) \$ | 141,949 | \$ (160,504) \$ | 14,419 \$ | 76,635 | | (106,495) \$ | | 355,000 |
| Depreciation Change in assets and liabilities: (Increase)/ decrease in accounts receivable (Increase)/ decrease in inventory (Increase)/ decrease in prepaid expenses | 105,638 | (70,402) | (14,848) | (220,771) | 222,240 | (53,000) | 78,372 | 64,507 | | 87,461 | (15,322) | 183,875 | 4,725 (573,580) |
| Increase/(decrease) in accounts payable Increase/(decrease) in interfund payable Increase/(decrease) in Unearned Revenue | (23,282) | (6,678) | (13,348) | (20,219) | (10,609) | 264 | 2,543 | (2,764) | | (604,706) 609,575 | 15,196 22,040 | (663,603) 631,615 | 697,150 16,121 |
| Net Cash Provided By (Used For) Operating Activities | 106,461 | 57,624 | 40,380 | (149,935) | 65,338 | 89,213 | (79,589) | 76,162 | 76,635 | 609,563 | (84,581) | 807,271 | 499,416 |
| Cash Flows from Noncapital Financing Activities: Board Subsidy Cash received from state and federal reimbursement Prior-Year Revenue Adjustment Transfer | is | | (71,494) | | 120,880 | | 141,443 | | (212,743) | | 28,872 55,709 21,914 | 28,872 55,709 | 4,456 59,374 |
| Net Cash Provided by (Used For) Noncapital Financing Activities | | | (71,494) | | 120,880 | | 141,443 | | (212,743) | | 106,495 | 84,581 | 63,830 |
| Cash Flows from Capital and Related Financing Activities Purchase of Capital Assets | | | | | | | | | | | | | |
| Net Cash Provided by (Used For) Capital and Related Financing Activities | | | | | | | | | | | | | |
| Net Decrease in Cash and Cash Equivalents | 106,461 | 57,624 | (31,114) | (149,935) | 186,218 | 89,213 | 61,854 | 76,162 | (136,108) | 609,563 | 21,914 | 891,852 | 563,246 |
| Cash and Cash Equivalents, July 1 | (133,836) | 60,364 | 97,942 | (108,740) | (319,411) | 123,668 | (51,061) | (61,251) | 136,108 | 604,540 | | 348,323 | (214,923) |
| Cash and Cash Equivalents, June 30 \$ | (27,375) \$ | 117,988 \$ | 66,828 | (258,675) \$ | (133,193) \$ | 212,881 | \$ 10,793 \$ | 14,911 \$ | - : | \$ 1,214,103 \$ | 21,914 \$ | 1,240,175 \$ | 348,323 |

FIDUCIARY FUNDS DETAIL STATEMENTS

Fiduciary Funds are used to account for funds received by the school district for a specific purpose.

Agency Funds are used to account for assets held by the school district as an agent for individuals, private organizations, other governments an/or other funds.

Student Activity Fund – This agency fund is used to account for student funds held at the schools.

Payroll Fund – This agency fund is used to account for the payroll transactions of the school district.

EXHIBIT H-1

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT COMBINING STATEMENT OF FIDUCIARY NET POSITION JUNE 30, 2014

(WITH COMPARATIVE TOTALS FOR JUNE 30, 2013)

| | | | _ | A | geno | y | | | |
|--|-----|---|---------|---------------------|------------------|---------------|--------------|------------------------|-----------------------------|
| ASSETS: | _ | Expendable Trust Funds | e | Student Activity | | Payroll | | Total 2014 | Total 2013 |
| Cash and Cash Equivalents | \$ | 1,092 | \$ | 9,560 | \$ | 16,331 | \$ | 26,983 | \$ 12,991 |
| Total Assets | \$_ | 1,092 | \$_ | 9,560 | - - - - | 16,331 | - - \$ | 26,983 | \$ 12,991 |
| LIABILITIES: | - | | | | | | | | |
| Payroll Deductions and Withholdings Interfund Payables Due to Student Groups | \$ | | \$ | 9,560 | \$ | 391 15,940 | \$ | 391 15,940 9,560 | \$ 7,246 468 4,188 |
| Total Liabilities | | *************************************** | | 9,560 | _ | 16,331 | _ | 25,891 | 11,902 |
| NET POSITION: | | | | | - | | | | |
| Held in Trust for Unemployment Claims and Other Purposes | \$_ | 1,092 | \$_ | | \$ | | \$ | 1,092 | \$ 1,089 |

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT MEMORIAL EXPENDABLE TRUST FUND COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FOR THE YEARS ENDED JUNE 30, 2014 AND 2013

| | 2014 | 2013 |
|-------------------------|-------------|-------------|
| OPERATING REVENUES: | | |
| Local Sources | | |
| Interest on Investments | \$ 1 5 | \$ 2 |
| OPERATING EXPENSES | | |
| Withdrawals | | |
| Operating Income (Loss) | 1 | 2 |
| Net Position - July 1, | 1,091 | 1,089 |
| Net Position - June 30, | \$ 1,092 | \$ 1,091 |

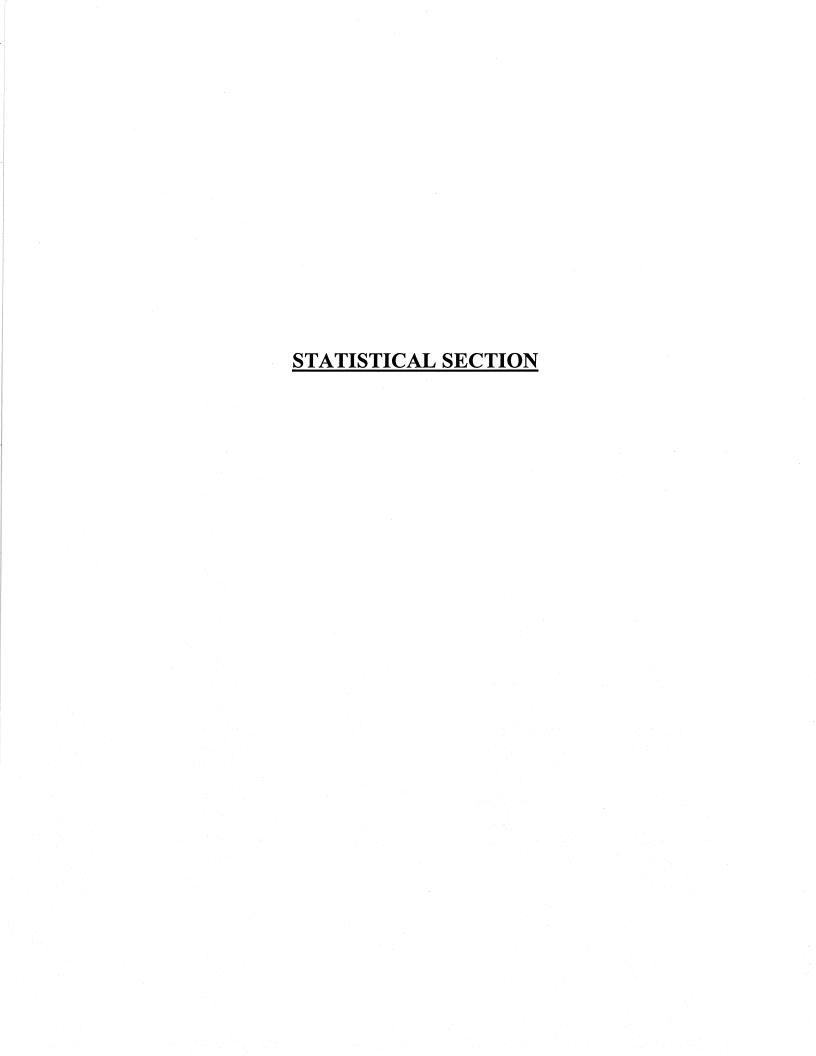
EXHIBIT H-3

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT CAPITAL PROJECTS FUND SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS SECURITY UPGRADES TO SCHOOL FACILITIES FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2014

| | | Balance July 1 2013 | Cash Receipts | Cash Disbursements | _ | Accounts Payable | Balance June 30 2014 |
|---|----|---------------------------|------------------|---------------------------|----|---------------------|----------------------------|
| Alternative High School Authorized Cost | \$ | 7,735 | \$ 6,646 | \$ 4,821 | \$ | | \$ 9,560 |

SALEM COUNTY SPECIAL SERVICES DISTRICT PAYROLL AGENCY FUND SCHEDULE OF RECEIPTS AND DISBURSEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2014

| | Balance July 1, 2013 | | Additions | | Deletions | | Balance June 30, 2014 | | |
|---|-------------------------|----|---------------------|--------------|-----------|----------------|--------------------------|--|--|
| ASSETS: | | | | | | | | | |
| Cash and Cash Equivalents | \$ 9,095 | \$ | 8,198,730 | \$ | 8,191,494 | \$ | 16,331 | | |
| Total Assets | \$ 9,095 | - | 8,198,730 | \$ = = | 8,191,494 | - \$ - = | 16,331 | | |
| LIABILITIES: | | | | | | | | | |
| Payroll Deductions, Withholdings and Net Pay Interfund Payables | \$ 8,334 761 | \$ | 8,183,551 15,179 | \$ | 8,191,494 | \$ | 391 15,940 | | |
| Total Liabilities | \$ 9,095 | \$ | 8,198,730 | \$ | 8,191,494 | \$ | 16,331 | | |



SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT NET POSITION BY COMPONENT LAST TEN FISCAL YEARS

(Accrual Basis of Accounting)

| | | | | | | Fiscal Year En | ding June 30, | | | | |
|---|----|--------------------------------------|------------------------------------|--------------------------------|--------------------------------------|--------------------------------|--------------------------------|-----------------------------------|---------------------------------|--------------------------------------|-----------------------------------|
| | _ | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 |
| Governmental Activities | | | | | | | | | | | |
| Invested in Capital Assets, Net of Related Debt Restricted Unrestricted | \$ | 1,095,947 \$ 119,678 195,814 | 1,077,938 \$ 100,000 184,865 | 1,047,320 \$ 100,000 172,917 | 1,037,489 \$ 100,000 359,640 | 6,580,711 \$ 537,565 384,306 | 6,756,746 \$ 280,291 352,606 | 5,748,409 264,991 282,342 | \$ 5,688,910 \$ 127,734 201,606 | 5,409,991 \$ 127,879 190,537 | 5,706,980 100,210 691,176 |
| Total Governmental Activities Net Position | \$ | 1,411,439 \$ | 1,362,803 \$ | 1,320,237 \$ | 1,497,129 \$ | 7,502,582 \$ | 7,389,643 \$ | 6,295,742 | \$ 6,018,250 \$ | 5,728,407 \$ | 6,498,366 |
| Business-Type Activities | | | | | | | | | | | |
| Invested in Capital Assets, Net of Related Debt Restricted | \$ | \$ | \$ | \$ 3,790 | 5,587 \$ 6,161 | 38,018 \$ 10,088 | 29,134 \$ 4,554 | 13,150 1,050 | \$ 4,725 \$ | \$ | |
| Unrestricted | | 930,427 | 1,207,935 | 1,314,064 | 2,005,361 | 2,128,152 | 1,665,766 | 1,089,764 | 604,347 | 1,027,902 | 1,767,867 |
| Total Business-Type Activities Net Position | \$ | 930,427 \$ | 1,207,935 \$ | 1,317,854 \$ | 2,017,109 \$ | 2,176,258 \$ | 1,699,454 \$ | 1,103,964 | \$ 609,072 \$ | 1,027,902 \$ | 1,767,867 |
| District-Wide | | | | | | | | - | | | |
| Invested in Capital Assets, Net of Related Debt Restricted Unrestricted | \$ | 1,095,947 \$ 119,678 1,126,241 | 1,077,938 \$ 100,000 1,392,800 | 1,047,320 \$ 103,790 1,486,981 | 1,043,076 \$ 106,161 2,365,001 | 6,618,729 \$ 547,653 2,512,458 | 6,785,880 \$ 284,845 2,018,372 | 5,761,559 266,041 1,372,106 | 5,693,635 127,734 805,953 | 5,409,991 \$ 127,879 1,218,439 | 5,706,980 100,210 2,459,043 |
| Total District-Wide Net Position | \$ | 2,341,866 \$ | 2,570,738 \$ | 2,638,091 \$ | 3,514,238 \$ | 9,678,840 \$ | 9,089,097 \$ | 7,399,706 | \$ 6,627,322 \$ | 6,756,309 \$ | 8,266,233 |

Source: CAFR Schedule A-1

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT CHANGES IN NET POSITION LAST TEN FISCAL YEARS (Accrual Basis of Accounting)

| Process | | | | · · · · · · · · · · · · · · · · · · · | | | Ending June 30, | | | | |
|--|---|-------------------|-------------------|---------------------------------------|----------------|----------------|-----------------|----------------|----------------|----------------|-------------|
| Property | | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 |
| Per Regist | Expenses | | | | | | | | | | |
| Special Education Company Services Company Se | | | | | | | | | | | |
| Subdet and Instruction Related Services | Regular | \$ | \$ \$ | \$ | \$ | 5 | \$ \$ | \$ | \$ | \$ | |
| Marcian Administration Related Services | • | 1,047,034 | 1,122,846 | 1,237,510 | 942,183 | 1,360,947 | 1,731,368 | 2,135,308 | 2,221,475 | 1,958,322 | 2,530,644 |
| Control Administrative Services 19,08 24,255 19,254 19,257 17,577 17,577 19,09 19,009 15,001 15,003 13,001 13,00 | | 314,486 | 140,711 | 129,621 | 94,409 | 224,344 | 277,711 | 249,218 | 266,142 | 621,856 | 773,586 |
| Control Review and finish Teacher 19,000 20,301 20,301 20,400 20,301 20,400 20,301 20,400 20,301 20,400 20,301 20,400 20,300 2 | | | | • | • | | | - | | 136,533 | |
| Pierro Department and Maintenume | School Administrative Services | 151,938 | 154,922 | 161,042 | 143,233 | 210,138 | 213,903 | 237,011 | 235,496 | 387,163 | 321,197 |
| Pupe | | | | | • | | | | | • | • |
| Emptoyee Securities 62,074 (2) 63,574 (2) 63,574 (2) 93,328 (1) 1,075 (2) 1,575 (2) 1,902,52 (2) 207,005 (2) 200,005 (2) | | | | | | | | | - | | |
| Tendinecial Charge-Grane Define 19,44 23,25 34,18 24,05 16,05 16,18 16,07 16,18 16,07 16 | | | | | | | | | - | | |
| Designation Procession Pr | | 620,784 | 653,436 | 1,020,574 | 933,288 | 1,104,636 | 1,397,518 | 1,537,040 | 1,940,825 | 2,274,698 | 2,672,058 |
| Puriness-Type Activities | Unallocated Depreciation and Amortization | 30,442 | 32,351 | 34,138 | 40,485 | 116,025 | 134,182 | 162,619 | 196,756 | 196,756 | 280,675 |
| Food Part | Total Governmental Activities Expenses | 2,743,705 | 2,747,248 | 3,208,751 | 2,703,244 | 3,753,557 | 4,610,779 | 5,083,496 | 5,757,131 | 6,328,736 | 7,776,501 |
| Descripting the property of the Engine | | | | | | | | | | | |
| Total Business-Type Activities Expenses | | - | | - | | | | | | | |
| Trail District Expenses | Other Enterprise | 2,410,189 | 2,848,785 | 3,373,834 | 5,098,138 | 6,149,082 | 6,896,272 | 7,198,668 | | 7,172,481 | 5,953,561 |
| Program Revenues Covernmental Activities | Total Business-Type Activities Expense | 2,453,428 | 2,889,147 | 3,414,016 | 5,133,751 | 6,196,731 | 6,956,677 | 7,272,350 | 6,493,893 | 7,257,115 | 6,066,388 |
| Conversion Contribution | Total District Expenses | \$ 5,197,133 | \$ 5,636,395 \$ | 6,622,767 \$ | 7,836,995 \$ | 9,950,288 | 11,567,456 \$ | 12,355,846 | 12,251,024 \$ | 13,585,851 \$ | 13,842,889 |
| Openating Grants and Contributions \$ 11,691 \$ 237,732 \$ 480,433 \$ 491,156 \$ 609,676 6 613,565 \$ 96,596 \$ 10,026,17 \$ 948,873 Total Governmental Activities Program Revenues 11,691 237,752 340,433 491,156 509,471 611,956 693,365 916,949 1,092,617 948,873 Debutics Projective Concessor 8,041 7,068 5,227 3,036 3,958 7,214 6,093 7,843 5,546 5,5700 6,003 7,843 5,5700 6,003 7,843 5,5700 6,003 7,843 5,5700 6,003 7,843 5,5700 6,003 7,843 5,5700 6,003 7,843 5,5700 6,003 7,843 5,5700 6,003 5,937,40 6,003 5,937,40 6,003 5,937,40 6,003 5,937,40 6,003 5,937,50 6,71,540 6,71,540 6,71,540 6,71,540 6,71,540 6,71,540 6,71,540 6,71,540 6,000,500 7,91,541 7,01,481 6,71,540 6,000,500 7,23,914 | Program Revenues | | | | | | | | | | |
| Total Governmental Activities Program Revenues 11,691 237,732 480,433 491,156 506,471 611,956 693,365 916,954 1,092,617 948,873 Business-Type Activities Rogram Revenues 2,700,853 3,127,391 3,576,437 5,871,487 6,370,168 6,577,159 6,680,1513 5,912,621 7,606,699 6,713,640 Operating Gramts and Contributions 2,246 2,377 2,284 2,307 30,187 4,686 56,597 1,030 9,374 5,704,897 5,704,897 5,704,897 5,871,487 6,370,168 6,577,159 6,680,1513 5,912,621 7,606,699 6,713,640 Operating Gramts and Contributions 2,745,277 3,3755 3,157,831 3,602,510 5,897,400 6,404,300 6,627,238 6,868,633 5,981,494 7,671,489 6,777,481 Total District Program Revenues 5,2745,274 3,395,563 4,082,943 6,388,565 6,973,780 7,239,194 7,562,018 5,689,680 5,898,085 5,874,100 5,772,8314 Note (Expenses)///evenue 5,2745,274 2,303,185 2,289,383 2,212,088 3,184,086 2,399,383 4,390,131 4,840,537 5,225,194 7,162,194 District-Wide Net Expense 5,2745,274 2,240,832 2,2 | | | | | | | | | | | |
| Business-Type Activities Charges for Services Charges for Serv | | | | | | | | | | | |
| Proof Services Proo | | 11,691 | 237,732 | 480,433 | 491,156 | 569,471 | 611,956 | 693,365 | 916,594 | 1,092,617 | 948,873 |
| Food Service Rout | | | | | | | | | | | |
| Chapter Chap | • | 8 041 | 7.068 | 5 227 | 3.036 | 3 058 | 7 214 | 6 903 | 7 843 | 5 416 | 6 332 |
| Operating Grants and Contributions 24,662 23,372 20,846 23,077 30,187 42,865 56,597 61,000 59,374 55,709 Total District Program Revenues 2,733,556 3,187,811 3,002,510 5,897,400 6,404,309 6,722,318 6,886,653 5,981,409 7,671,489 6,777,481 Total District Program Revenues 2,725,2014 \$ 3,395,563 \$ 0,802,943 \$ 6,388,556 \$ 0,723,780 \$ 7,562,018 \$ 0,898,088 8,761,106 \$ 7,726,524 Wet (Expense/Revenue 200,128 262,032,118 \$ 2,509,516 \$ 2,509,516 \$ 2,728,318 \$ 2,121,088 \$ 0,818,086 \$ 0,898,088 \$ 8,764,106 \$ 7,726,524 Total District-Wide Net Expense \$ 2,273,2014 \$ 2,509,516 \$ 2,509,828 \$ 0,144,8439 \$ 0,398,823 \$ 0,490,131 \$ 0,484,5037 \$ 0,236,1193 \$ 0,682,7628 Business-Type Activities 2,221,828 \$ 2,243,838 \$ 2,243,838 \$ 2,243,838 \$ 2,243,838 \$ 2,243,838 \$ 0,241,835 \$ 0,398,823 \$ 0,490,131 \$ 0,482,1745 \$ 0,611,635 | | | • | | • | • | • | , | | | |
| Total District Program Revenues S | • | | | | | | | | | | |
| Note CExpense Note CExpense Covernmental Activities Statistics Statis | Total Business-Type Activities Program Revenues | 2,733,556 | 3,157,831 | 3,602,510 | 5,897,400 | 6,404,309 | 6,627,238 | 6,868,653 | 5,981,494 | 7,671,489 | 6,777,481 |
| Governmental Activities Business-Type Activities 280,128 2,599,516 2,629,518 188,844 188,444 188,644 188,645 1 | Total District Program Revenues | \$ 2,745,247 | \$ 3,395,563 \$ | 4,082,943 \$ | 6,388,556 \$ | 6,973,780 \$ | 7,239,194 \$ | 7,562,018 \$ | 6,898,088 \$ | 8,764,106 \$ | 7,726,354 |
| Business-Type Activities | Net (Expense)/Revenue | | | | | | | | | | |
| Total District-Wide Net Expense \$ (2,451,886) \$ (2,240,832) \$ (2,539,824) \$ (1,484,439) \$ (2,976,508) \$ (4,328,262) \$ (4,793,828) \$ (5,352,936) \$ (4,821,745) \$ (6,116,535 | Governmental Activities | \$ (2,732,014) \$ | \$ (2,509,516) \$ | (2,728,318) \$ | (2,212,088) \$ | (3,184,086) \$ | (3,998,823) \$ | (4,390,131) \$ | (4,840,537) \$ | (5,236,119) \$ | (6,827,628) |
| Commental Revenues and Other Changes in Net Position Governmental Activities Property Taxes Leviced for General Purposes, ne 272,611 280,789 303,117 315,242 315,242 305,000 305,000 305,000 275,000 2241,875 Commental Activities Commental Commental Activities Commen | Business-Type Activities | 280,128 | 268,684 | 188,494 | 763,649 | 207,578 | (329,439) | (403,697) | (512,399) | 414,374 | 711,093 |
| Governmental Activities Property Taxes Levide for General Purposes, ne \$ 272,611 \$ 280,789 \$ 303,117 \$ 315,242 \$ 315,242 \$ 305,000 \$ 305,000 \$ 305,000 \$ 275,000 \$ 241,875 Unrestricted Grants and Contributions 211,067 654 5,333 Tuition Received 2,237,979 2,220,440 2,395,832 2,088,533 2,853,686 3,421,523 3,668,047 4,240,117 4,531,572 6,884,244 Investment Earnings 1,863 1,545 1,644 7,234 16,008 7,004 3,860 2,744 1,513 2,098 Shared Services Revenue Miscellaneous Income (1,354) 6,843 2,389 2,313 8,415 14,856 17,915 25,052 14,800 30,475 Compensated Absences (40,567) Fixed Assets Adjustment | Total District-Wide Net Expense | \$ (2,451,886) \$ | (2,240,832) \$ | (2,539,824) \$ | (1,448,439) \$ | (2,976,508) \$ | (4,328,262) \$ | (4,793,828) \$ | (5,352,936) \$ | (4,821,745) \$ | (6,116,535) |
| Property Taxes Levied for General Purposes, ne \$ 272,611 \$ 280,789 \$ 303,117 \$ 315,242 \$ 315,242 \$ 305,000 \$ 305,000 \$ 305,000 \$ 275,000 \$ 241,875 Unrestricted Grants and Contributions 211,067 654 5,333 | _ | osition | | | | | | | | | |
| Unrestricted Grants and Contributions Unrestricted Grants and Contributions Unifor Received 2,237,979 2,220,440 2,395,832 2,088,533 2,853,686 3,421,523 3,668,047 4,240,117 4,531,572 6,884,244 Unifor Received 1,863 1,545 1,644 7,234 16,208 7,004 3,860 2,744 1,513 2,098 Shared Services Revenue Miscellaneous Income (1,354) 6,843 2,389 2,313 8,415 14,856 17,915 25,052 14,800 30,475 Compensated Absences Fixed Assets Adjustment Transfers (9,130) (8,824) (10,925) (13,468) (9,519) 137,501 180,760 (9,868) (4,456) (28,872) Total Governmental Activities Prior Year Revenue Adjustment Transfer 9,130 8,824 (78,575) (64,394) (48,429) (137,501) (180,760) 9,868 4,456 28,872 Total District-Wide \$2,722,166 \$2,469,704 \$2,618,835 \$2,336,711 \$9,141,110 \$3,738,519 \$3,104,437 \$4,580,552 \$4,950,732 \$7,626,459 Change in Net Position Governmental Activities \$2,175,08 109,919 699,255 159,149 (476,804) (595,490) (494,892) 418,830 739,965 | | \$ 272.611.9 | \$ 280.789 \$ | 303 117 \$ | 315 242 \$ | 315 242 \$ | 305,000 \$ | 305 000 \$ | 305 000 \$ | 275 000 \$ | 241 875 |
| Tuition Received | 1 | | | • | 313,242 \$ | 313,242 ¢ | , 505,000 \$ | 303,000 \$ | 303,000 \$ | 273,000 \$ | 211,075 |
| Investment Earnings | | | | | 2,088,533 | 2,853,686 | 3,421,523 | 3,668,047 | 4,240,117 | 4,531,572 | 6,884,244 |
| Miscellaneous Income (1,354) 6,843 2,389 2,313 8,415 14,856 17,915 25,052 14,800 30,475 Compensated Absences (40,567) Fixed Assets Adjustment (9,130) (8,824) (10,925) 1,251 6,005,507 (879,352) 467767 Transfers (9,130) (8,824) (10,925) (13,468) (9,519) 137,501 180,760 (9,868) (4,456) (28,872) Total Governmental Activities 2,713,036 2,460,880 2,697,410 2,401,105 9,189,539 3,885,884 3,296,230 4,563,045 4,946,276 7,597,587 Business-Type Activities Prior Year Revenue Adjustment Transfer 9,130 8,824 10,925 13,468 9,519 (137,501) (180,760) 9,868 4,456 28,872 Total Business-Type Activities 9,130 8,824 (78,575) (64,394) (48,429) (147,365) (191,793) 17,507 4,456 28,872 Total District-Wide \$2,722,166 \$2,469,704 \$2,618,835 \$2,336,711 \$9,141,110 \$3,738,519 \$3,104,437 \$4,580,552 \$4,950,732 \$7,626,459 Change in Net Position Governmental Activities \$4,878 \$2,775,08 109,919 699,255 159,149 (476,804) (595,490) (494,892) 418,830 739,965 | Investment Earnings | 1,863 | 1,545 | 1,644 | 7,234 | 16,208 | 7,004 | 3,860 | 2,744 | 1,513 | 2,098 |
| Compensated Absences Fixed Assets Adjustment Fixed Ass | Shared Services Revenue | | | | | | | | | | |
| Fixed Assets Adjustment Transfers (9,130) (8,824) (10,925) (13,468) (9,519) 137,501 180,760 (9,868) (4,456) (28,872) Total Governmental Activities 2,713,036 2,460,880 2,697,410 2,401,105 9,189,539 3,885,884 3,296,230 4,563,045 4,946,276 7,597,587 Business-Type Activities Prior Year Revenue Adjustment Transfer 9,130 8,824 10,925 13,468 9,519 (137,501) (180,760) 9,868 4,456 28,872 Total Business-Type Activities 9,130 8,824 (78,575) (64,394) (48,429) (147,365) (191,793) 17,507 4,456 28,872 Total District-Wide \$ 2,722,166 \$ 2,469,704 \$ 2,618,835 \$ 2,336,711 \$ 9,141,110 \$ 3,738,519 \$ 3,104,437 \$ 4,580,552 \$ 4,950,732 \$ 7,626,459 Change in Net Position Governmental Activities \$ (18,978) \$ (48,636) \$ (30,908) \$ 189,017 \$ 6,005,453 \$ (112,939) \$ (1,093,901) \$ (277,492) \$ (289,843) \$ 769,959 Business-Type Activities 289,258 277,508 109,919 699,255 159,149 (476,804) (595,490) (494,892) 418,830 739,965 | 0 | (1,354) | | 2,389 | 2,313 | 8,415 | 14,856 | 17,915 | 25,052 | 14,800 | 30,475 |
| Transfers (9,130) (8,824) (10,925) (13,468) (9,519) 137,501 180,760 (9,868) (4,456) (28,872) Total Governmental Activities 2,713,036 2,460,880 2,697,410 2,401,105 9,189,539 3,885,884 3,296,230 4,563,045 4,946,276 7,597,587 Business-Type Activities Prior Year Revenue Adjustment Transfer 9,130 8,824 10,925 13,468 9,519 (137,501) (180,760) 9,868 4,456 28,872 Total Business-Type Activities 9,130 8,824 (78,575) (64,394) (48,429) (147,365) (191,793) 17,507 4,456 28,872 Total District-Wide \$2,722,166 \$2,469,704 \$2,618,835 \$2,336,711 \$9,141,110 \$3,738,519 \$3,104,437 \$4,580,552 \$4,950,732 \$7,626,459 Change in Net Position Governmental Activities \$(18,978) \$ (48,636) \$ (30,908) \$189,017 \$6,005,453 \$ (112,939) \$ (1,093,901) \$ (277,492) \$ (289,843) \$769,959 Business-Type Activities 289,258 277,508 109,919 699,255 159,149 (476,804) (595,490) (494,892) 418,830 739,965 | | | (40,367) | | 1 251 | 6 005 507 | | (870 352) | | | 467767 |
| Business-Type Activities Prior Year Revenue Adjustment Transfer 9,130 8,824 10,925 13,468 9,519 (137,501) (180,760) 9,868 4,456 28,872 Total Business-Type Activities 9,130 8,824 (78,575) (64,394) (48,429) (147,365) (191,793) 17,507 4,456 28,872 Total District-Wide \$2,722,166 \$2,469,704 \$2,618,835 \$2,336,711 \$9,141,110 \$3,738,519 \$3,104,437 \$4,580,552 \$4,950,732 \$7,626,459 Change in Net Position Governmental Activities \$(18,978) \$ (48,636) \$ (30,908) \$189,017 \$6,005,453 \$ (112,939) \$ (1,093,901) \$ (277,492) \$ (289,843) \$769,959 Business-Type Activities | • | (9,130) | (8,824) | (10,925) | | | 137,501 | | (9,868) | (4,456) | |
| Prior Year Revenue Adjustment Transfer 9,130 8,824 10,925 13,468 9,519 (137,501) (180,760) 9,868 4,456 28,872 Total Business-Type Activities 9,130 8,824 (78,575) (64,394) (48,429) (147,365) (191,793) 17,507 4,456 28,872 Total District-Wide \$2,722,166 \$2,469,704 \$2,618,835 \$2,336,711 \$9,141,110 \$3,738,519 \$3,104,437 \$4,580,552 \$4,950,732 \$7,626,459 Change in Net Position Governmental Activities \$(18,978) \$ (48,636) \$ (30,908) \$189,017 \$6,005,453 \$ (112,939) \$ (1,093,901) \$ (277,492) \$ (289,843) \$769,959 Business-Type Activities 289,258 277,508 109,919 699,255 159,149 (476,804) (595,490) (494,892) 418,830 739,965 | Total Governmental Activities | 2,713,036 | 2,460,880 | 2,697,410 | 2,401,105 | 9,189,539 | 3,885,884 | 3,296,230 | 4,563,045 | 4,946,276 | 7,597,587 |
| Transfer 9,130 8,824 10,925 13,468 9,519 (137,501) (180,760) 9,868 4,456 28,872 Total Business-Type Activities 9,130 8,824 (78,575) (64,394) (48,429) (147,365) (191,793) 17,507 4,456 28,872 Total District-Wide \$2,722,166 \$2,469,704 \$2,618,835 \$2,336,711 \$9,141,110 \$3,738,519 \$3,104,437 \$4,580,552 \$4,950,732 \$7,626,459 Change in Net Position Governmental Activities \$(18,978) \$ (48,636) \$ (30,908) \$189,017 \$6,005,453 \$(112,939) \$ (1,093,901) \$ (277,492) \$ (289,843) \$769,959 Business-Type Activities 289,258 277,508 109,919 699,255 159,149 (476,804) (595,490) (494,892) 418,830 739,965 | Business-Type Activities | | 7 | | | | | | | | |
| Transfer 9,130 8,824 10,925 13,468 9,519 (137,501) (180,760) 9,868 4,456 28,872 Total Business-Type Activities 9,130 8,824 (78,575) (64,394) (48,429) (147,365) (191,793) 17,507 4,456 28,872 Total District-Wide \$2,722,166 \$2,469,704 \$2,618,835 \$2,336,711 \$9,141,110 \$3,738,519 \$3,104,437 \$4,580,552 \$4,950,732 \$7,626,459 Change in Net Position Governmental Activities \$(18,978) \$ (48,636) \$ (30,908) \$189,017 \$6,005,453 \$(112,939) \$ (1,093,901) \$ (277,492) \$ (289,843) \$769,959 Business-Type Activities 289,258 277,508 109,919 699,255 159,149 (476,804) (595,490) (494,892) 418,830 739,965 | Prior Year Revenue Adjustment | | | (89,500) | (77,862) | (57,948) | (9,864) | (11,033) | 7,639 | | |
| Total District-Wide \$ 2,722,166 \$ 2,469,704 \$ 2,618,835 \$ 2,336,711 \$ 9,141,110 \$ 3,738,519 \$ 3,104,437 \$ 4,580,552 \$ 4,950,732 \$ 7,626,459 Change in Net Position Governmental Activities \$ (18,978) \$ (48,636) \$ (30,908) \$ 189,017 \$ 6,005,453 \$ (112,939) \$ (1,093,901) \$ (277,492) \$ (289,843) \$ 769,959 Business-Type Activities 289,258 277,508 109,919 699,255 159,149 (476,804) (595,490) (494,892) 418,830 739,965 | | 9,130 | 8,824 | | | | | | | 4,456 | 28,872 |
| Change in Net Position Governmental Activities \$ (18,978) \$ (48,636) \$ (30,908) \$ 189,017 \$ 6,005,453 \$ (112,939) \$ (1,093,901) \$ (277,492) \$ (289,843) \$ 769,959 Business-Type Activities 289,258 277,508 109,919 699,255 159,149 (476,804) (595,490) (494,892) 418,830 739,965 | Total Business-Type Activities | 9,130 | 8,824 | (78,575) | (64,394) | (48,429) | (147,365) | (191,793) | 17,507 | 4,456 | 28,872 |
| Governmental Activities \$ (18,978) \$ (48,636) \$ (30,908) \$ 189,017 \$ 6,005,453 \$ (112,939) \$ (1,093,901) \$ (277,492) \$ (289,843) \$ 769,959 Business-Type Activities 289,258 277,508 109,919 699,255 159,149 (476,804) (595,490) (494,892) 418,830 739,965 | Total District-Wide | \$ 2,722,166 \$ | 2,469,704 \$ | 2,618,835 \$ | 2,336,711 \$ | 9,141,110 \$ | 3,738,519 \$ | 3,104,437 \$ | 4,580,552 \$ | 4,950,732 \$ | 7,626,459 |
| Governmental Activities \$ (18,978) \$ (48,636) \$ (30,908) \$ 189,017 \$ 6,005,453 \$ (112,939) \$ (1,093,901) \$ (277,492) \$ (289,843) \$ 769,959 Business-Type Activities 289,258 277,508 109,919 699,255 159,149 (476,804) (595,490) (494,892) 418,830 739,965 | Change in Net Position | | | | | | | | | | - |
| | Governmental Activities | | | | | | | | | | |
| Total District-Wide \$ 270,280 \$ 228,872 \$ 79,011 \$ 888,272 \$ 6,164,602 \$ (589,743) \$ (1,689,391) \$ (772,384) \$ 128,987 \$ 1,509,924 | Business-Type Activities | 289,258 | 277,508 | 109,919 | 699,255 | 159,149 | (476,804) | (595,490) | (494,892) | 418,830 | 739,965 |
| | Total District-Wide | 270,280 \$ | 228,872 \$ | 79,011 \$ | 888,272 \$ | 6,164,602 \$ | (589,743) \$ | (1,689,391) \$ | (772,384) \$ | 128,987 \$ | 1,509,924 |

Source: CAFR Schedule A-2

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT FUND BALANCES - GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

(Modified Accrual Basis of Accounting)

Fiscal Year Ending June 30,

| | _ | Fiscal Year Ending June 50, | | | | | | | | | |
|------------------------------------|----------------|-----------------------------|------------|------------|------------|------------|------------|------------|------------|------------|---------|
| | , · · <u>-</u> | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 |
| General Fund | | | | | | | | | | | |
| Restricted | \$ | 119,678 \$ | 101,472 \$ | 100,000 \$ | 222,729 \$ | 210,626 \$ | 157,811 \$ | 100,000 \$ | 100,000 \$ | \$ | |
| Maintenance Reserve | | | | | • | , | , , | , | , | 100,000 | 100,000 |
| Assigned: | | | | | | | | | | , | |
| Year-end Encumbrances | | | | | | | | | | 145 | 210 |
| Subsequent Year's Expenditures | | | | | | | | | | | |
| Unrestricted -v Unassigned | _ | 216,951 | 245,097 | 277,280 | 283,586 | 322,185 | 339,065 | 356,967 | 310,441 | 190,537 | 786,539 |
| Total General Fund | \$_ | 336,629 \$ | 346,569 \$ | 377,280 \$ | 506,315 \$ | 532,811 \$ | 496,876 \$ | 456,967 \$ | 410,441 \$ | 290,682 \$ | 886,749 |
| All Other Governmental Funds | | | | | | | | | | | |
| Restricted | \$ | \$ | \$ | \$ | \$ | \$ | 114,762 \$ | 114,762 \$ | \$ | \$ | |
| Unrestricted, Reported in: | | | | | | | | • | | • | |
| Special Revenue Fund | | | | | | | | | | | |
| Capital Projects Fund | | | | | | 437,565 | 65,529 | 50,229 | 27,734 | 27,734 | |
| Total All Other Governmental Funds | \$_ | \$ | \$ | \$ | \$ | 437,565 \$ | 180,291 \$ | 164,991 \$ | 27,734 \$ | 27,734 \$ | |

Source: CAFR Schedule B-1

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

| | | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 |
|--|-----|------------|------------|------------|------------|-------------|--------------|-------------|--------------------|--------------------|-----------|
| Revenues | | | | | | | | | | | |
| County Tax Levy | S | 272,611 \$ | 280,789 \$ | 291,459 \$ | 303,117 \$ | 315,242 \$ | 305,000 \$ | 305,000 \$ | 205,000 \$ | 275 000 € | 041.055 |
| Tuition Charges | Ψ | 2,237,979 | 2,220,440 | 2,395,832 | 2,088,533 | 2,853,686 | 3,421,523 | 3,668,047 | 305,000 \$ | 275,000 \$ | 241,875 |
| Interest Earnings | | 2,237,575 | 2,220,110 | 1,644 | 7,234 | 16,208 | 7,004 | 3,860 | 4,240,117 2,744 | 4,531,572 1,513 | 6,884,244 |
| Shared Services Revenue | | | | 1,014 | 7,234 | 10,200 | 7,004 | 3,800 | 2,744 | 1,313 | 2,098 |
| Miscellaneous | | 509 | 8,388 | 2,389 | 2,313 | 8,415 | 19,380 | 21,845 | 25,072 | 19,451 | 32,431 |
| Other Sources | | | 3,500 | _, | 2,515 | 0,113 | 17,500 | 21,043 | 23,072 | 19,431 | 32,431 |
| State Sources | | 222,257 | 234,232 | 431,513 | 491,156 | 524,485 | 594,233 | 673,773 | 872,592 | 1,087,966 | 906,807 |
| Federal Sources | | 501 | 654 | 54,273 | : | 44,986 | 13,199 | 15,662 | 43,982 | 1,007,500 | 40,110 |
| Total Revenues | | 2,733,857 | 2,748,003 | 3,177,110 | 2,892,353 | 3,763,022 | 4,360,339 | 4,688,187 | 5,489,507 | 6,043,349 | 8,107,565 |
| Expenditures | | | | | | | | | | _ | |
| Instruction | | | | | | | | | | | |
| Regular | | | | | | | | | | | |
| Special Education Instruction | | 1,047,034 | 1,122,846 | 1,237,510 | 942,183 | 1,360,947 | 1,731,368 | 2,135,308 | 2,221,475 | 1,958,322 | 2,530,644 |
| Support Services | | | | | | | | | | | |
| Student and Instruction Related Services | | 314,486 | 140,711 | 129,621 | 94,409 | 224,344 | 277,711 | 249,218 | 266,142 | 621,856 | 773,586 |
| General Administrative Services | | 151,938 | 146,397 | 192,934 | 217,877 | 174,791 | 99,999 | 165,842 | 213,976 | 136,533 | 234,695 |
| School Administrative Services | | 202,142 | 154,922 | 161,042 | 143,233 | 210,138 | 213,903 | 237,011 | 235,496 | 387,163 | 321,197 |
| Central Services | | 104,910 | 196,159 | 101,745 | 61,493 | 96,999 | 100,148 | 120,192 | 159,464 | 207,230 | 303,466 |
| Administrative Information Tech, Serv | | | | 460 | 1,988 | 4,417 | 13,282 | 45,982 | 36,795 | 50,975 | 78,624 |
| Plant Operations and Maintenance | | 243,453 | 277,089 | 297,945 | 246768 | 431645 | 613757 | 406,797 | 422,323 | 450,729 | 518,957 |
| Pupil Transportation | | 28,516 | 23,337 | 32,782 | 21,520 | 29,615 | 28,911 | 23,487 | 63,879 | 44,474 | 62,599 |
| Unallocated Employee Benefits | | 615,791 | 653,436 | 977,915 | 990,976 | 1,102,806 | 1,401,753 | 1,506,685 | 1,906,615 | 2,301,370 | 2,658,858 |
| Capital Outlay | | 24,351 | 14,342 | 3,520 | 25,194 | 5,653,740 | 310,217 | 33,634 | 137,257 | | 27,734 |
| Total Expenditures | · | 2,732,621 | 2,729,239 | 3,135,474 | 2,745,641 | 9,289,442 | 4,791,049 | 4,924,156 | 5,663,422 | 6,158,652 | 7,510,360 |
| Excess (Deficiency) of Revenues | | | | | | | | | | - | |
| Over (Under) Expenditures | | 1,236 | 18,764 | 41,636 | 146,712 | (5,526,420) | (430,710) | (235,969) | (173,915) | (115,303) | 597,205 |
| Other Financing Sources (Uses) | | | | | | | | | | | |
| Bond Proceeds | | | | | | 6,000,000 | | | | | |
| Cancellation of Prior Year Receivables | | | | | (4,209) | | | | | | |
| Transfers | | (9,130) | (8,824) | (10,925) | (13,468) | (9,519) | 137,501 | 180,760 | (9,868) | (4,456) | (28,872) |
| Total Other Financing Sources (Uses) | | (9,130) | (8,824) | (10,925) | (17,677) | 5,990,481 | 137,501 | 180,760 | (9,868) | (4,456) | (28,872) |
| Net Change in Fund Balances | \$_ | (7,894) \$ | 9,940 \$ | 30,711 \$ | 129,035 \$ | 464,061 \$ | (293,209) \$ | (55,209) \$ | (183,783) \$ | (119,759) \$ | 568,333 |
| Debt Service as a Percentage of | | | | | | | | | | | |
| Noncapital Expenditures | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |

Source: CAFR Schedule B-2

EXHIBIT J-5

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT GENERAL FUND OTHER LOCAL REVENUE BY SOURCE LAST TEN FISCAL YEARS

(UNAUDITED)

| Fiscal Year Ended June 30, | Interest on Investments | Tuition Revenue | Rent | Refund of Prior Year Expenditure | Shared Service Revenue | Misc. | Total |
|----------------------------------|----------------------------|--------------------|--------|--|------------------------------|-----------|-----------|
| 2014 \$ | 2,098 \$ | 6,884,244 \$ | \$ | \$ | \$ | 30,475 \$ | 6,916,817 |
| 2013 | 1,513 | 4,531,572 | | | 127,847 | 14,800 | 4,675,732 |
| 2012 | 2,744 | 4,240,117 | 14,450 | 3,106 | | 7,496 | 4,267,913 |
| 2011 | 3,860 | 3,668,047 | | | | 16,471 | 3,688,378 |
| 2010 | 7,004 | 3,421,523 | | | | 14,856 | 3,443,383 |
| 2009 | 16,208 | 2,853,686 | | | | 8,415 | 2,878,309 |
| 2008 | 7,234 | 2,088,533 | | 2,049 | | 264 | 2,098,080 |
| 2007 | 1,644 | 2,395,832 | | | | 2,389 | 2,399,865 |
| 2006 | 1,545 | 2,220,440 | | 289 | | 6,554 | 2,228,828 |
| 2005 | 1,863 | 2,237,979 | | | | (1,354) | 2,238,488 |

Source: District Records

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS

| Year | | Population ^a | Personal Income (thousands of dollars) b | Per Capita Personal Income ^c | Unemployment Rate ^d |
|------|----|-------------------------|--|---|-----------------------------------|
| 2014 | ** | 64,997 | \$ 2,807,950,671 | \$ 43,201 | 8.8% |
| 2013 | | 65,166 | 2,787,377,901 | 42,774 | 10.6% |
| 2012 | | 65,774 | 2,785,528,900 | 42,350 | 11.0% |
| 2011 | | 65,902 | 2,714,635,184 | 41,192 | 10.8% |
| 2010 | | 65,996 | 2,632,514,444 | 39,889 | 11.3% |
| 2009 | | 66,342 | 2,596,493,196 | 39,138 | 10.7% |
| 2008 | | 66,194 | 2,598,379,276 | 39,254 | 6.3% |
| 2007 | | 65,981 | 2,451,721,998 | 37,158 | 4.9% |
| 2006 | | 65,929 | 2,340,941,003 | 35,507 | 5.0% |
| 2005 | | 65,465 | 2,214,288,160 | 33,824 | 4.8% |

Source:

^a Population information provided by the NJ Dept of Labor and Workforce Development

^b Personal income

^c Per Capita Source: Regional Economic Information System

^d Unemployment data provided by the NJ Dept of Labor and Workforce Development

^{**} Estimates

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS

| | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 |
|--|------|------|------|------|-------|------|------|------|------|------|
| Function/Program | | | | | | | | | | |
| | | | | | | | | | | |
| Instruction | | | | | | | | | | |
| Regular | | | | 1 | 1 | 1 | 2 | 3 | 3 | 3 |
| Special education | 14 | 15 | 14 | 15 | 16 | 16 | 20 | 21 | 21 | 21 |
| Other special education | 20 | 23 | 17 | 20 | 27 | 27 | 27 | 26 | 26 | 26 |
| Vocational | | | | | | | | | | |
| Other instruction | | | | | | | | | | |
| | | | | | | | | | | |
| Support Services: | | | | | | | | | | |
| Tuition | | | | | | | | | | |
| Student & instruction related services | 8 | 8 * | 17 | 18 | 18 | 20 | 20 | 20 | 20 | 20 |
| General administrative services | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| School administrative services | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Business administrative services | 1 | 1 | | | 1.25 | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 |
| Plant operations and maintenance | | | | | | | | 2 | 2 | 2 |
| Pupil transportation | | | | | | | | | | |
| Food Service | | | | | | | | | | |
| | | | | | | | | - | | |
| Total | 46 | 50 | 51 | 57 | 66.25 | 69.5 | 74.5 | 77.5 | 77.5 | 77.5 |

^{*} Increase in Child Study Team Staff Source: District Personnel Records

School Aide Position Report as of 9/30 each year.

Certified Staff report as of 10/15 each year.

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT OPERATING STATISTICS LAST TEN FISCAL YEARS

| | | | | | | | Pup | il/Teacher Rat | io | | Average Daily | Average Daily | % Change in | Student |
|--------|------------|-----------------|----------|------------|--------------------|------------|-------------|----------------|----------|-------------|------------------|------------------|---------------|------------|
| Fiscal | | Operating | Cost Per | Percentage | Teaching | Behavioral | Emotionally | Cognitive - | | Multi- | Enrollment | Attendance | Average Daily | Attendance |
| Year | Enrollment | Expenditures a | Pupil | Change | Staff ^b | Disability | Disturbed | Severe | Autistic | Handicapped | (ADE) c | (ADA) c | Enrollment | Percentage |
| 2014 | 286 | \$ 7,510,360 \$ | 26,260 | -46.15% | 26 | 5.0.1 | 40.1 | 20.1 | | | | | | |
| | | | , | | | 5.0:1 | 4.0:1 | 3.0:1 | 6.0:1 | 5.0:1 | 235.4 | 204.9 | 52.26% | 87.04% |
| 2013 | 154 | 7,510,360 | 48,769 | 50.03% | 26 | 5.0:1 | 4.0:1 | 3.0:1 | 6.0:1 | 5.0:1 | 154.6 | 142.7 | -4.09% | 92.30% |
| 2012 | 170 | 5,526,165 | 32,507 | 13.00% | 26 | | 4.0:1 | 3.0:1 | 6.0:1 | 5.0:1 | 161.2 | 151.8 | 0.19% | 94.17% |
| 2011 | 170 | 4,890,522 | 28,768 | -30.02% | 26 | | 6.0:1 | 3.0:1 | 5.0:0 | 9.0:0 | 160.9 | 149.5 | 15.18% | 92.91% |
| 2010 | 109 | 4,480,832 | 41,109 | -5.02% | 25 | | 5.0:1 | 7.0:1 | 6.0:0 | 4.0:0 | 139.7 | 128.5 | 17.59% | 91.98% |
| 2009 | 84 | 3,635,702 | 43,282 | 32.05% | 17 | | 6.0:1 | 6.0:1 | 4.0:1 | 5.0:1 | 118.8 | 91.9 | 39.93% | 77.36% |
| 2008 | 83 | 2,720,447 | 32,776 | 2.56% | 15 | | 7.0:1 | 5.0:1 | 4.0:1 | 3.4:0 | 84.9 | 90.6 | -0.82% | 106.71% |
| 2007 | 98 | 3,131,954 | 31,959 | -2.30% | 14 | | 7.0:1 | 5.0:1 | 5.5:1 | 3.7:1 | 85.6 | 79.1 | 15.21% | 92.41% |
| 2006 | 83 | 2,714,897 | 32,710 | 6.89% | 15 | | 5.4:1 | 4.7:1 | 5.2:1 | 3.6:1 | 74.3 | 93.8 | -17.17% | 126.24% |
| 2005 | 89 | 2,708,270 | 30,602 | -4.95% | 14 | | 6.0:1 | 5.0:1 | 6.0:1 | 5.0:1 | 89.7 | 83.3 | -7.05% | 92.87% |

Sources: District records, ASSA and Schedules J-12, J-14

Note: Enrollment based on June Student Placement Report

a Operating expenditures equal total expenditures less debt service and capital outlay; Schedule J-4
 b Teaching staff includes only full-time equivalents of certificated staff.

c Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT SCHOOL BUILDING INFORMATION LAST TEN FISCAL YEARS

| | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 |
|---------------------------|------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|
| District Building | | | | | | | | | | |
| Elementary, Middle & High | | | | | | | | | | |
| Daretown | | | | | | | | | | |
| Square Feet | 22,4 | 64 22,464 | 22,464 | 22,464 | 22,464 | 22,464 | 22,646 | 22,646 | 22,646 | 22,646 |
| Capacity (students) | | 80 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 |
| Enrollment | | 41 44 | 38 | 48 | 48 | 49 | 47 | 44 | 48 | 45 |
| Cumberland | | | | | | | | | | |
| Square Feet | | | | | 32,619 | 32,619 | 32,619 | 32,619 | 32,619 | 32,619 |
| Capacity (students) | | | | | 80 | 80 | 80 | 80 | 80 | 80 |
| Enrollment | | | | | 24 | 60 | 43 | 55 | 54 | 75 |

Other

Administration Building
Square Feet
Transportation
Square Feet
Maintenance Offices
Square Feet

Number of Schools at June 30, 2013

Elementary = 2 Middle School = 2 High School = 2 Other =

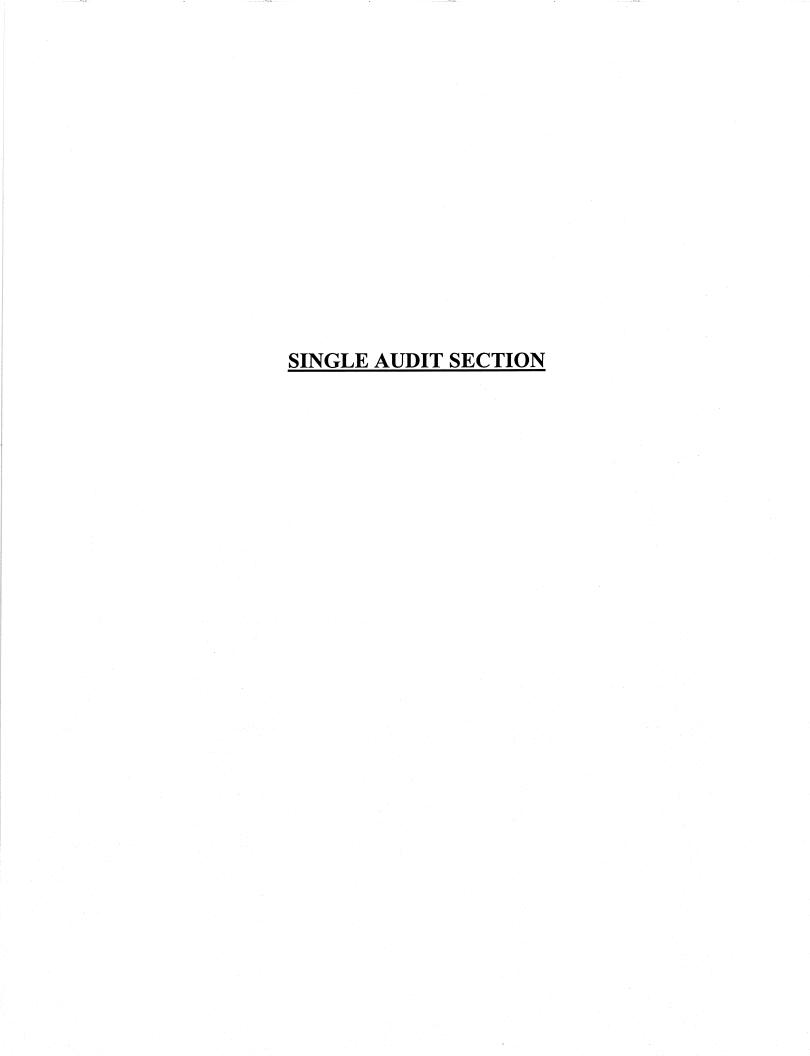
Source: District records, ASSA

Note: Increases in square footage and capacity are the result of additions. Enrollment is based on the student placement report 6/20/10.

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT INSURANCE SCHEDULE FOR THE FISCAL YEAR ENDED JUNE 30, 2014 (UNAUDITED)

| Company | Type of Coverage | Cov | verage | Deductible | |
|----------------------------|--|-----|-------------|------------|-------|
| NJSBAIG | School Package Policy | | | | |
| | Blanket Building & Personal Property | \$ | 10,202,142 | \$ | 1,000 |
| | Comprehensive General Liability | | | | |
| | Products and Completed Operations Limit | | 11,000,000 | | |
| | Personal Advertising Injury Limit | | 11,000,000 | | |
| | Bodily Injury and Property Damage | | 11,000,000 | | |
| | Commercial Inland Marine | | | | |
| | Blanket Hardware and Software | | 285,000 | | 1,000 |
| | Boiler & Machinery - Property & Extra Expense | | | | |
| | Combined Single Limit per Accident and Property Damage | | 100,000,000 | | 1,000 |
| | Commercial Crime Section | | | | |
| | Employee Dishonesty Coverage | | 100,000 | | 1,000 |
| | Comprehensive Automobile Liability | | | | |
| | Combined Single Limit | | 11,000,000 | | |
| | School District Legal Liability | | | | |
| | Limit of Liability | | 11,000,000 | | |
| | Insured Retained Limit | | 5,000 | | |
| | Workman's Compensation Policy | | | | |
| | Bodily Injury by Accident | | 2,000,000 | | |
| | Bodily Injury by Disease | | 2,000,000 | | |
| | Bodily Injury by Disease | | 2,000,000 | | |
| | Excess Liability | | | | |
| Fireman's Fund Indemnity C | orp. Limits of Insurance (Occurrence) | | 50,000,000 | | |
| | Aggregate Limit | | 50,000,000 | | |
| | Student Accident Policy | | | | |
| Berkley Ins. Co./Mcclosky | Full Excess Maximum Benefit Amount | | 1,000,000 | | |
| | Catastrophic Student Accident Coverage | | | | |
| Markel Insurance Company | Accident Medical Expense - Maximum per Participant | | 5,000,000 | | |
| | Catastrophic Cash Benefit - Maximum Benefit | | 500,000 | | |
| | Surety Bonds | | | | |
| Ohio Casualty Ins Co. | Business Administrator | | 10,000 | | |
| | Treasurer | | 150,000 | | |
| | | | 200,000 | | |

Source: District Records



NIGHTLINGER, COLAVITA & VOLPA

A Professional Association
Certified Public Accountants

991 S. Black Horse Pike P.O. Box 799 Williamstown, NJ 08094

(856) 629-3111 Fax (856) 728-2245

November 18, 2014

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

INDEPENDENT AUDITOR'S REPORT

The Honorable President and Members of the Board of Education Salem County Special Services School District County of Salem, New Jersey 08079

We have audited the financial statements of the governmental activities, the business – type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the Salem County Special Services School District, in the County of Salem, State of New Jersey, as of and for the fiscal year ended June 30, 2014, which collectively comprise the Board of Education of the Salem County Special Services School District's basic financial statements and have issued our report thereon dated November 18, 2014. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements as prescribed by the office of School Finance, Department of Education, State of New Jersey.

Internal Control Over Financial Reporting

Management of the Board of Education of the Salem County Special Services School District, in the County of Salem, State of New Jersey, is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered the Salem County Special Services Board of Education's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Salem County Special Services Board of Education's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Salem County Special Services Board of Education's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis.

A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. We identified three deficiencies in internal control over financial reporting that we consider to be a material weakness, as labeled 2014-1, 2 and 3. We also noted one other matter involving internal control that we have reported to the Salem County Special Services Board of Education in a separate report entitled, *Auditor's Management Report on Administrative Findings, Compliance and Performance* dated November 18, 2014.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Salem County Special Services Board of Education's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. However, we noted four other matters that were reported to the Board of Education of the Salem County Special Services in a separate report entitled, *Auditor's Management Report on Administrative Findings-Financial Compliance and Performance* dated November 20, 2014.

Purpose of this Report

This report is intended solely for the information and use of the audit committee, management, the Salem County Special Services Board of Education, the New Jersey State Department of Education and other state and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties. However, this report is a matter of public record and its distribution is not limited.

Respectfully submitted,

NIGHTLINGER, COLAVITA & VOLPA, PA

Raymond Colavita, CPA

Licensed Public School Accountant

No. 915

NIGHTLINGER, COLAVITA & VOLPA

A Professional Association
Certified Public Accountants

991 S. Black Horse Pike P.O. Box 799 Williamstown, NJ 08094

(856) 629-3111 Fax (856) 728-2245

November 18, 2014

REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM; REPORT ON INTERNAL CONTROL OVER COMPLIANCE; AND REPORT ON SCHEDULE OF FINANCIAL ASSISTANCE REQUIRED BY NEW JERSEY OMB CIRCULAR 04-04

INDEPENDENT AUDITOR'S REPORT

The Honorable President and Members of the Board of Education Salem County Special Services School District County of Salem, New Jersey 08079

Report on Compliance for Each Major Program

We have audited the Board of Education of the Salem County Special Services School District, in the County of Salem, State of New Jersey, compliance with the types of compliance requirements described in the *New Jersey State Aid/Grant Compliance Supplement* that are applicable to each of its major state programs for the fiscal year ended June 30, 2014. The Salem County Special Services Board of Education's major state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major state programs.

Auditor's Responsibility

Our responsibility is to express an opinion on the Salem County Special Services Board of Education's compliance based on our audit. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey and New Jersey OMB's Circular 04-04, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Those standards and New Jersey OMB's Circular 04-04, require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about the Salem County Special Services Board of Education's compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of Salem County Special Services Board of Education's compliance with those requirements.

Opinion on Each Major Program

In our opinion, the Board of Education of the Salem County Special Services School District, in the County of Salem, State of New Jersey, complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the fiscal year ended June 30, 2014.

Report on Internal Control Over Compliance

Management of the Salem County Special Services School District's Board of Education is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts and grants applicable to state programs. In planning and performing our audit, we considered Salem County Special Services Board of Education's internal control over compliance with requirements that could have a direct and material effect on a major state program to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with NJ OMB Circular 04-04, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Salem County Special Services School District's Board of Education's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance; such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance with a type of compliance requirement of a major program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

The Board of Education of the Salem County Special Services School District, in the County of Salem, State of New Jersey, responses to the findings identified in our audit are described in the accompanying schedule of findings and questioned cost. We did not audit the Board of Education of the Salem County Special Services School District's responses and, accordingly, we express no opinion on the responses.

This report is intended solely for the information and use of the audit committee, management, the Salem County Special Services Board of Education, the New Jersey State Department of Education, other state awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties. However, this report is a matter of public record and its distribution is not limited.

Respectfully submitted,

NIGHTLINGER, COLAVITA & VOLPA, PA

Raymond Colavita, CPA

Licensed Public School Accountant

No. 915

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS, SCHEDULE A FOR THE FISCAL YEAR ENDED JUNE 30, 2014

| | Federal | Grant or State | Program or | | Balance at | Carryover | | | Balance | at June 30, | 2014 |
|--|----------------|-------------------|-----------------|----------------------|------------------|-------------------|------------------|---------------------------|--------------------------|---------------------|-------------------|
| Federal Grantor/Pass-Through Grantor/Program Title | CFDA Number | Project Number | Award Amount | Grant Period From To | June 30, 2013 | (Walkover) Amount | Cash Received | Budgetary Expenditures | (Accounts Receivable) | Unearned Revenue | Due to Grantor |
| Enterprise Fund: | | | | | | | | | | | |
| School Breakfast Program | 10.553 | N/A | \$19,447 | 7/1/13 - 6/30/14 \$ | | \$ \$ | 13,620 | \$ (19,447) \$ | (5,827) | \$ | |
| School Breakfast Program | 10.553 | N/A | 19,331 | 7/1/12 - 6/30/13 | (6,096) | | 6,096 | Ψ (22,117) Ψ | (0,027) | , ψ | |
| Food Distribution Program | 10.565 | N/A | 3,345 | 7/1/13 - 6/30/14 | , | | 3,345 | (3,345) | | | |
| National School Lunch Program | 10.555 | N/A | 35,796 | 7/1/12 - 6/30/13 | (11,265) | | 11,265 | ` ' ' | | | |
| National School Lunch Program | 10.555 | N/A | 32,174 | 7/1/13 - 6/30/14 | | | 22,924 | (32,174) | (9,250) | | |
| | | | | | (17,361) | | 57,250 | (54,966) | (15,077) | | |
| U.S. Department of Agriculture | | | | | | | | | | • | |
| Passed-through State Department of Special Revenue Fund: | of Education | | | | | | | | | | |
| REAP - II | 84.358B | S358A136158 | \$23,693 | 7/1/13 - 9/30/14 | | | | (\$23,693) | (23,693) | | |
| REAP - II | 84.358B | S358A126158 | 25,205 | 7/1/12 - 9/30/13 | | | | (16,417) | (16,417) | | |
| | | | | | | | | (40,110) | (40,110) | | |
| | | | | | | | | | | - | |
| Total Federal Awards | | | | \$ | (17,361) | \$ \$ | 57,250 | \$ (95,076) \$ | (55,187) | \$ | |

The accompanying Notes to Financial Statements and Notes to the Schedules of Financial Assistance are an integral part of this schedule.

A Single Audit was not required in accordance with OMB Circular A-133 since the total of all federal grant expenditures was less than \$500,000.

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE, SCHEDULE B FOR THE FISCAL YEAR ENDED JUNE 30, 2014

| | | | | Balance at Jur | e 30, 2013 | | | Balance | at June 30, | 2014 | |
|--|--|---|--|---|--|--|--|--------------------------|--|-------------------|--|
| State Grantor/Program Title | Grant or State Project Number | Program or Award Amount | Grant Period From To | Unearned Revenue (Accounts Receivable) | Due to Grantor | Cash Received | Budgetary Expenditures | (Accounts Receivable) | Unearned Revenue/ Interfund Payable | Due to Grantor | Cumulative Total Expenditures |
| State Department of Education: | | | | | | | | | | | |
| General Fund | | | | | | | | | | | |
| On Behalf TPAF Pension Contribution On Behalf TPAF Post Retirement Med'l. Contri Reimbursed TPAF Social Security Contrib. Reimbursed TPAF Social Security Contrib. | 14-495-034-5095-007 14-495-034-5095-001 14-495-034-5095-002 13-495-034-5095-002 | \$ 221,208 362,697 322,902 376,054 | 7/1/13- 6/30/14 7/1/13- 6/30/14 7/1/13- 6/30/14 7/1/12- 6/30/13 | \$ (17,497) | | \$ 221,208 362,697 306,987 17,497 | \$ (221,208) (362,697) (322,902) | \$ (15,915) | | | * \$ 221,208 * 362,697 * 322,902 |
| | | | | (17,497) | | 908,389 | (906,807) | (15,915) | | | 906,807 |
| Special Revenue Fund State Department of Education: | | | | | | | | | | | |
| Food Service Enterprise Fund State Department of Agriculture: | | | | | | | | | | | |
| National School Lunch Program (State Share) National School Lunch Program (State Share) | 14-100-010-3350-023 13-100-010-3350-023 | 743 831 | 7/1/13- 6/30/14 7/1/12- 6/30/13 | (264) | | 498 264 | (743) | (245) | | | * 743 |
| | | | | (264) | | 762 | (743) | (245) | | - | 743 |
| Total State Financial Assistance | | | | \$ (17,761) | economic de la companya de la compan | \$ 909,151 | (907,550) \$ | (16,160) | | | \$ 907,550 |

The accompanying Notes to Financial Statements and Notes to the Schedules of Financial Assistance are an integral part of this schedule.

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT NOTES TO THE SCHEDULES OF EXPENDITURES OF AWARDS AND FINANCIAL ASSISTANCE JUNE 30, 2014

NOTE 1: GENERAL

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Salem County Special Services School District. The Board of Education is defined in Note 1 to the Board's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies are included on the schedules of expenditures of federal awards and state financial assistance.

NOTE 2: BASIS OF ACCOUNTING

The accompanying schedules of expenditures of federal awards and state financial assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 1 to the Board's basic financial statements. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, Audits for States, Local Governments, and Non-Profit Organizations. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

NOTE 3: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last state aid payment in the current budget year, which is mandated pursuant to *N.J.S.A.*, 18A:22-44.2. For GAAP purposes that payment is not recognized until the subsequent budget year due to the state deferral and recording of the last state aid payment in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis, which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the last state aid payment in the current budget year, consistent with *N.J.S.A.*, 18A:22-44.2.

There were no net adjustments to reconcile from the budgetary basis to the GAAP basis for the general or special revenue funds. See Note 1 (the Notes to Required Supplementary Information) for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as presented on the following page:

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT. NOTES TO THE SCHEDULES OF EXPENDITURES OF AWARDS AND FINANCIAL ASSISTANCE JUNE 30, 2014

| | - | Federal | State | _ | Total |
|-------------------------------------|----|---------|-----------------|----|-----------|
| General Fund | \$ | - | \$ 906,807 | \$ | 906,807 |
| Special Revenue Fund | | 40,110 | - | | 40,110 |
| Food Service Fund | | 54,966 | 743 | | 55,709 |
| Enterprise Funds Fund | | 0 | 630,261 | | 630,261 |
| Total Awards & Financial Assistance | \$ | 95,076 | \$ 1,537,811 | \$ | 1,632,887 |

NOTE 4: RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

NOTE 5: FEDERAL AND STATE LOANS OUTSTANDING

The Salem County Special Services School District had no outstanding loans at June 30, 2014.

NOTE 6: OTHER

Revenues and expenditures reported under the Food Distribution Program represent current year value received and current year distributions respectively. The amount reported as TPAF Pension Contributions represents the amount paid by the state on behalf of the District for the year ended June 30, 2014. TPAF Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2014.

NOTE 7: SCHOOLWIDE PROGRAM FUNDS

As the District's Federal Programs are on a targeted student group basis, there are no schoolwide programs in the District.

NOTE 8: MAJOR PROGRAMS

The award designated as a major program is identified in the Summary of Auditor's Results Section of the Schedule of Findings and Questioned Cost.

NOTE 9: ADJUSTMENTS

There were no adjustments included on Schedule A and B.

EXHIBIT K-6

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2014

Section I - Summary of Auditor's Results

| Finan | <u>cial</u> | <u>Sta</u> | <u>tem</u> | <u>ents</u> |
|-------|-------------|------------|------------|-------------|
| | | | | |

| Type of auditor's report issued: | Unmodified | | | |
|---|------------------|---------|----------|-------------------|
| Internal control over financial reporting: | | | | |
| 1) Material weakness (es) identified? | X | _yes | | _ no |
| 2) Significant deficiencies identified? | | yes | X | none _reported |
| Noncompliance material to basic financial statements noted? | | yes | X | _ no |
| Federal Awards N/A | | | | |
| Internal control over major programs: | | | | |
| 1) Material weakness (es) identified? | - | yes | | _ no |
| 2) Significant deficiencies identified? | · · | yes | | none _reported |
| Type of auditor's report issued on compliance for major programs: | | | | |
| Any audit findings disclosed that are required to be reported in accordance with section .510(a) of | | | | |
| Circular A-133? | yes | | _ no | |
| CFDA Number(s) Name of Federal Program or Cluster | | | | |
| No Major Federal Programs | | | | |
| Dollar threshold used to distinguish between type A and | d type B progran | ns: N/A | A | |
| Auditee qualified as low-risk auditee? | X yes | | no | |

EXHIBIT K-6

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2014 (continued)

Section I - Summary of Auditor's Results (continued)

| State. | wards |
|--------|-------|
|--------|-------|

| Dollar threshold used to distinguish between type A and | l type B program | s: \$ <u>300,0</u> | 000.00 |
|--|---------------------------------|--------------------|------------------|
| Auditee qualified as low-risk auditee? | X | yes | _no |
| Internal control over major programs: | | | |
| 1) Material weakness (es) identified? | · | yes X | no |
| 2) Significant deficiencies identified that | | | **** |
| are not considered to be material weaknesses? | <u> </u> | yes X | none reported |
| Type of auditor's report issued on compliance for major | programs: _ | Unmodifie | <u>d</u> |
| Any audit findings disclosed that are required to | | | |
| be reported in accordance with NJOMB Circular Letter 04-04 | <u> </u> | yes | Xno |
| Identification of major programs: | | | |
| GMIS Number(s) | Name | of State Prog | ram |
| | Reimbursed TPA Contributions | F Social Secu | ırity |

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2014 (continued)

Section II - Financial Statement Findings

| Finding: NONE | |
|-----------------------------------|--|
| | |
| Criteria or specific requirement: | |
| | |
| Condition: | |
| | |
| Context: | |
| Effect: | |
| Cause: | |
| Recommendation: | |
| | |
| Management's response: | |
| | |

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2014 (CONT'D)

Section III - Federal Awards and State Financial Assistance Findings and Questioned Costs (continued)

| FEDERAL AWARDS | | |
|-----------------------------------|-----------|--|
| | | |
| Finding: NONE | | |
| Information on the state program | <u>n:</u> | |
| | | |
| Criteria or specific requirement: | | |
| | | |
| Condition: | | |
| | | |
| Questioned Costs: | | |
| | | |
| Effect: | | |
| | | |
| Cause: | | |
| Recommendation: | | |
| | | |
| Management's response: | | |
| | | |

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2014 (CONT'D)

Section III - Federal Awards and State Financial Assistance Findings and Questioned Costs (continued)

| STATE AWARDS | | |
|--------------------------------|------|--|
| DITTE IT WITHOUT | | |
| | | |
| Finding: NONE | | |
| | | |
| | | |
| | | |
| Information on the state prog | ram: | |
| | | |
| | | |
| | | |
| Criteria or specific requireme | ent: | |
| | | |
| | | |
| | | |
| Condition: | | |
| Olidition | | |
| | | |
| | | |
| Questioned Costs: | | |
| Questionea Costs. | | |
| | | |
| | | |
| Context: | | |
| Context. | | |
| | | |
| | | |
| Effect: | | |
| Effect. | | |
| | | |
| | | |
| Cause: | | |
| Cause. | | |
| | | |
| | | |
| Decommondations | | |
| Recommendation: | | |
| | | |
| | | |
| D. // | | |
| Management's response: | | |
| | | |

SALEM COUNTY SPECIAL SERVICES SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE YEAR ENDED JUNE 30, 2014

This section identifies the status of prior - year findings related to the general - purpose financial statements and Federal and State awards that are required to be reported in accordance with Chapter 6.12 Government Auditing Standards, US OMB Circular A-133 (Section .315 (a)(b)) and New Jersey OMB's Circular 04-04.

STATUS OF PRIOR - YEAR FINDINGS

Financial Statements

Finding: 2013-4

Condition:

Fixed asset records were not updated and as a result, amounts were reported based on the prior year.

Current Status

Corrective action has been taken.